

PUBLIC HEARING
STATE OF CALIFORNIA
DEPARTMENT OF FOOD AND AGRICULTURE
DAIRY MARKETING BRANCH

SECRETARY OF STATE BUILDING
1500 11TH STREET
AUDITORIUM
SACRAMENTO, CALIFORNIA

TUESDAY, FEBRUARY 1, 2005
9:00 A.M.

JAMES F. PETERS, CSR, RPR
CERTIFIED SHORTHAND REPORTER
LICENSE NUMBER 10063

PETERS SHORTHAND REPORTING CORPORATION (916) 362-2345

APPEARANCES

HEARING OFFICER

Mr. Richard Estes

PANEL MEMBERS

Mr. David Ikari, Chief, Dairy Marketing Branch

Dr. Eric Erba, Special Assistant, Animal Health and Food
Safety Services

Mr. Tom Gossard, Agriculture Economist

Mr. Ed Hunter, Supervising Auditor

STAFF

Ms. Cheryl Gilbertson, Staff Analyst

ALSO PRESENT

Mr. Xavier Avila, California Dairy Campaign

Mr. Richard Cotta, California Dairies Inc.

Dr. James Gruebele, Land O'Lakes

Mr. Joe Heffington, California Dairies Inc.

Mr. Michael Marsh, Western United Dairywomen

Mr. Mike McCully, Kraft Foods

Dr. William Schiek, Dairy Institute of California

Mr. James Tillison, The Alliance of Western Milk Producers

Mr. Geoffrey Vanden Heuvel, Milk Producers Council

Mr. C.K. Venkatachalam, Leprino Foods

Mr. Andy Zylstra, California Dairy Campaign

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1 PROCEEDINGS

2 HEARING OFFICER ESTES: Good morning everyone.

3 The hearing is now coming to order. The California
4 Department of Food and Agriculture has called this public
5 hearing. And I know many of you have heard this
6 introduction before, but it's necessary to go through it
7 to develop a record of the hearing.

8 So the Department has called this public hearing
9 in the Auditorium of the Secretary of State Building, 1500
10 11th Street, Sacramento, California, on this day, February
11 1st, 2005, beginning at 9 a.m. And I believe we're
12 starting a little bit after -- shortly after 9 this
13 morning.

14 On September 7th, 2004, the Department received a
15 petition from Land O'Lakes requesting a public hearing to
16 consider amendments to the stabilization and marketing
17 plans for market milk for the northern California and
18 southern California marketing areas.

19 The Land O'Lakes petition proposes the following
20 amendments: To the manufacturing cost allowances and for
21 freight on-board California price adjuster in a Class 4a
22 pricing formula, milk used to make butter and nonfat dry
23 milk. And, two, to the manufacturing cost allowances for
24 freight on-board California price adjuster in the cheese
25 yield and the 4b pricing formula, milk used to make cheese

1 other than cottage cheese.

2 The Department has received six alternative
3 proposals in response to the Land O'Lakes petition. The
4 Department has received these proposals from the Milk
5 Producers Council; California Dairy Campaign; Western
6 United Dairymen; California Dairies, Incorporated;
7 Alliance of Western Milk Producers; and the Dairy
8 Institute of California.

9 During a prehearing workshop conducted on January
10 19th, 2005, the Department provided a summary analysis
11 alternative concept proposals. A copy of this summary
12 will be entered into the record of this hearing as an
13 exhibit. According to the purpose of this hearing is to
14 consider the amendments as proposed from the Land O'Lakes
15 petitions and the alternative petitions.

16 My name is Richard Estes. I am a Department
17 counsel, and I've been designated as the hearing officer
18 for today's proceedings.

19 Testimony and evidence pertinent to call at the
20 hearing will be received. Anyone wishing to testify must
21 sign a hearing witness roster located at the sign-in
22 table. Oral testimony will be received under oath or
23 affirmation.

24 Staff available at the back of the room to
25 provide assistance are Karen Dapper and Candace Gates.

1 As a courtesy to the panel, the Department staff
2 and the public, please speak directly to the issues
3 presented by the petitions. And avoid personalizing
4 disagreements. Such conduct does not assist the panel in
5 its attempt to effectively address the sophisticated
6 economic and regulatory issues presented by the petitions.

7 Please note that only those individuals who have
8 testified under oath during the conduct of the hearing may
9 request a post-hearing briefing period to amplify,
10 explain, or to withdraw their testimony.

11 Only those individuals who have successfully
12 requested a post-hearing briefing period may file a
13 post-hearing brief with the Department.

14 The hearing panel has been selected by the
15 Department to hear testimony, receive evidence, question
16 witnesses, and make recommendations to the Secretary.
17 Please note the questioning of witnesses by anyone other
18 than members of the panel is not permitted.

19 The panel is composed of members of the
20 Department's Dairy Marketing Branch and also Animal Health
21 and Food Safety Services, and they include David Ikari,
22 Branch Chief, Dairy Marketing Branch; Ed Hunter,
23 Supervisor/Auditor I, Dairy Marketing Branch; Thomas
24 Gossard, Senior Agricultural Economist, Dairy Marketing
25 Branch; and Eric Erba, Special Assistant, Animal Health

1 and Food Safety Services, but is well known for his
2 expertise in milk pricing issues.

3 I am not a member of the panel and I will not be
4 taking part in any decisions relative to the hearing.

5 The hearing reporter today is James Peters of the
6 firm of Peter Shorthand located here in Sacramento. A
7 transcript of today's hearing will be available for review
8 only at the Marketing Branch headquarters located in
9 Sacramento here at 560 J street, Suite 150.

10 Anyone desiring copies of the transcript of
11 today's hearing must purchase them directly from Peters
12 Shorthand.

13 And at this time, we'll have a Department witness
14 introduce exhibits into the record. And right now we have
15 Cheryl Gilbertson to do so.

16 (Thereupon Mr. Cheryl Gilbertson was sworn,
17 by the Hearing Officer to tell the truth,
18 and nothing but the truth.)

19 STAFF ANALYST GILBERTSON: I do.

20 HEARING OFFICER ESTES: And you have a number of
21 exhibits to introduce into the record today relevant to
22 the petitions presented?

23 STAFF ANALYST GILBERTSON: I do.

24 Mr. Hearing officer, my name is Cheryl
25 Gilbertson. I'm an analyst with the Dairy Marketing

1 Branch of the California Department of Food and
2 Agriculture.

3 My purpose here this morning is to introduce the
4 Department's composite hearing exhibits numbered 1 through
5 42. Relative to these exhibits previous issues of
6 Exhibits 9 through 42 are also hereby entered by
7 reference.

8 The exhibits being entered today have been
9 available for review at the Offices of the Dairy Marketing
10 Branch since the close of business on January 25th, 2005.
11 An abridged copy of the exhibits is available for
12 inspection at the back of the room.

13 Multiple copies of exhibits 1, 4, 5, 6, 7 and 8
14 are also available at the back of the room.

15 I ask at this time that the composite exhibits be
16 received. I also request the opportunity to provide a
17 post-hearing brief.

18 Mr. Hearing Officer, this concludes my testimony.

19 HEARING OFFICER ESTES: Request for a
20 post-hearing brief is granted.

21 Please come forward to introduce -- oh, before
22 you do introduce testimony, I assume we have no panel
23 questions at this time?

24 Okay. Please come forward.

25 The exhibits shall be entered into the record as

1 exhibits numbers 1 through 42 as described by Ms.
2 Gilbertson in her testimony.

3 (Thereupon the above-referenced document was
4 marked by the Hearing Officer as Exhibits
5 1-42.)

6 HEARING OFFICER ESTES: All right. Are there any
7 questions from any members of the audience regarding the
8 content of Department's exhibits?

9 Please recognize that questions are limited to
10 the purpose of clarification. Cross-examination of
11 Department's staff is not permitted. So questioning is
12 not for the purposes of seeking any sort of analytical or
13 substantive information about those exhibits.

14 Please identify yourself and your organization
15 for the record before asking any questions.

16 Do we have any members of the audience that are
17 interested in seeking any sort of clarification of the
18 exhibits as they have been presented?

19 Okay. Seeing no one, we will now proceed to take
20 testimony from Land O'Lakes. Land O'Lakes now has 60
21 minutes to make its presentation in support of the
22 petition.

23 And is Jim Gruebele here?

24 DR. GRUEBELE: Right here.

25 HEARING OFFICER ESTES: Will you please come

1 forward.

2 DR. GRUEBELE: Okay.

3 HEARING OFFICER ESTES: I see you have a sort of
4 strategic position back behind the panel.

5 Dr. Gruebele will be making a presentation in
6 support of the petition, followed by questions from the
7 panel.

8 (Thereupon Dr. James Gruebele was sworn,
9 by the Hearing Officer to tell the truth,
10 and nothing but the truth.)

11 DR. GRUEBELE: I do.

12 HEARING OFFICER ESTES: Perhaps before you --
13 have you described the method by which your petition and
14 your testimony has been developed in your --

15 DR. GRUEBELE: I do have in my testimony, yes.

16 HEARING OFFICER ESTES: All right. Well, go
17 ahead and just proceed with your testimony then.

18 DR. GRUEBELE: I apologize. I do have a cold, so
19 I'll try my best.

20 HEARING OFFICER ESTES: I think that's true of
21 most of us here today.

22 DR. GRUEBELE: Okay. Mr. Hearing Officer and
23 members of the Panel, my name is James W. Gruebele, Dairy
24 industry consultant. I'm testifying on behalf of Land
25 O'Lakes Incorporated, which handles about 14 million

1 pounds of milk per day and has a California membership of
2 about 249 producers.

3 The Land O'Lakes Board members from the Western
4 Region endorsed the testimony. We appreciate the call of
5 the hearing. The Class 4b formula needs to be adjusted to
6 reflect cost changes for the cheese operations, the
7 difference between the CME and the price received by
8 cheese operations in California, and of course to reflect
9 the costs for processing whey. CDFA had no information on
10 the cost of processing whey when the whey was added to the
11 Class 4b formula in 2003. The whey make allowance of 17
12 cents per pound is greatly understated.

13 Our proposal today is to make cost-justified
14 adjustment to the pricing formulas based upon the most
15 recent cost study by CDFA for Class 4a and Class 4b
16 operations, including energy and labor updates.

17 Our proposal is as follows: For butter the
18 current formula in make allowance is .132. The proposed
19 by Land O'Lakes is .1321.

20 The California price less CME is currently at
21 .0332, proposed by LOL it's .031.

22 Powder, the current formula for the make
23 allowance is .15, proposed by LOL is .1551.

24 Cheese, the current formula is 17 and a half
25 cents. The proposed by Land O'Lakes under make allowance

1 is .1734.

2 The California price less CME for current formula
3 on Class 4b is .0321. And the proposed by Land O'Lakes is
4 .0287.

5 For whey, the current formula is 17 cents. For
6 the make allowance -- proposal by Land O'Lakes, 80 percent
7 of plant coverage.

8 We are also recommending that the cheese yield be
9 modified from 10.2 to 10.01 and the fat in the formula be
10 changed from 3.72 to 3.67, and solids not fat be changed
11 from 8.8 to 8.75.

12 The form of the language in the stabilization and
13 marketing plan for market milk as submitted for southern
14 California marketing area and for northern California
15 marketing areas would be as follows: Section 300(D), the
16 minimum prices to be paid for components used for Class 4a
17 shall be computed as follows:

18 For all milk fat, not less than the price per
19 pound computed by the formula using the butter price less
20 an f.o.b. price adjuster of three and one hundredth cents
21 (.031), less a manufacturing cost allowance of thirteen
22 and twenty-one hundredths cents (.1321), and the result
23 multiplied by a yield factor of one and two-tenths.

24 For all milk solids not fat, not fat less than
25 the price per pound computed by the formula using the

1 nonfat dry milk price, less a manufacturing cost allowance
2 of fifteen and fifty-one hundredths of a cent (.1551),
3 multiplied by a factor of one.

4 The remainder of Section D remains the same.

5 Section 300(E), the minimum prices to be paid for
6 components using a Class 4b shall be computed as follows:

7 The cheese price for hundredweight shall be the
8 price per hundredweight computed by the sum of the
9 following: The price per hundredweight computed by the
10 formula using Cheddar cheese, less an f.o.b. California
11 adjuster of two and eighty-seven hundredths cents (.0287)
12 less a Cheddar cheese manufacturing cost allowance of
13 seventeen and thirty-four hundredths of a cent (.1734),
14 all multiplied by a yield of ten and one-hundredth cents
15 (10.01).

16 The price per hundredweight computed by a formula
17 using butter less a manufacturing cost allowance of
18 thirteen and twenty-one hundred cents, less 10 cents, all
19 multiplied by a yield factor of twenty-seven hundredths.

20 The price per hundredweight is computed by a
21 formula using dry whey price less the manufacturing cost
22 allowance representing 80 percent of plant coverage for
23 whey plants included in the study all multiplied by a
24 yield factor of 5.8.

25 For all milk fat not less than the price per

1 pound computed pursuant to Subparagraph D1 of this
2 section.

3 For all milk solids not fat, not less than the
4 price per pound computed by the formula using the cheese
5 hundredweight price established pursuant to Subparagraph
6 E1 less the product of three and sixty-seven hundreds
7 (3.67) multiplied by a Class 4b fat price established
8 pursuant to Subparagraph E2, all divided by eight and
9 seventy-five hundredths of a cent (8.75).

10 The remainder of Section E remains the same.

11 Make Allowance:

12 LOL proposes the make allowance for butter be
13 changed .132 to .1321. The .1321 reflects the weighted
14 average cost for manufacturing butter published by CDFA,
15 including energy and labor updates.

16 LOL proposes that the make allowance for powder
17 be change from .15 to .1551 because it reflects the
18 weighted average cost for manufacturing powder as
19 published by CDFA including the energy and labor updates.

20 LOL proposes that the make allowance for cheese
21 be changed from .175 to .1734. This change reflects the
22 most recent cost study by CDFA including energy and labor
23 update.

24 The LOL proposes the make allowance for whey be
25 changed from 17 cents per pound to 80 percent of plant

1 coverage for plants in the whey study. The make allowance
2 for whey is currently 17 cents per pound, and based upon
3 the cost study by CDFA this make allowance of 17 cents
4 greatly understates the costs involved in processing whey.
5 The make allowance, in our opinion, should reflect a value
6 which provides 80 percent of the plant coverage for plants
7 in the whey study. When the whey prices are less than the
8 adjusted whey make allowance, the formula should reflect
9 that. When the whey price is above the adjusted make
10 allowance, then the Class 4b price should reflect that.

11 The cheese operations need to show a positive
12 return on investment, and this includes whey as well as
13 cheese. The whey study clearly revealed that the Class 4b
14 formula that became effective on April 1st, 2003, clearly
15 did not reflect whey costs properly. Cheese operation
16 since April 1st, 2003, have been suffering lower returns
17 due to the inappropriate whey make allowance in the Class
18 4b formula.

19 Addendum to the Make Allowance Discussion:

20 This addendum has to do with the 640 pound cheese
21 operation at Land O'Lakes. This cheese plant is included
22 in the 9-plant CDFA study even though it does not
23 manufacture cheese in 40-pound blocks. One of the
24 adjustments made in the CDFA cost study is the use of
25 average packaging labor costs for other 40-pound cheese

1 plants in the survey.

2 However, Land O'Lakes is a union operation, and
3 so our labor costs are more than likely higher than those
4 operations that do not have a similar union contract. It
5 is our opinion that the cost for the LOL cheese operation
6 for packaging 40-pound blocks of cheese is understated.
7 Therefore, the weighted average cost for all cheese
8 operations in the state is understated as well.

9 Questions Raised:

10 Some have questioned the appropriateness of
11 CDFA's handling of costs associated with lost solids in
12 the weighted average cheese cost. In our opinion, this
13 approach is valid. Cheese is the primary product and whey
14 is a byproduct. Whey cannot be disposed of in raw form
15 and so further processing is done.

16 The second area is that CDFA appropriately used
17 some non-Cheddar to evaluate the cost of drying whey.
18 This was necessary because there were an insufficient
19 number of Cheddar plants drying whole whey. Others today
20 will testify to any differences associated with drying
21 whole whey in a Cheddar plant compared to drying whey in a
22 non-Cheddar facility.

23 The third area has to do with the weighted
24 average cheese costs of plants included in the whey study.
25 The weighted average cost per pound of cheese for plants

1 included in the whey study was .2327 per pound. It has
2 been alleged that these are inefficient cheese operations;
3 therefore, this means that their whey operations are also
4 inefficient.

5 Of the four plants included in the study, one was
6 a Cheddar operation, and then the other three were
7 non-Cheddar operations. At least one of these operations
8 was a Mozzarella operation. Other things equal, the cost
9 of making Mozzarella cheese is simply higher than it is
10 for Cheddar operations because of the process itself and
11 also differences associated with packaging costs. The
12 Mozzarella operations are simply more labor intensive.

13 For example, the packaging costs associated with
14 a 6-pound unit is simply different from the packaging
15 costs associated with a 40-pound or 640-pound block
16 Cheddar operation. And I know this is -- that a 6-pound
17 unit was used in a Mozzarella plant that was used in the
18 whey cost study. Just because the packaging costs are
19 higher for cheese in the Mozzarella operations than the
20 packaging costs for cheese in the Cheddar operations
21 simply has no effect on the efficiency involved in drying
22 whey.

23 California Price Less CME Average:

24 The CDFA has always used the average California
25 cheese price less the CME average to develop the

1 California adjuster for cheese. LOL believes that simple
2 average differences are understandable, and using a long
3 enough period of time, a 45-month period, produces a
4 result that is fair for both cheese plants and producers.
5 Simplicity has great advantages and we don't need added
6 complications. LOL proposes any change from past practice
7 of using the monthly average CME prices received by cheese
8 operations in California as a basis for reflecting the
9 differential between the CME price and prices received by
10 California butter or cheese plants.

11 We oppose a change to 55 percent current month
12 and 45 percent previous month. Cheese contracts are not
13 written that way. LOL does not want to change procedures
14 from that used in the past for butter and cheese to
15 establish the California adjuster.

16 Cheese Yield:

17 Land O'Lakes has always supported the concept to
18 use a typical milk supply for use in establishing a cheese
19 yield for the Class 4b formula. Cheese plants typically
20 fortify milk either with condensed skim or powder and they
21 typically pay premiums to attract high protein milk. Our
22 proposal is that CDFA modify the cheese yield 10.01 pounds
23 per hundred pounds of milk for a milk fat test of 3.67 and
24 solids-not-fat test of 8.75. The 3.67 fat test and 8.75
25 solid-not-fat test were the average milk tests for

1 producer milk in 2003, as published in the annual report.

2 Dr. Phil Tong of Cal Poly University milk
3 component study was used as a basis for calculating the
4 casein as a percent of solids not fat. Tong's study
5 showed casein content and solid-not-fat content in fluid
6 and butter powder operations. The casein to solids not
7 fat was adjusted to reflect the percent of milk used in
8 butter powder plants and in fluid operations in
9 California, and that weighted average number turned out to
10 be .2832. In 2003 according to an annual report by CDFA,
11 the average fat test was 3.67 and the solids-not-fat test
12 was 8.75, and that was for market milk. But when
13 including manufacturing milk as well as market milk the
14 average fat test was still 3.67 and the solids-not-fat
15 test was still 8.75.

16 We did not include the components of cheese in
17 the Tong study to develop the relationship between casein
18 and solids not fat because the cheese plants provide
19 incentives through the use protein premiums and/or cheese
20 yield formulas to encourage producers to enhance fat and
21 protein in their milk supply through breed selection
22 feeding programs and the like. Cheese operations already
23 pay premiums to attract that kind of milk in cheese
24 operations. This milk does not represent typical milk
25 supply in California.

1 Based upon a casein-to-solids ratio as reflected
2 above, the average fat and solids-not-fat test for
3 California 2003 results in the following yield: (.91
4 times 3.67) plus (.2832 times 8.75) minus .1, all
5 multiplied by 1.09, all divided by 1 minus .3778, yields
6 10.01.

7 The fat retention used in the above formula is
8 .91, and it's considered to be reasonable for a cheese
9 operation. The conclusion is that a cheese yield of 10.01
10 is very realistic for the milk supply in California.

11 I parenthetically remark that I know in the
12 pre-hearing workshop comments were made that if somebody
13 proposed something different in their hearing testimony,
14 they should make the Department aware. These are
15 insignificant differences from what I presented at the
16 pre-hearing workshop. Furthermore, I spent 36 1/2 hours
17 in bed and I didn't quite polish my testimony and didn't
18 have time to call the Department. So I simply did not let
19 you know. But these are very insignificant. I had a 10
20 yield. Now I have a 10.01 yield. I don't think that's
21 significantly different.

22 Additional Comments:

23 Total make production continues to increase in
24 California. Much of the recent additional manufacturing
25 capacity has been filled. California will need additional

1 processing capacity and it is important that there's a
2 reasonable return on investment for manufacturing
3 operations in California. The California Milk Advisory
4 Board study predicted that milk production in California
5 would increase by about 12.2 billion pounds from 2002 to
6 2012. Obviously these predictions indicate the need for
7 additional manufacturing capacity in California. The cost
8 of new cheese operations is extremely expensive. Changes
9 will need to be made in the current California Class 4b
10 formula to encourage the construction of new cheese
11 capacity in California.

12 Depooling Issue:

13 Many of the California's competitors in Federal
14 Order markets can depool milk. The same rules do not
15 apply in California. In many Federal Order markets, milk
16 can be depooled after the fact, that is, managers have the
17 needed information to determine if depooling makes sense.
18 And as a result, the risk is minimized.

19 What does this mean? It means that when the
20 Class III price in Federal Order is higher than the blend,
21 in that respective order, the Federal Order handlers are
22 able to retain high value proceeds within their own
23 organization -- I need to restate that. It means that
24 when the blend is higher than Class III price, the Federal
25 Order handlers are able to retain -- I'm sorry. It is

1 correct. It means that when the Class III price is higher
2 than the blend, the Federal Order handlers are able to
3 retain high value proceeds within their own organization
4 rather than to share those proceeds with other producers
5 in the Federal Order market. That is, they are depooling,
6 that's what they're doing.

7 The same conditions do not exist within the
8 California system. A proprietary cheese operation in
9 California can be a non-pool plant. And if the supplying
10 producers are independent shippers, the milk going into
11 that plant is automatically depooled as well. But if such
12 a firm decides to depool, they must be in a non-pool plant
13 for at least a 12-month period. But for an independent
14 shipper such an option is open only to -- to ship to a
15 non-pool plant is only open to producers without quota.
16 Quota holders would lose quota within 60 days if it were
17 not pooled. Even in those cases where milk is depooled,
18 they cannot jump in and out of the pool, that is, month by
19 month.

20 Furthermore, non-pool plants must pay minimum
21 class prices for market milk even if the milk is not
22 pooled. That's a very important point.

23 Article 10 in Section 1001 under (e) of the
24 California Department of Food and Agriculture Pooling Plan
25 for Market Milk as amended states -- and I quote -- "Each

1 handled operating a non-pool plant as defined in Section
2 111 that receives market milk as a direct purchase from
3 producers" -- which it's like an independent producers --
4 "or from handlers defined pursuant to paragraphs 105(b)
5 and (c)" -- those are cooperatives with plant or without
6 plant, respectively -- "shall pay for such milk at no less
7 than the classified prices established in the
8 Stabilization and Marketing Plans. The total combined
9 in-plant and derived usage of the non-pool plant shall be
10 allocated among all producers each month." End quote.

11 If milk is depooled in federal orders, there is
12 no minimum price provision that applies. This is not true
13 in California when the milk is market grade. Cooperatives
14 in California cannot depool market grade milk, period.
15 The rules in California are much different than in Federal
16 Order markets.

17 Comparisons continually are made between the
18 California Class 4b price and the Federal Order Class III
19 price. But such comparisons do not take into account the
20 opportunity to depool milk in Federal Order markets. The
21 following analysis shows the advantage afforded to
22 handlers in the Pacific Northwest Federal Order because of
23 the depooling option. The table below provides the
24 information on month-to-month data on the blend price, the
25 Class III price and those differences and appropriate

1 action on pooling and/or not pooling milk.

2 So here we go.

3 January, the uniform price, 10.76; Class III

4 price, 9.78; difference, a positive 98 cents. Action:

5 Pool, because you can draw money from the pool to pay your

6 producers. That's why you do it.

7 February, 10.44; class III, 9.66; difference, 78

8 cents positive. Action: Pool. You can draw money from

9 the pool and so you pay your producers the uniform price.

10 March, 10.13; 9.11; difference, a dollar two.

11 Again, pool is the answer.

12 April, 10.21; 9.41; difference, 80 cents; pool.

13 May, 10.38; 9.71; 67 cents; pool.

14 June, 10.37; 9.75; 62 cent difference; pool.

15 Now, July things change. The uniform price was

16 10.93; the Class III price was higher, 11.78; a minus 85

17 cents; the action is depool.

18 August, 11.66 is our uniform price, Class III

19 price is 13.80. Look at the difference, \$2.14; depool.

20 September, 12.54; Class III price, 14.30; a

21 dollar seventy-six difference; depool.

22 So October, 13.05; 14.39; negative 1.34; depool.

23 November, 12.95; 13.47; negative 52 cents;

24 depool.

25 I don't think I have December on there, do I?

1 You mind if I get some material and I'll tell you
2 what it is?

3 HEARING OFFICER ESTES: You can --

4 DR. GRUEBELE: I have it down here.

5 Can I take the time to get it?

6 HEARING OFFICER ESTES: You can -- I would
7 suggest that you provide it to the Department in a
8 post-hearing brief.

9 DR. GRUEBELE: Okay. In a post-hearing brief,
10 okay. I inadvertently left out December. And I can't
11 tell you offhand whether it paid to depool or not in
12 December. Okay?

13 HEARING OFFICER ESTES: I assume the number is
14 not so sufficiently striking that we can't receive it --

15 DR. GRUEBELE: Okay. I understand. Thank you.

16 When a handler decides to pool producer milk in a
17 Federal Order market, it means their Class III price is
18 lower than the blend. When this is done, they are able to
19 draw from the pool so they can pay the producers a uniform
20 price. But when the Class III price exceeds the uniform
21 price, then it is time to depool milk. Because the milk
22 is depooled, the handlers are not obligated to pay into
23 the pool when the Class III price exceeds the uniform
24 price in the Federal Order market. That's why they
25 depool. They don't have to pay into the pool.

1 The producer receipts in the Pacific Northwest
2 order averaged 400,826,372 pounds from July 2003 through
3 November 2003. The milk was obviously depooled during the
4 months of July 2003 through November 2003. For the months
5 of January through June 2003 plus -- and I have it
6 there -- December 2003 when it paid to pool, the producer
7 receipts in the order pool average 618,903,418 pounds.
8 Did the handlers depool in the months of July 2003 through
9 November 2003? The answer is very obviously yes. You can
10 see it by the amount of milk pooled in the order. Very
11 obvious.

12 Let's Look at 2004:

13 For January, uniform price, 12.07; Class III
14 price, 11.61; a difference of 46 cents; pool.

15 February, 12.67; 11.89; difference, 78 cents;
16 pool.

17 March, 14.55; 14.49; just 6-cents difference. It
18 just barely paid the pool, but it's still pool.

19 Look at April: \$15.34, uniform price; \$19.66,
20 Class III; a difference of a whopping \$4.32. It doesn't
21 take any brain power to figure out what somebody should
22 do. Depool.

23 May, 17.40; 20.58; a negative 3.18; depool.

24 June, 17.45; 17.68; a negative 23 cents; depool.

25 July; 15.74; 14.85; A positive 89 cents; pool.

1 August, 14.15; 14.04; a positive 11 cents; pool.
2 September, 14.44; 14.72; a negative 28 cents;
3 depool.
4 October, 14.40; 14.16; a positive 24 cents; pool.
5 November, 14.75; 14.89; a negative 14 cents;
6 depool.
7 December, 14.83; 16.14; a negative \$1.31; depool.

8 In one half of the months they paid to depool
9 milk in the Pacific Northwest order market. Again, the
10 producer milk receipts in the pool reveals that the
11 handlers in the Pacific Northwest order did in fact depool
12 milk when it made economic sense in 2004 as well as 2003.

13 How important is depooling? The answer is: Very
14 important. An example will illustrate. In a month when
15 it pays to depool a handler is able to pay its producers a
16 competitive uniform price, and they can pocket the
17 difference. The dollars and cents cost savings are
18 impressive. Assume that a plant has 10 million pounds of
19 milk a day going into cheese. In April 2004, the
20 advantage of depooling amounted to \$4.32 per
21 hundredweight. This means that 10 million pounds per day
22 would result in a cost savings of \$432,000 per day or
23 12,960,000 for the entire month. That is just for one
24 month, the month of April. Please note the cost savings
25 could be even larger if the handler decides to pay

1 producers less than the uniform price. There is no
2 minimum payment requirement for milk depooled in federal
3 orders. None at all.

4 Let's go to the numbers.

5 Milk pounds: April, 10 million pounds. And I
6 already told you about the 12,960,000.

7 In May, \$3.18 is the cost savings. Remember,
8 that number was a negative 3.18. I was using a positive
9 there because it's a positive cost savings. Three hundred
10 eighteen thousand a day, or 9,858,000 for the month of
11 May. And I took into account 31-day month, 30-day month
12 and all that.

13 June, \$23,000 a day, 690,000.

14 September, \$28,000 a day, 840,000.

15 November, 14,000, 420,000 a month.

16 December, 131,000 or 4,061,000.

17 Total cost savings for the year 2004:

18 \$28,829,000.

19 The above table selected the months when it made
20 sense to depool milk. The cost savings for handlers was
21 very large. This opportunity to depool milk provides
22 significant advantages to handlers in Federal Order
23 markets. A cost savings for Land O'Lakes of almost \$29
24 million would represent a very significant contribution to
25 the bottom line and to returns on investment.

1 I did a similar analysis for year 2003. The cost
2 savings for a 10 million pound a day handler would have
3 amounted to \$20,263,000 for the entire year.

4 The two-year total would amount to almost \$50
5 million. It is important to recognize the tremendous
6 benefits of depooling milk in Federal Order markets.

7 Handlers whose milk is depooled do not have to
8 share the Class III revenues with other producers. This
9 cannot be done in the same way in California.

10 It is not surprising to observe that in recent
11 times major cheese operations decided not to build a
12 cheese plant in California but chose rather to build such
13 a facility outside the state. Federal orders provide much
14 more flexibility for such cheese operations including the
15 depooling option, which I can't over emphasize how
16 important that is. Again, this situation is far different
17 in California.

18 Price Comparison:

19 As stated earlier, comparisons are often made
20 between the California Class 4b price and the Federal
21 Order Class III price, and I am about to do that. From
22 January 1st, 2003, through November of 2004 the average
23 price difference between the Federal Order Class III price
24 and the California Class 4b price was only 31 cents a
25 hundredweight. But as shown above, the price comparison

1 does not reflect the tremendous advantage afforded
2 handlers in Federal Order markets that can depool when it
3 makes sense. This situation again is different than
4 California.

5 The Class 4b Price Formula needs to be Adjusted:

6 The cost study on whey clearly illustrates that
7 cheese operations in California over paid for milk going
8 into cheese from April 2003 up to the present time. There
9 are times when the values associated with 80 percent
10 coverage for plants included in the whey study would
11 exceed the average of the mostly western whey price. It
12 is important to recognize there are times when the whey
13 becomes a net disposal cost for cheese operations. The
14 whey make allowance needs to reflect that. It is
15 extremely important that CDFA makes the appropriate
16 formula adjustments to reflect the real costs associated
17 with a cheese operation. If that is done, then the
18 California firms are in a better position to invest in
19 cheese operations to accommodate the growth in milk
20 production in California. The cheese operations will also
21 be more able to compete against Federal Order cheese
22 operations whose handlers have the capability to depool
23 milk when Class III prices exceed Federal Order blend
24 prices and they can do so at a minimum risk.

25 Other Proposals:

1 Alliance of Western Milk Producers. We disagree
2 that cheese make allowance should be reduced to .1710. We
3 believe that a cost justified number of .1734 should be
4 used. It is of interest to note that CDI proposed an
5 increased in nonfat dry milk powder make allowance from 15
6 cents to .1650. The .1650 make allowance would cover
7 close to 80 percent of the volume for nonfat dry milk
8 powder plants included in the survey according to Table 2
9 of the Comprehensive Findings. CDI is a member of the
10 Alliance. The Alliance of Western Milk Producers proposed
11 an increase in butter make allowance from .132 to .1570.
12 Please note that in Table 2 of the Comprehensive Findings
13 does not have a proposed make allowance that would provide
14 80 percent of volume coverage. So the Alliance went to
15 the category of almost 90 percent coverage by proposing a
16 new make allowance for butter at .1570. Note that Table 2
17 of the Comprehensive Findings does not show a proposed
18 make allowance that would provide 80 percent coverage for
19 cheese operations. In this case the Alliance chose to
20 cover only 70 percent coverage for cheese plants by
21 proposing a make allowance of .1710. This proposal
22 appears to be somewhat inconsistent; that is, when there
23 is no proposed make allowance for 80 percent in volume
24 coverage, the Alliance chose to cover almost 90 percent of
25 the volume for butter but not for cheese.

1 We disagree with the Alliance that the California
2 adjuster for cheese should be reduced to \$.0232. The
3 simple average difference of \$.0287 is appropriate.
4 However, again an adjuster is necessary to reflect the
5 freight cost of moving cheese products to market.
6 Historically, such adjust was applied to butter. At one
7 time the adjuster was simply 5 cents and later was reduced
8 to 4 1/2 cents, and still later it was based upon the
9 difference reflected in data obtained by CDFA.

10 We disagree that the cheese yield should remain
11 at 10.2:

12 But our largest disagreement with the Alliance
13 is -- or two things really, 17 cents make allowance and
14 the snubber. Now, the snubber says this: This is a
15 concept that reflects heads, they win non-cheese
16 operations, and tails, cheese plants lose. Whenever the
17 whey price falls below the make allowance, or 17 cents in
18 their case, then the whey factor -- negative factor
19 becomes zero. But when the whey market exceeds the whey
20 make allowance, then the whey factor positive value comes
21 into play and increases the Class 4b price. This concept
22 makes no economic sense. If you're going to have a whey
23 factor at all, the first issue is to use a cost justified
24 make allowance, and 17 cents falls far short of that.
25 And, secondly, the whey factor is applied whether the whey

1 price is above the make allowance or below it.

2 This lose-lose situation with a snubber for whey
3 for cheese plants is not acceptable.

4 The alliance completely disregards the findings
5 of the CDFA whey cost study. CDFA in doing that whey cost
6 study followed a long-standing practice of using the
7 results of in-depth cost studies as a guide to establish
8 and change make allowances for manufactured dairy
9 products. There is no practical way, in a meaningful way,
10 to establish a make allowance for dairy products without
11 such studies. Such a cost study should be -- should have
12 been utilized before the inclusion of a whey factor in
13 Class 4b formula. As a result, cheese plants have
14 suffered lower returns for most of the period -- and I say
15 most -- of the period from April 2003 to the present.

16 One byproduct of the Alliance position is that
17 the final results would increase the total value of milk
18 for high protein producer compared to more typical milk.
19 Cheese yield formulas and/or cheese programs to attract
20 high protein milk cheese into cheese operations is
21 prominent in cheese operations in California. The
22 Alliance formula would reduce the attractiveness of the
23 protein premiums and cheese yield formulas to attract high
24 protein milk to cheese operations. The high protein milk
25 in and of itself has no particular merit in non-cheese

1 operations. This is still another reason for opposing the
2 Alliance position.

3 And pardon me again please.

4 Western United Dairymen:

5 Leaving the make allowance on whey unchanged is
6 unacceptable. CDFA did a cost study of four whey plants
7 and we recommend the cost study should be used to adjust
8 the whey make allowance and we recommend 80 percent of the
9 plants -- coverage of the plants in the survey. Land
10 O'Lakes believes that the cost study whey operation by
11 CDFA is a credible study just like the CDFA studies
12 continue to be credible for butter, powder and cheese
13 operations, and the results should be used to adjust the
14 make allowance for whey.

15 We disagree with the California adjuster
16 recommended by Western United Dairymen because it does not
17 square with the findings of the CDFA survey.

18 Milk Producers Council Proposal:

19 Land O'Lakes disagrees with the cheese adjuster
20 of 2.34 cents, or \$.0234, proposed by MPC because we
21 believe that data support \$.0287 adjuster. MPC would
22 adjust the whey make allowance from 17 to 18 cents per
23 pound, and the whey cost study by CDFA simply does not
24 support the MPC proposal.

25 The most serious recommendation by MPC is the

1 snubber. It makes no economic sense to develop a whey
2 factor that works in only one direction. If it is to be
3 used at all, it must be effective when the whey prices are
4 above the make allowance as well -- below the make
5 allowance as well as above.

6 California Dairy Campaign:

7 There is little or no agreement with any of the
8 CDC proposals as far as Land O'Lakes is concerned. First,
9 CDC would eliminate the adjuster. Again, this completely
10 contradicts economics of location, which is reflected in
11 commodity markets countrywide whether it is cotton --
12 uh-oh.

13 AGRICULTURE ECONOMIST GOSSARD: You repeated the
14 same line twice.

15 DR. GRUEBELE: I did?

16 Okay. Economics of location clearly indicate
17 that the freight of moving the product to market is
18 reflected in prices in different locations.

19 CDC proposes a make allowance of .1634 for
20 cheese. And, again, the cost data does not support that
21 proposal. We disagree with their cheese yield proposal
22 and we oppose strongly the use of a snubber. They propose
23 a whey make allowance, which is the same as a federal make
24 allowance of .159. Again, the CDFA study completely
25 refutes the use of a .159 make allowance.

1 Dairy Institute Proposal:

2 LOL does not endorse the proposal to eliminate
3 the use of a price support floor.

4 California Cheese Capacity Needs to Expand:

5 Cheese demand growth continues and we need to
6 continue to encourage the construction of additional
7 capacity in cheese in California. The powder markets have
8 improved this year, but the prices are still relatively
9 close to support. The same is not true for cheese as far
10 as the relationship to support. In California it is
11 imperative that we develop policies to ensure reasonable
12 returns on investment. Otherwise plant expansion will not
13 grow fast enough to keep up with the growth in milk
14 production.

15 In conclusion, Land O'Lakes recommends the
16 removal of the whey factor. I want to emphasize that
17 point. We recommend the removal of the whey factor in the
18 Class 4b formula if as a result of this hearing the cheese
19 formula includes a whey snubber or if there is failure to
20 adjust the whey make allowance to reflect a cost justified
21 value. In other words, if the whey factor were removed
22 whey would have no impact on the Class 4b formula
23 regardless of the price for whey. Contrariwise, Land
24 O'Lakes would recommend the continued use of a whey factor
25 if the whey make allowance is adjusted on a cost justified

1 basis and no snubber is implemented.

2 Finally, Land O'Lakes manufacturers butter,
3 powder and cheese. Our experience is that the net return
4 for butter and powder are significantly higher or larger
5 than for cheese. Land O'Lakes is urging the Department to
6 reflect a balanced approach. The net returns and/or
7 returns on investment for cheese and for butter powder
8 operations should be very similar.

9 Based upon our experience at Land O'Lakes, that
10 is not the case today. Returns on investment for butter
11 powder operations are clearly superior to returns on
12 cheese at Land O'Lakes.

13 One board member recently told me that one of the
14 significant strengths of the California program has been
15 that it has allowed California producers to grow. And I
16 agreed with that statement. The results of the hearing
17 today will have a significant influence on future changes
18 in manufacturing milk capacity in California.

19 This concludes my testimony. I would appreciate
20 the opportunity to file a post-hearing brief.

21 Thank you.

22 HEARING OFFICER ESTES: Dr. Gruebele, your
23 request is granted for that purpose.

24 I forgot to inquire initially, but I assume you
25 would like your written testimony incorporated into the

1 record as an exhibit.

2 DR. GRUEBELE: Yes, I would.

3 HEARING OFFICER ESTES: Do we have any panel
4 questions?

5 SUPERVISING AUDITOR HUNTER: Dr. Gruebele, can
6 you hear me okay?

7 DR. GRUEBELE: Yes.

8 SUPERVISING AUDITOR HUNTER: Am I coming through?

9 DR. GRUEBELE: I can. That's another thing I
10 have is a hearing problem, and besides everything else.

11 (Laughter.)

12 SUPERVISING AUDITOR HUNTER: I have a couple
13 questions to ask.

14 On page 4 on your testimony, when you talk about
15 the California price compared to the CME average, I'm kind
16 of curious. Why do you want to use a 45-month period, as
17 opposed to a 12-month or 24-month?

18 DR. GRUEBELE: Okay. There are periods of time
19 when cheese markets are close to support. And there are
20 times when cheese markets don't even approach support.
21 There tends to a compression of the difference between the
22 cheese -- the CME price and the cheese -- the price that's
23 received by California cheese makers when the price is
24 close to support because it is the option to market the
25 cheese with the government.

1 So the reason I use a 45-month is to include
2 months in which cheese is closest to support but also
3 months -- a lot of months where cheese is above support.
4 And that's the reason I suggested the 45 months.

5 SUPERVISING AUDITOR HUNTER: Okay. That's such
6 an uneven number though, 45 month. I was just kind of
7 curious, you know --

8 DR. GRUEBELE: I guess it -- I guess it was --
9 maybe it was 48 months. Yeah, I see your point, yeah.
10 I'd have to check to see whether it was 45 or 48.

11 SUPERVISING AUDITOR HUNTER: Okay.

12 DR. GRUEBELE: And that may be a misprint. I
13 didn't mean to use just 45 months. That was not the
14 intention.

15 SUPERVISING AUDITOR HUNTER: Okay. On that same
16 page, the paragraph above that you mentioned the cost of
17 making Mozzarella cheese is simply higher than it is for
18 Cheddar operations. And then you mentioned the packaging
19 costs is one difference. Are there other known
20 differences that you might talk about between the two
21 operations?

22 DR. GRUEBELE: Yeah, the -- first of all, the
23 equipment is different once it reaches a certain point.
24 The brine is used in Mozzarella operations. And then of
25 course if you're using 40-pound operations, then you have

1 towers, you know, that type of thing. So you have
2 different equipment that is used at some point in the two
3 operations that do differ significantly.

4 Also, it's my understanding in terms of the
5 process -- I'm not sure I understand all the reasons why.
6 I talked to somebody at Land O'Lakes yesterday who has
7 been in charge of both Mozzarella cheese operations and
8 Cheddar operations. And his comment was -- Dr. Lee
9 Blakely's comments were that it's more labor intensive in
10 the Mozzarella operations as far as the process is
11 concerned as well as packaging. Not only packaging labor,
12 but also in the process of manufacturing Mozzarella
13 cheese. To the degree that I can, I will illustrate
14 further differences in the post-hearing brief. I didn't
15 have time to get into the depth that I wanted to on this
16 particular question.

17 SUPERVISING AUDITOR HUNTER: Yes, if you could.
18 And if you could -- any kind of cost figures at all in the
19 comparison of those --

20 DR. GRUEBELE: Any comparison?

21 SUPERVISING AUDITOR HUNTER: Yeah. I mean hard
22 costs figures, instead of just --

23 DR. GRUEBELE: Yeah, I understand. And your
24 point is well taken. And, you know, one of the
25 differences that I saw, and it's a concept that the

1 Department uses for our operations, in particular because
2 we have a 640-pound operation, you use the packaging costs
3 associated with average of the other 40-pound block
4 operations in the cost study. And the packaging labor
5 costs associated with the 40-pound operations cost study
6 to replace a 640-pound packaging costs; is that correct?

7 SUPERVISING AUDITOR HUNTER: Right.

8 DR. GRUEBELE: And labor costs.

9 When I made that comparison I found that if you
10 applied the same principle -- and remember that even if a
11 plant may be less than full capacity, when you get to
12 packaging, you should only buy the packaging equipment
13 material you need. And you should put on the line only
14 the packaging labor that you need.

15 So if I applied the same concept and applied it
16 to this one Mozzarella operation, I found that the 45 --
17 if I use a 45 -- the 40-pound block average, you know, for
18 packaging labor costs and packaging costs combined, I
19 would reduce the cost of packaging and labor associated
20 with packaging in that Mozzarella operation by less than
21 half.

22 There's is a number that is there. It's
23 published and it's a concept you're actually using in
24 Cheddar operations. For example, a 640-pound operation.
25 The reason that the Mozzarella plant operation is so much

1 more expensive from a packaging cost standpoint is they're
2 making 6-pound units, not 40-pound blocks, not 640-pound
3 blocks. But it is included in the weighted average cost
4 that you have replied to other folks as to what the
5 weighted average for cheese costs are for plants
6 associated with the whey cost study. That's why I think
7 that's important.

8 SUPERVISING AUDITOR HUNTER: Okay.

9 DR. GRUEBELE: Now, that's a hard number I can
10 address today.

11 SUPERVISING AUDITOR HUNTER: Yeah, right. And if
12 you could put that in your brief afterward.

13 DR. GRUEBELE: I will. I'll put that in my
14 brief.

15 SUPERVISING AUDITOR HUNTER: I have one more
16 question, if I can find it.

17 Yes, on page 5, where you mention about the
18 yields. You want to use a yield of 10.01?

19 DR. GRUEBELE: Yes.

20 SUPERVISING AUDITOR HUNTER: And that's based on
21 the actual milk in California that goes --

22 DR. GRUEBELE: Yes, I'm basing it --

23 SUPERVISING AUDITOR HUNTER: The unfortified
24 milk, right?

25 DR. GRUEBELE: Yeah, this is unfortified milk.

1

2 SUPERVISING AUDITOR HUNTER: Okay. I understand
3 that.

4 You know, that the fortification costs are
5 included in the cost study?

6 DR. GRUEBELE: Yes.

7 SUPERVISING AUDITOR HUNTER: So how do you
8 rectify the differences by using the unfortified yield but
9 the fortification costs are in the cost study?

10 DR. GRUEBELE: That's a good question. Frankly,
11 one of the problems you don't include is the protein
12 premiums. Those are not included, the private protein
13 premiums, which are used to get the milk supply to those
14 high protein levels. And because that encourages
15 producers to go through breed selection and other things.

16 That is an issue I'll have to address in a
17 post-hearing brief. I hadn't thought about the fact that
18 the fortification costs are included. I'll address that
19 in the post-hearing brief.

20 SUPERVISING AUDITOR HUNTER: Okay. Fine.

21 That's all I have.

22 HEARING OFFICER ESTES:

23 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
24 ASSISTANT ERBA: Good morning, Dr. Gruebele.

25 DR. GRUEBELE: Good morning.

1 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

2 ASSISTANT ERBA: I'm on page 2 of your testimony. For
3 your proposal for the dry whey manufacturing cost
4 allowance you recommend 80 percent coverage of the
5 plants --

6 Dr. GRUEBELE: That's right.

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

8 ASSISTANT ERBA:

9 -- rather than actual cost, an actual figure.
10 And I'm trying to figure out how that would work. How
11 would we practically do that? Do we update it annually?
12 Do we do it as we accumulate data? And I think you can
13 appreciate that that cost information as it comes in is
14 discrete in its distribution, meaning there aren't that
15 many plants. So you may not hit 80 percent every single
16 time. So how would you address that? I'm trying to --

17 Dr. GRUEBELE: Excuse me. It's not of the volume
18 coverage. It's 80 percent of the plant coverage.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

20 ASSISTANT ERBA: Sorry. Okay.

21 Dr. GRUEBELE: Does that change your question or
22 not --

23 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

24 ASSISTANT ERBA: Not really, no.

25 Dr. GRUEBELE: Okay.

1 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

2 ASSISTANT ERBA: Again, how do we do this?

3 DR. GRUEBELE: I was hoping it would.

4 (Laughter.)

5 DR. GRUEBELE: How do we do that?

6 When we made this proposal the board felt the
7 reason -- first of all, let us give you the legitimacy of
8 why we did what we did. We used weighted average costs
9 for everything else. Whether it's butter, whether it's
10 powder, every thing else, cheese, we used weighted average
11 costs. The board felt that the .2675 was -- was fairly --
12 significantly higher costs than the current make allowance
13 of 17 cents. So the board felt, and management agreed --
14 which is always wise for management to do --

15 (Laughter.)

16 DR. GRUEBELE: -- to cover 80 percent of the
17 plant coverage. And that's the reason we did what we did.

18 Now, I gather from the pre-hearing workshop that
19 you gentlemen have come up with a number to reflect the 80
20 percent plant coverage, at least a number was given to us
21 at the pre-hearing workshop. So apparently it's doable.
22 That's number 1.

23 Number 2, how would that change? It would change
24 like anything else. When there's another cost study, if
25 there's another hearing, we go through the same procedure

1 again. And at that particular point in time I can't
2 guarantee you that we would come up with the same proposal
3 of 80 percent plant coverage. It might be something else.
4 Our board may decide a different number or a specific
5 number. So I can't answer that as far as future is
6 concerned.

7 But for this year you have come up with a number.
8 And in the future, how does it change? Just like all of
9 our make allowance changes in the past: We have a
10 petition. Then either that petition is accepted or not.
11 Then you have a hearing and we testify and proposals are
12 made. And at that time we will make a proposal. Whether
13 it's 80 percent of plant coverage or something else, I
14 couldn't tell you.

15 Okay. Does that answer your question?

16

17 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
18 ASSISTANT ERBA: Well, Sort of. You've already said that
19 for this year we've been develop --

20 DR. GRUEBELE: You did have a number for this
21 year?

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
23 ASSISTANT ERBA: Well, the 80 percent cover.

24 DR. GRUEBELE: That's correct.

25 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

1 ASSISTANT ERBA: Why not just use that number --

2 DR. GRUEBELE: What's that?

3 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

4 ASSISTANT ERBA: Why not use that number then?

5 DR. GRUEBELE: Oh, okay. I mean --

6 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

7 ASSISTANT ERBA: I don't know what the number is.

8 DR. GRUEBELE: I'll be glad to put it in my
9 post-hearing brief. I'll use the specific number you came
10 up with. Okay?

11 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

12 ASSISTANT ERBA:

13 Excellent.

14 On page 3 you talked at some length about Land
15 O'Lakes operation on 640-pound blocks. And the -- my take
16 is you don't like what the Department's done with the cost
17 studies. Is that accurate?

18 DR. GRUEBELE: On page 4, you're saying?

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

20 ASSISTANT ERBA: Page 3, the bottom of --

21 DR. GRUEBELE: Page 3 at the bottom it says,
22 "Questions raised."

23 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

24 ASSISTANT ERBA: Above that. The paragraph above that.

25 DR. GRUEBELE: Above that? Okay.

1 Oh, I see, okay.

2 Oh, yes, yes. It has to do with the fact that
3 they used average packaging labor costs for 40-pound
4 cheese plants in the survey. And I'm suggesting that our
5 Plant 3 at Tulare has a union contract that is pretty
6 steep and it's pretty severe.

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
8 ASSISTANT ERBA: So what's the solution --

9 DR. GRUEBELE: So my point is that when you use
10 the average of 40 pound -- of the other plants, they may
11 not have similar union contracts or they may have no --
12 they may be nonunion. And what we're doing is we're using
13 an average of those costs. And I'm suggesting that the
14 likelihood -- very distinct likelihood is that if we
15 reflect the union contract we have, that that number would
16 be higher than reflected in the number that was used to
17 adjust our packaging costs to reflect 40-pound plant
18 operation rather than 640-pound block operation. And so
19 by using that average -- and they have a different labor
20 union contract -- those costs are lower because union
21 contracts are different or they may be -- some of those
22 plants may be nonunion. I don't know. But I'm just
23 making the suggestion, there's a possibility that our
24 number therefore is understated as far as our packaging
25 labor costs are concerned. Therefore, our total plant

1 costs for the key operation in plant 3 is understated,
2 which means, as it reflects a weighted average of all the
3 plants in the cost study, that number may be understated.
4 The .1734 weighted average cost may be higher than that.

5 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
6 ASSISTANT ERBA: Should we drop your plant from the study?

7 GRUEBELE: Pardon?

8 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
9 ASSISTANT ERBA: Should we drop your plant from the study?

10 DR. GRUEBELE: I didn't say that. I just -- I
11 would suggest that we need to reflect that. And I don't
12 know how to do that at this setting.

13 This is something that maybe for future use we
14 adjust to reflect to see whether or not the union
15 contracts are similar or different. And if they are
16 different, could we accommodate that in future use?

17 But for this hearing, I would only say that the
18 .1734 is a very conservative number.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: Okay.

21 On page 5 you use the -- looks like the Van Slyke
22 formula to me and a 37.78 percent moisture. Where do you
23 come up with 37.78 --

24 DR. GRUEBELE: I use the -- I talked to the plant
25 people in Tulare and came up with the 37.78.

1 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

2 ASSISTANT ERBA: Is that your injure plant's moisture --

3 DR. GRUEBELE: That's what -- that's the -- yeah,
4 about the average.

5 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

6 ASSISTANT ERBA: You cite the California Milk Advisory
7 Board and their prediction of over 12 billion pounds of
8 milk growth in the next 10 years.

9 What is your feeling as an expert in the industry
10 on what that estimate looks like?

11 DR. GRUEBELE: Well, you know, we can experience
12 3 to 4 percent growth very easily, in my opinion. I
13 haven't -- I think that -- there are a group of us who
14 make -- as plans on the ad hoc committee -- and there were
15 a group of us that -- let's put it this way, they're all
16 in same role that I am, sort of retired. And some of them
17 you know pretty well.

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

19 ASSISTANT ERBA: I'm familiar with the group.

20 DR. GRUEBELE: And we came up with a number and
21 would have cost the State of California a whole lot less
22 than the study that they employed to come up with a 12.2.
23 Our number didn't turn out to be all that different.

24 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

25 ASSISTANT ERBA: You say that --

1 DR. GRUEBELE: We did it independently of that
2 study. It was interesting, when we saw it we'd say,
3 "Well, they came pretty close to our number."

4 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
5 ASSISTANT ERBA: So you would support that that number is
6 probably in the ballpark pack of being --

7 DR. GRUEBELE: That's in the ballpark. Very
8 possible. I mean anything's possible of course.

9 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
10 ASSISTANT ERBA: On page 8 you talk about the difference
11 in the Federal Order Class III price and the California
12 Class 4b price being 31 cents per hundredweight over a
13 January 2003 - November 2004 timeframe.

14 DR. GRUEBELE: Yes.

15 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
16 ASSISTANT ERBA: My question to you is: Is 31 cents a
17 hundredweight, is that reasonable?

18 DR. GRUEBELE: No.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: No?

21 DR. GRUEBELE: No.

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
23 ASSISTANT ERBA: What should it be?

24 DR. GRUEBELE: It should be a lot larger because,
25 first of all, we don't take into account depooling. I'd

1 just gone through a major discussion about the depooling
2 issue. I don't think 31 cents gets you there at all. I
3 think it should be much larger than that.

4 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
5 ASSISTANT ERBA: Well, I'm glad I asked the question.
6 That's not my take on that at all. So I'm glad I asked.

7 DR. GRUEBELE: The number through December, by
8 the way, is .349. I didn't put it in. But at the time I
9 did all this work I had it through November -- I only had
10 November. But if you go all the way through December, the
11 difference between the two numbers is .349 instead of .31.

12 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
13 ASSISTANT ERBA: I've just got one last question. It has
14 to do with your comments on the whey factor. And I wrote
15 in this earlier, did you consider deleting the whey factor
16 from the formula? And you said, yes, if you don't get
17 these things that you've asked for.

18 Let me ask a different question. Did you
19 consider a different product other than dry whey?

20 DR. GRUEBELE: I think it's -- this is one of the
21 reasons Land O'Lakes opposed even the inclusion of whey at
22 all because it becomes so complicated. There is no
23 standard WPC either, unfortunately. The people do
24 different things all over the place. And they handle --
25 what's left over the lactose is so many different ways.

1 To be very honest with you, I think it's -- you're going
2 down a path that is almost impossible to establish any
3 meaningful cost relationship by going into WPC operations,
4 because there are so many different things done. It is --
5 and it's just not realistic, in my opinion. You know,
6 Federal Order did the same thing probably for the same
7 reason, because they had a lot of WPC's in their
8 operations and all that. But they went the whey route.

9 For some of the same reasons and some different
10 reasons we go with Cheddar cheese too. We don't do a cost
11 study for Mozzarella cheese or jack cheese or all the
12 other cheeses we can think of.

13 We go to Cheddar, which is a basic commodity.
14 And I think this is the way we have to look at it.

15 And I think the reason in whey is that it just
16 becomes horribly complicated when you go to WPC and see
17 that numerous ways, numerous percentages that they take
18 those proteins up, 80 percent, 70 percent 60 percent, you
19 name it, it's all over the board.

20 And the way they handle lactose, some dry their
21 permeate. Some make lactose. Some make alcohol. We've
22 had all that. We've gone through all that stuff.

23 So I'd say no. The answer -- I think it's the
24 wrong direction for California to go. Either we develop a
25 way whey factor that is right or just stay away from it.

1 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

2 ASSISTANT ERBA: Given a choice -- I'm going back on my
3 word. I said I had one question. Now I have another one.
4 Given a choice, would you take the whey factor out of the
5 formula or leave it in and tinker with it?

6 DR. GRUEBELE: I said what I said at the
7 conclusion. And the conclusion very specifically said, if
8 a cost justified adjustment is made based upon the whey
9 study that has been made by the Department, and no snubber
10 is implemented, keep it in.

11 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

12 ASSISTANT ERBA: Okay. Just to be clear. Thank you.

13 I permeated your testimony today.

14 DR. GRUEBELE: Okay.

15 AGRICULTURE ECONOMIST GOSSARD: Dr. Gruebele, I
16 have a series of questions. But the 1st one is purely
17 technical.

18 On page 9 of your testimony, under the Alliance
19 of Western Milk Producers, you cite Table 2 from the
20 handout that was done at the pre-hearing workshop.

21 Actually Table 2 has to do with the whey snubber
22 and the support purchase price --

23 DR. GRUEBELE: Excuse me?

24 AGRICULTURE ECONOMIST GOSSARD: Table 2 actually
25 has to do with the whey snubber and the support purchase

1 price floor.

2 DR. GRUEBELE: That I misnamed the table?

3 AGRICULTURE ECONOMIST GOSSARD: I believe you
4 want Table 3, which shows percent volume --

5 DR. GRUEBELE: Why don't you make that change in
6 your copy there.

7 AGRICULTURE ECONOMIST GOSSARD: Okay. I just --

8 DR. GRUEBELE: And I'll want to do it in my
9 post-hearing brief. Thank you for your correction.

10 AGRICULTURE ECONOMIST GOSSARD: Now, for the more
11 serious questions.

12 HEARING OFFICER ESTES: Excuse me. What page is
13 that in the testimony?

14 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
15 ASSISTANT ERBA: Nine.

16 AGRICULTURE ECONOMIST GOSSARD: Sorry. I pulled
17 it out, then I lost it.

18 DAIRY MARKETING BRANCH CHIEF IKARI: Page 9.

19 HEARING OFFICER ESTES: I have the formal
20 exhibit, so I want to make the change there.

21 AGRICULTURE ECONOMIST GOSSARD: Page 9, "Other
22 proposals, Alliance of Western Milk Producers," I spotted
23 the use of Table 2 on three occasions. I think that's it.

24 HEARING OFFICER ESTES: And that should be Table
25 3?

1 AGRICULTURE ECONOMIST GOSSARD: I believe so,
2 yes.

3 DR. GRUEBELE: I'll make sure when I look at the
4 table. I'll correct it in the post-hearing brief.

5 AGRICULTURE ECONOMIST GOSSARD: Dr. Gruebele, on
6 page 3 of your testimony you talk about covering 80
7 percent of the plants --

8 DR. GRUEBELE: Yes.

9 AGRICULTURE ECONOMIST GOSSARD: -- for your
10 proposed whey number. However, with only four plants in
11 the study, is it not possibly that a single outlier could
12 skew the results using this approach?

13 DR. GRUEBELE: It's -- without knowing all the
14 data, that's always possible.

15 AGRICULTURE ECONOMIST GOSSARD: Right. And on
16 page 10 of your testimony, you mentioned the cost studies
17 should be used as a guide rather than using the exact
18 number; is that correct?

19 DR. GRUEBELE: I'd say that's correct. I think
20 there are times when we have suggested more liberal make
21 allowances. Sometimes the economics of a situation
22 suggested that, particularly when processing capacity was
23 short in California.

24 AGRICULTURE ECONOMIST GOSSARD: On page 5 of your
25 testimony, the fat and solids-not-fat test you are

1 proposing at 3.67, the 8.75 is based on all milk in
2 California?

3 DR. GRUEBELE: It's based upon market grade milk.
4 But when you include manufacturing milk, it turns out to
5 be the same number in the annual report that's put out by
6 the Department of Food and Ag.

7 AGRICULTURE ECONOMIST GOSSARD: Now,
8 approximately -- over 40 percent of that Grade A milk goes
9 to cheese plants, does it not?

10 DR. GRUEBELE: Yes, it does.

11 AGRICULTURE ECONOMIST GOSSARD: Now, when you
12 were using the Van Slyke formula, you chose a casein
13 solid-not-fat ratio that was based only on butter, powder
14 and fluid operations.

15 Wouldn't it have been more appropriate to use a
16 ratio based on all plants since your test is based on all
17 milk?

18 DR. GRUEBELE: We talked about that. And I
19 decided to use what I did because I felt that the milk
20 supply -- that there were a lot of protein premiums paid
21 to make the milk what it is. And the protein premiums are
22 not included in the cost study. That's why I did what I
23 did.

24 AGRICULTURE ECONOMIST GOSSARD: In your
25 post-hearing brief, could you please address the concerns

1 in the 2003 panel report about using the Van Slyke formula
2 to establish the Class 4b cheese yield.

3 DR. GRUEBELE: Could I review the panel report,
4 is that what you're saying --

5 AGRICULTURE ECONOMIST GOSSARD: Yeah --

6 DR. GRUEBELE: -- for the 2003 hearing and your
7 concerns about using the Van Slyke formula?

8 AGRICULTURE ECONOMIST GOSSARD: Yes, could you
9 review those?

10 DR. GRUEBELE: I will review those. I'll
11 certainly do that.

12 AGRICULTURE ECONOMIST GOSSARD: And Comment on
13 them in your post-hearing --

14 DR. GRUEBELE: I certainly will do that, sir.

15 AGRICULTURE ECONOMIST GOSSARD: Under your
16 proposed formula but taking out and adjusting out the
17 f.o.b. price adjuster, the 4b price would average about 60
18 cents less than the Federal Class III price. And you feel
19 that 66 cents is necessary because of the depooling option
20 for cheese plants?

21 DR. GRUEBELE: I would say that's -- that part of
22 it, yes. Part of it is -- remember what I said earlier,
23 what I said in the conclusions, is my concern that the
24 returns -- and we have both kinds of operations. Our
25 Plant 3 compared to butter powder operation is no where

1 close. I think -- it is my opinion that the return on
2 investment for cheese operations ought to at least be
3 equal to butter powder if we're going to promote the
4 continued growth in cheese in the state. And I validate
5 that, because I think that's a growth in demand. That's
6 the area where demand is growing. And I think it means a
7 lot to producers over the long term to have cheese plants
8 continue to grow as the milk production grows in
9 California and that that percentage grows. And I think in
10 order for that to happen, then it just makes economic
11 sense for a plant operation like LOL, who are making
12 decisions, profit and loss decisions, and say, "What do we
13 do with the next cheese" -- "with the next plant
14 expansion? Is it butter powder or is it cheese?"

15 If the economic signals that we get through the
16 hearing process is to make butter powder, maybe that's
17 what we should do. But I don't think that's the direction
18 we should go.

19 And that I think -- also that's still another
20 reason. The depooling option is simply a competitive
21 relationship between us and other cheese operations
22 outside the state. But we have a problem within the state
23 and, that is, the relationship between returns of butter
24 powder operations and cheese operations. I don't think we
25 ought to discourage the development of cheese operations

1 in California.

2 AGRICULTURE ECONOMIST GOSSARD: My final question
3 is on page 11. Excuse me, because I know Dr. Erba touched
4 on this as well. You're recommending that if it would
5 appear a whey snubber was justified and a fairly low
6 manufacturing cost allowance was still justified relative
7 to what it is now, you would wish that the whole
8 formula -- the whole whey factor be removed for the Class
9 4b --

10 DR. GRUEBELE: Yeah. And our board of directors
11 as a matter of fact made that strong recommendation, that
12 they felt that unless we get adequate return -- unless we
13 get reflective returns on whey and the adjustments are
14 made there's no snubber used, if there is -- if either one
15 of those doesn't happen, the whey factor should be thrown
16 out.

17 AGRICULTURE ECONOMIST GOSSARD: On the other
18 hand, given that any make allowance we establish for whey
19 above about 20 cents is going to mean the whey factor is
20 going to be a net loser -- a net -- will cause on average
21 a net decrease in the 4b price and that over the last 10
22 years your make allowance would have exceeded the price of
23 western whey 87 percent of the time, wouldn't it be
24 justified if we thought we should use your make allowance,
25 that the thing should be thrown out?

1 DR. GRUEBELE: I really -- I didn't hear your
2 question. I'm sorry. I tried.

3 AGRICULTURE ECONOMIST GOSSARD: Okay. I'll go a
4 little slower.

5 With your make allowance most of the time --

6 DR. GRUEBELE: What make allowance? The --

7 AGRICULTURE ECONOMIST GOSSARD: With your make
8 allowance for dry skim whey.

9 DR. GRUEBELE: Yes.

10 AGRICULTURE ECONOMIST GOSSARD: Most of the time,
11 87 percent of the time, your make allowance would exceed
12 the price of whey, and any make allowance above about 20
13 cents, and yours certainly is, means the 4 -- the whey
14 factor in the 4b formula is going to be a negative on
15 average for the 4b class price. If we did adopt your make
16 allowance as a reasonable make allowance, wouldn't we just
17 be better off removing the factor?

18 DR. GRUEBELE: All right. Let me make a comment,
19 both -- with regard to both of your points.

20 And, that is, that remember what the language
21 says. It doesn't say unless you accept the Land O'Lakes
22 specific number thrown out. That's not what it says. It
23 says a cost justified number. We do depend on your
24 professionalism and the decisions that you make and that
25 Land O'Lakes does not have the answer a hundred percent of

1 the time. Just 99. I'm sorry.

2 (Laughter.)

3 DR. GRUEBELE: So I would say -- when I said a
4 cost justified, I would say that if you're going to keep
5 the make allowance at 17 or 18 cents, forget it. Okay?
6 But If you make a cost justified adjustment to the make
7 allowance in whey, which works both ways, that covers
8 plants or they really -- you know, we'll have both
9 positive and negative influences on the formula, then we
10 say keep the formula in. And when I said cost justified,
11 I didn't say that it had to be Land O'Lakes specific
12 number.

13 AGRICULTURE ECONOMIST GOSSARD: Thank you.

14 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
15 a couple questions.

16 And, Dr. Gruebele, thank for your testimony. I
17 understand more of it than in previous testimonies.

18 That's a compliment.

19 (Laughter.)

20 DAIRY MARKETING BRANCH CHIEF IKARI: You
21 testified -- and I'm trying not to touch on areas that the
22 other panel members went. But 45 months was mentioned.

23 DR. GRUEBELE: Yeah, that was a mistake.

24 DAIRY MARKETING BRANCH CHIEF IKARI: Well, let's
25 say it's four years. In the prior -- in 2003, I think you

1 testified to considerably less time basing the price
2 difference.

3 When the plants want to use the most updated
4 processing costs, is it reasonable -- what kind of
5 principle should the Department follow in adjusting the
6 price factor?

7 DR. GRUEBELE: I think in that case, again,
8 because we have so much variation in prices, that we have
9 the lows and the highs, I think you have to use a longer
10 period. When you do costs, naturally you want the most
11 recent costs. I don't there's any question that that's
12 valid. I mean you don't want to use five years ago or
13 four years ago or three years ago. It doesn't make sense.
14 But when you're doing something like this, I think if you
15 use a long enough period of time, then I think you take
16 into account when the price is compressed, when the
17 prices -- when the prices are wider. I think a longer
18 period of time is valid.

19 Now, the other -- I think when -- previously
20 testified -- you know, I'd have to think back how long
21 have we done this? I don't know, maybe the time was
22 shorter because we hadn't done it for -- maybe we didn't
23 do it for four years in those days. Maybe we started the
24 process to cover the difference. I don't know -- time
25 goes so fast, I don't remember. But we felt that, you

1 know, a longer period of time is relevant.

2 Now, would three years work? Yeah, probably.

3 But I think a longer period of time is valid. And I think
4 a four-year period is not unreasonable. And I think you
5 add a year, drop off a year as you go on, maybe we could
6 learn over time as to what is the most reasonable, you
7 know, method to use. But we do want to be reflective of
8 what the average price differences are. It would reflect
9 something about the freight, of moving a product to
10 market. And, again, when prices are low, it's important.
11 Then the prices tend to be compressed, as I said earlier,
12 and it's not reflective of the real world.

13 DAIRY MARKETING BRANCH CHIEF IKARI: If we had a
14 sudden increase in the difference between the CME and the
15 California prices that California processors are
16 receiving, would we still be talking about going to a
17 48-month time period?

18 DR. GRUEBELE: If we had a sudden increase?

19 DAIRY MARKETING BRANCH CHIEF IKARI: If we had a
20 sudden spread between -- let's say in the last 12 months
21 the spread between what California processors paid versus
22 the CME widened, would we still be talking about 48 months
23 versus using 12 months?

24 DR. GRUEBELE: Well, I guess to be consistent I'd
25 have to say yes. I think you'd wanted to -- you'd want to

1 reflect both the times when the prices are -- if you're
2 going to be fair to both, if you're going to be fair to
3 processors and producers, then I think you ought to
4 include times when the price is compressed as well.

5 DAIRY MARKETING BRANCH CHIEF IKARI: And you
6 think that 48 months is fair?

7 DR. GRUEBELE: I think it is.

8 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Let
9 me ask you another line of questioning.

10 With respect to the federal orders, I understand
11 these equity problems of the plants that depool. Is there
12 any evidence that when they depool they are not paying the
13 Federal Order minimum Class III price?

14 DR. GRUEBELE: Well, let's -- I'll put it to you
15 this way. I talked to someone the other day and I said,
16 "Suppose that you were operating a cheese plant like we
17 are and you're having real trouble making ends meet. And
18 I happen to know that in the Pacific Northwest cheese
19 operations historically have had a little difficulty
20 because the formulas do not reflect the freight factors
21 like California does." And they're also competing against
22 us and that type of thing. And you had the opportunity
23 and you see a \$4.32 price spread and you say to yourself,
24 "Cheese plants having trouble not showing red ink," what
25 would you do? Would you pay the full price -- the full

1 Class III price and continue the red ink or might you
2 adjust and say, "I know that I can compete for the milk.
3 There's no problem. I don't have to pay \$4.32 to keep my
4 producers." Because everybody else is getting the uniform
5 price. That's all they can pay. They can't pay any more
6 than that.

7 Well, they could. They could pay premiums, I
8 suppose. But now we're talking about other butter powder
9 plants, Class 2 plants, Class 1 plants, and those
10 producers who ship their milk there. And we're talking
11 about a uniform price that is \$4.32 lower. Do you have to
12 pay the whole \$4.32 to keep yourself competitive in the
13 field? I don't think so. I just don't think so.

14 Now, do I have evidence, hard evidence that they
15 don't pay? Then I'll still say there's still an advantage
16 for them to depool. Why are they doing it? They are
17 doing it. You can see the evidence. You know, I showed
18 you the producer receipts. There's no question.

19 Then if what you say is true, heck, might as well
20 pay into the pool, and se la vis.

21 But it turns out that if I depool, I can pay my
22 producers \$4.32. That widens the difference between me
23 and my competitor. Even that is of help to you, if you
24 know what I'm saying. Now, I show I'm really outpaying
25 everybody else by \$4.32. There's still an advantage for

1 depooling that does not -- the same does not exist in
2 California. We don't have the same opportunity.

3 DAIRY MARKETING BRANCH CHIEF IKARI: But
4 without -- there's hard evidence, the other alternative --
5 are you aware of -- does Land O'Lakes take the position
6 that when it behooves plants operating under federal
7 orders, that rather than paying a minimum established
8 Federal Order price when they depool, they're paying the
9 uniform blend? Does Land O'Lakes or do you know anybody
10 that's publicly made that position or stated that opinion?

11 DR. GRUEBELE: I can't -- first of all, I was
12 comparing the Pacific Northwest specifically. I don't
13 know -- I can only tell you by, you know, word of mouth.
14 I've heard some rumors that in -- and I don't know whether
15 it's true or not. Unless I go out and survey the
16 situation and actually -- and I didn't have time to do
17 that, to be honest with you -- view the situation in Idaho
18 and say, "Well, I understand that when milk is
19 depooled" -- of course they're no longer in the Federal
20 Order now -- "when milk is depooled, you guys really are
21 getting hurt." Might not even get the uniform price.
22 That's possible too. Remember, there's no minimum price.
23 They could pay less than minimum if they wanted to.

24 I don't think that would happen because they'd
25 want to at least keep, you know, their producers equal to

1 their competitor, you would think.

2 But do I have hard evidence? Do I have a survey?

3 I don't, to be honest with you. But is it advantageous us

4 to depool? Without a question. Even if they pay the full

5 price, it's an advantage because now they've really

6 separated themselves from aggressive producers and not

7 paying them. But they really don't have to pay at all

8 because, man, if it's \$4.32, that's a monumental

9 difference. Wow, if you paid a dollar more than the

10 overpaid -- than the uniform price, you're a lot better

11 than everybody else, presumably. You don't have to pay

12 the full \$4.32 in my opinion.

13 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

14 DR. GRUEBELE: That's again my opinion. I don't

15 have any hard numbers.

16 HEARING OFFICER ESTES: Do we have more

17 questions?

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

19 ASSISTANT ERBA: I have one more question.

20 In your proposal, your petition, you've suggested

21 using make allowances for cheese exactly reflect the cost

22 studies weighted average cost. And yet you don't use the

23 back tests and the yield that are produced from that same

24 cost study. Why not?

25 DR. GRUEBELE: That's the same question I think

1 Mr. Mr. Hunter asked, is it not?

2 SUPERVISING AUDITOR HUNTER: In different words.

3 (Laughter.)

4 DR. GRUEBELE: That's what I thought.

5 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

6 ASSISTANT ERBA: I'm going to see if you give us the same
7 answer.

8 (Laughter.)

9 DR. GRUEBELE: Probably.

10 (Laughter.)

11 DR. GRUEBELE: It hasn't improved any as I sit up
12 here.

13 (Laughter.)

14 DR. GRUEBELE: The answer is that, yeah, I'd have
15 to agree with that, that Mr. Hunter puts in the fortified
16 costs, that we didn't use the milk going into those plants
17 on the casein study. I presume that's what you're
18 referring to; is that correct?

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

20 ASSISTANT ERBA: You're taking a different direction and I
21 was asking -- I was just asking a very surface question.
22 Why did you choose to use a formula to replace the actual
23 numbers that we have collected from those costs --

24 DR. GRUEBELE: Oh, you're talking about the
25 fortified milk formula?

1 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

2 ASSISTANT ERBA: Well, we've got a fat test or a
3 solids-not-fat venue and those come from the cost studies
4 and you chose not to use those. I just want to know
5 why --

6 DR. GRUEBELE: I chose not to use the cost study?

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

8 ASSISTANT ERBA: No, the yields -- the yields in the fat
9 tests come from --

10 DR. GRUEBELE: Oh, the yield in the fats.

11 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

12 ASSISTANT ERBA: Right.

13 DR. GRUEBELE: So far as I know, any decision
14 that you guys have made in the past at the 10.2 yield did
15 not reflect the fats yield either. You adjusted it to
16 reflect more the -- currently we're using 372 and 88.
17 We're close to the 367, 875 even today. Even, you know,
18 in the past we've made decisions as a result of hearings.
19 We haven't used those high yields, which are the fortified
20 milk and all the other ancillary things you do, you UF and
21 all the other stuff they do now. Protein enhancement
22 stuff in the fats, we haven't used them as a result of
23 that, and used a 10.2 yield with a 372, 878 or 88 solids
24 not fat. All I'm saying is I'm suggesting that number be
25 10.01 with 367, 875. That's all. And I -- so I'm doing a

1 similar thing as to what we've done historically in the
2 State of California, that is, to have a cheese yield that
3 approximates the milk supply in California. And that's
4 approximately what we have done in the past.

5 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
6 ASSISTANT ERBA: Got it.

7 Thanks.

8 HEARING OFFICER ESTES: Are we concluded with the
9 questioning?

10 All right. Thank you, Dr. Gruebele, for your
11 appearance today.

12 Before we proceed to address the alternative
13 petitions, I just want to make a number of announcements.

14 First, it's anticipated that there will be a
15 lunch break around 1 p.m., depending on the status of the
16 testimony at that time. So the panel anticipates taking a
17 lunch break around the period, say, between 1 to 1:45 or 1
18 to 2, somewhere in that timeframe, depending where we are
19 with the testimony.

20 The other thing of note to recognize, given that
21 we have a lot of alternative petitions, it's anticipated
22 the hearing will be going over tomorrow. And so that the
23 likelihood of any significant testimony other than the
24 testimony by the presenters and in support of the
25 alternative petitions is likely to be minimal.

1 And then, finally, I believe at least at this
2 time that the panel will likely conclude today probably
3 around 4:45 p.m.

4 So I wanted everyone to be aware of those facts.

5 Also, the witness roster -- for anyone who
6 arrived late, the witness roster list is in the back of
7 the room. And we attempt to take people sequentially to
8 testify after the presentation of all the petitions.

9 So that essentially gets us up to date on how the
10 hearing's likely to proceed from here on.

11 On more practical matters, I haven't really been
12 in this building a great deal. So if you have something
13 more mundane, such as understanding where the restrooms
14 are located, you'll have to speak to the security guard
15 about that. I'm not very familiar with this building.

16 So with that in mind, we will proceed to take
17 testimony in support of the alternative petitions.

18 The first one we'll call for is the Milk
19 Producers Council.

20 (Thereupon Mr. Geoffrey Vanden Heuvel was
21 sworn, by the Hearing Officer to tell the
22 truth and nothing but the truth.)

23 MR. VANDEN HEUVEL: I do.

24 HEARING OFFICER ESTES: Could you please state
25 your name and spell your last name for the record.

1 MR. VANDEN HEUVEL: Geoffrey Vanden Heuvel.

2 First name, G-e-o-f-f-r-e-y; last name, V-a-n-d-e-n
3 capital H-e-u-v, as in Victor, e-l.

4 HEARING OFFICER ESTES: Does your written
5 testimony reflect how the decisions were made by your
6 organization to come to these policy decisions?

7 MR. VANDEN HEUVEL: Yes, it does.

8 HEARING OFFICER ESTES: All right. Then I --
9 would you like your testimony introduced in the record?

10 MR. VANDEN HEUVEL: Yes, I would.

11 HEARING OFFICER ESTES: It will be introduced as
12 Exhibit No. 44.

13 (Thereupon the above-referenced document was
14 marked by the Hearing Officer as Exhibit 44.)

15 HEARING OFFICER ESTES: And please proceed with
16 your testimony. You'll have 30 minutes.

17 MR. VANDEN HEUVEL: Mr. Hearing Officer and
18 members of the Panel, my name is Geoffrey Vanden Heuvel.
19 I'm a dairy producer with operations in the San Bernardino
20 Riverside Counties. I'm here today on behalf of Milk
21 Producers Council, which is the producer trade
22 association, with about 175 members located primarily in
23 southern and central California.

24 My testimony today is based on a policy adopted
25 by the Board of Milk Producers Council at its meetings in

1 December of 2004.

2 Oppose Return to Cheap Milk Policy of the Past:

3 The main issue before the Department today is
4 whether or not California should return to a cheap milk
5 policy for the purpose of incentivizing through government
6 regulatory action a significant expansion of California
7 manufacturing plant capacity. Milk Producers Council
8 objects in the strongest possible way to the return to
9 this policy.

10 Deliberately reduced California manufacturing
11 milk prices was the policy pursued by the Department
12 during the early 1980's. At that time, California's
13 producers were exporting distressed milk to far-off places
14 almost year around. It was thought that there might be an
15 opportunity to create a significant California cheese
16 industry to profitably process all that excess milk. To
17 bring this about the Department used the minimum pricing
18 authority inherent in the California state order to grant
19 California manufacturers a large milk cost advantage
20 relative to their out-of-state competitors. This policy
21 established California 4b prices that at times were well
22 in excess of a dollar per hundredweight lower than the
23 Federal Order prices that our out-of-state competitors had
24 to pay.

25 This policy facilitated the rapid expansion of

1 the California cheese industry to a point where now
2 California is a dominant player in the national cheese
3 market.

4 Over the past decade the influence of California
5 both in the marketplace and as a regulatory trend setter
6 has forced the Federal Order program to be adjusted to
7 minimize the difference between the California system and
8 the Federal Order system. The spread between the Federal
9 Order price for cheese milk and the California 4b price
10 has been significantly narrowed over time and the two
11 systems are basically moving in synch with each other.

12 What the petition is proposing to do and what
13 unfortunately the Dairy Institute is also proposing to do
14 is to return California to the days of regulated cheap
15 milk. There are at least two reasons the Department
16 should not do this:

17 No need. One, there is no need for a state
18 granted incentive to significantly expand California
19 manufacturing plant capacity. Far from having significant
20 amounts of distressed milk being exported from California
21 because of a lack of capacity, we are now witnessing
22 unprecedented importation of raw milk into California from
23 out of state. In addition, whereas in the 1980's and
24 '90's central California communities were actively
25 courting southern California producers to try to attract

1 them to relocate to the San Joaquin Valley, today
2 communities throughout the Central Valley are actively
3 opposing the location of dairy producers in their
4 communities.

5 The rate of new dairy expansion has dramatically
6 slowed, while the environmental requirements placed on new
7 and existing dairies makes it highly unlikely that the
8 rate of dairy expansion experienced in the latter part of
9 the 20th century can be sustained very far into the 21st
10 century.

11 The Dairy Institute in their letter supporting
12 the call of this hearing cite the departure of cheese
13 plants from California and the lack of recent new cheese
14 plant expansion as their justification for requesting a
15 return to the cheap milk policy. It must be noted that
16 during the past five years the California business climate
17 has caused many businesses, including quite a number of
18 California's dairy producers, to leave the state. The
19 energy crisis, the workmen's comp crisis and the overall
20 anti-business environment that led to the recall of
21 Governor Davis have all contributed to a lack of
22 confidence of investors to make a big commitment to
23 California. There is no need at this time for the state
24 to dramatically lower producer income for the purpose of
25 artificially stimulating a large expansion in

1 manufacturing plant capacity.

2 Will not work. The second reason the Department
3 should not go back to the cheap milk policy as proposed by
4 LOL and the Dairy Institute is that it will not work. In
5 the 1980's when we last launched a cheap milk policy, the
6 upper midwest was the great surplus milk area in the
7 United States. And the national milk pricing surface was
8 priced off of the Minnesota/Wisconsin price series.
9 California could exploit this situation with a cheap milk
10 policy, which resulted in cheap California cheese being
11 able to undercut the competition which was forced to pay
12 for milk based on a midwest price series.

13 This is no longer the case. The federal Class
14 III price is driven off of a NASS cheese price survey,
15 which is dominated by California and other West Coast
16 cheese plants. If the state were to return to the cheap
17 milk policy of the past and the California cheese plants
18 were to attempt to increase market share by discounting
19 prices, those discounted prices would be picked up in the
20 NASS survey. This lower NASS price would lower the
21 Federal Order milk price paid by our competitors, which
22 would deprive the California plants of the advantage of
23 the state would be trying to give them. This policy would
24 ultimately result in no gain for California manufacturers,
25 only pain for California producers.

1 The MPC Alternative Proposal:

2 So what should we do? Milk Producers Council
3 strongly believes that the current 4b pricing formula
4 produces about the right price. In our alternative
5 proposal we have suggested only minor changes to the
6 formulas. We are proposing to change the adjusters to the
7 CME prices for butter and cheese used in the 4a and 4b
8 formulas. We note that the panel report of the January
9 2003 hearing stated on page 12, and I quote, "The most
10 recent data collected and summarized by the Department
11 shows that California cheese processors received a CME
12 price less 3.21 cents per pound in 2002. Clearly, the
13 price relationships of California manufacturers and the
14 CME must continue to be monitored," end quote.

15 The Department has produced updated price data
16 for this hearing. We particularly appreciate the
17 Department's analysis which discovered that there is a lag
18 between the time the CME price for a particular day is set
19 and when that price influences the California cheese
20 plants sales prices. In our alternative proposal we use
21 data derived from this study. In the format that the
22 Department has published this data in the past, there has
23 been an average price on that sheet that excluded the high
24 and low differences between the California price and the
25 CME price. The fact that there are such highs and lows in

1 the traditional table is clearly a function of the lag
2 that exists in the marketplace. The data in the new
3 format does not throw out the high and the low and,
4 therefore, captures all of the data, which we think gives
5 the data more credibility. We use the January 2003
6 through October 2004 timeframe because we believe the
7 adjuster should be based on the most recent data
8 available. The current 3.21 adjuster was based on 19
9 months worth of data, so we too picked a data set that is
10 less than 24 months.

11 Dry Whey Make Allowance:

12 With regards to the dry whey make allowance used
13 in the 4b formula, we are proposing a modest increase in
14 the make allowance for dry whey. The reason for this is
15 that the best cost study on dry whey we are aware of was
16 done by the National Cheese Institute for the year 1999.
17 The results of this study were entered into the record in
18 the May 2000 Federal Order hearing. That study concluded
19 that the average cost to dry whey in the United States was
20 15.9 cents per pound. Interestingly, USDA used 15.9 cents
21 per pound as the make allowance for the Federal Order
22 Class III formula. In all three proposals in the
23 California hearing on this issue in 2003 suggested using
24 15.9 as the make allowance for dry whey in the 4b formula.

25 The Department decided to use 17 cents per pound

1 as the make allowance and it referred in the panel report
2 to the relationship between the cost to dry whey and the
3 cost to make nonfat dry milk. Since 1999, when the NCI
4 study was done, the cost to make nonfat dry milk appears
5 to have increased about two cents per pound. The validity
6 of this approach is confirmed by the communication from
7 West Farm Foods of Washington State. And I have that
8 attached as an exhibit. The West Farm Food report shows
9 an average cost for making a pound of dry skim whey from
10 their two Cheddar cheese plant operations to be 17.6 cents
11 per pound. Therefore, we are willing to support a modest
12 increase in the dry whey make allowance in exchange for a
13 snubber, which will keep the dry whey portion of the 4b
14 formula from having a negative impact on the producer
15 price.

16 Snubber Needed:

17 The justification for the snubber comes out of
18 the history and practice of the way the Cost Auditing
19 Branch treated whey solids disposal costs in their audits.
20 Our understanding is that if a whey solids product had a
21 valuable marketplace, the cost to make that product was
22 not allocated against the cost to make cheese. However,
23 costs associated with the whey stream that are not
24 attributable to a market whey solids product are included
25 as a cheese manufacturing cost. We are told that

1 approximately 1 cent of the cheese manufacturing cost in
2 the study is attributable to the whey solids disposal
3 cost. Our view is that with a generous make allowance of
4 18 cents per pound and a cheese make allowance that takes
5 into consideration the excess whey disposal costs, there
6 is no reason for the dry whey factor in the 4b formula to
7 be allowed to be a negative factor on the producer price.

8 Irrelevant Dry Whey Study:

9 At this point we would comment on the Cost
10 Auditing Branch of dry whey cost study. While the study
11 itself may be an accurate description of what the four
12 plants on the study spent to dry a pound of whey solids,
13 it is not particularly relevant to the process of
14 establishing a dry whey make allowance for a 40-pound
15 block Cheddar cheese milk pricing formula. Using this
16 study to determine a make allowance for the 4b formula
17 would be like using a per hundredweight cost of production
18 study on a small Jersey herd to set minimum California
19 producer prices. It truly is a case of comparing apples
20 and oranges.

21 No Reason to Change Cheese Yield:

22 MPC opposes any change to the cheese yield factor
23 in the 4b formula. In the last hearing in 2003 as well as
24 in the hearing held in 2001, MPC supported an increase in
25 the cheese yield factor. While we did not get everything

1 we asked for in terms of a cheese yield, the price
2 resulting from the current 4b formula is approximately
3 what it ought to be. We could make a case that the yield
4 in the current formula, given the vat tests in the cost
5 study and the vat yields, is still too low. But we oppose
6 changing it because we have heard no new arguments and
7 seen no new data which justifies changing what the
8 Department did in the 2003 hearing.

9 No Reason to Change Make Allowances:

10 Likewise we oppose any changes to the make
11 allowances for butter, nonfat dry milk and cheese. The
12 data shows that the cost of manufacturing these products
13 is bouncing around within a range and that the current
14 allowances are within that range. It is important to
15 remember that the Department is responsible for
16 establishing a 4a and 4b price and that the cost of
17 manufacturing butter, powder and cheese is a factor that
18 must be considered, but manufacturing costs are only one
19 of a number of factors that must be considered.

20 Support Price Floor Vital:

21 With regards to the Dairy Institute's proposal to
22 eliminate the support purchase price floors from the Class
23 4a and 4b formulas, we cannot think of a greater service
24 the California Department of Food and Agriculture has done
25 for dairy producers nationwide than the price floor

1 implemented in April of 2003. The almost malicious
2 depression of cheese prices that occurred in the early
3 spring of 2003 was a disgrace to our industry. The
4 courageous action by CDFA to implement a support price
5 floor in the 4a and 4b formulas in effect shifted the cost
6 of the massive cheese price discounts that manufacturers
7 were offering, from producers who were powerless, to the
8 processors who were in a position to set those prices.
9 This action was one of the finest moments in recent CDFA
10 history. The increase in CME cheese prices in the weeks
11 following the implementation of this price floor in April
12 and May of 2003 was dramatic proof of the influence of
13 California milk pricing policies on the national market.
14 We totally oppose the Dairy Institute's misguided attempt
15 to eliminate this part of the Class 4a and 4b formulas.

16 In conclusion, Milk Producers Council believes
17 that the minimum prices produced by the current 4a and 4b
18 formulas are about right, and that if any changes are made
19 to those formulas, they should be minor.

20 We request an opportunity to file a post-hearing
21 brief.

22 HEARING OFFICER ESTES: The request for the
23 post-hearing brief is granted.

24 Do we have panel questions at this time?

25 SUPERVISING AUDITOR HUNTER: Yes, Mr. Vanden

1 Heuvel. Good morning.

2 MR. VANDEN HEUVEL: Good morning.

3 SUPERVISING AUDITOR HUNTER: I want to go back to
4 page 3. You talk about the relationship between nonfat
5 powder make allowances and the whey make allowances. And
6 you mentioned that it appears the nonfat dry milk costs
7 have increased about 2 cents per pound since 1999. Where
8 is that information coming from, the 2 cents?

9 MR. VANDEN HEUVEL: It's an observation of CDFA's
10 historical costs on powder.

11 SUPERVISING AUDITOR HUNTER: Do you have that
12 page with you?

13 MR. VANDEN HEUVEL: I do. It's just where.

14 Okay. I've got one of the various dry's.

15 SUPERVISING AUDITOR HUNTER: Oh, good. If you
16 look on the February 1999 information, which is the
17 closest thing we have for '99 cost information, you have
18 the nonfat powder at .1277. And if you drop down to the
19 unadjusted November 2004 information, it's 1560.

20 MR. VANDEN HEUVEL: Yeah. But, Mr. Hunter, I
21 think in fairness, the '97 was 1327, the '96 was 1333, the
22 2000 was 1356. So the '99 -- I mean, you know, it's about
23 2 cents. I mean in '99 --

24 SUPERVISING AUDITOR HUNTER: If you go back to
25 the prior years -- all right. So it's not exactly '99 you

1 want to use as far as --

2 MR. VANDEN HEUVEL: What we're trying to do --
3 granted, we've got a challenge in trying to come up with
4 an appropriate dry whey study -- a dry whey make allowance
5 because of the lack of perfect information. We just don't
6 have access to the kind of information like we do on
7 butter and nonfat dry milk.

8 The 2 cent approximate increase in costs is in
9 that range. It's not exactly 2 cents.

10 SUPERVISING AUDITOR HUNTER: Okay. And you're
11 basing your whey make allowance originally on that cheese
12 study that was arrived at in 1999, right?

13 MR. VANDEN HEUVEL: Well, the cheese study that
14 the National Cheese Institute submitted to the Federal
15 Order hearing. First of all, you know, when you look at
16 the National Cheese Institute's motivation, it would be to
17 come up with as high a number as they could justify
18 because they were representing the processors. They did a
19 study, and it's as an exhibit -- everything that's on the
20 website of USDA from the 2002 hearing is in -- attached as
21 an exhibit. And the website address is there. So it's
22 submitted by Dr. Robert Yonkers. And the -- it involved
23 seven plants. Total cost of manufacturing 15.92 cents.
24 That was the NCI survey weighted average.

25 So that was a study that was submitted. And

1 USDA, coincidentally or otherwise, picked the 15.9 as
2 their make allowance for dry whey when they adopted their
3 study.

4 SUPERVISING AUDITOR HUNTER: Okay.

5 MR. VANDEN HEUVEL: And then also, if I could,
6 Mr. Hunter -- maybe you're going to lead to this. But the
7 West Farm Foods data, which is current data from two dry
8 whey plants that they have, that's the exhibit just before
9 the Federal Order, is what we use as another validation
10 point.

11 SUPERVISING AUDITOR HUNTER: And their costs
12 are -- have that information?

13 MR. VANDEN HEUVEL: Seventeen point six cents.

14 SUPERVISING AUDITOR HUNTER: Oh, okay.

15 Are any of these -- do any of these cheese cost
16 studies have California costs in them?

17 MR. VANDEN HEUVEL: I don't know.

18 SUPERVISING AUDITOR HUNTER: They may or may not?

19 MR. VANDEN HEUVEL: They may or may not. I don't
20 know.

21 SUPERVISING AUDITOR HUNTER: All right. That's
22 all I have.

23 AGRICULTURE ECONOMIST GOSSARD: Mr. Vanden
24 Heuvel, on the West Farm Foods study, they have two
25 plants. One that produces 84 -- or, pardon me -- 85

1 million pounds of dry whey annually; and then one that is
2 a hundredth of the size, less than a million pounds.
3 Are -- I'm not questioning the cost. I'm questioning the
4 volume. We don't have -- even our smallest nonfat dry
5 milk plant is much bigger than a million pounds a year.
6 Are you sure about that number? And could you check on it
7 for your post-hearing brief?

8 MR. VANDEN HEUVEL: Well, I talked to Mike Brown
9 yesterday. And Mike assures me that that is exactly the
10 size. It's a very, very small plant, very, very small
11 plant.

12 AGRICULTURE ECONOMIST GOSSARD: Okay. My second
13 question has to do with page 4. You feel that the dry
14 whey study done by the Department is not relevant. Is
15 that because you think these plants are too small? You
16 were using the Jersey as an example.

17 MR. VANDEN HEUVEL: Yeah -- well, no. It's
18 because they're not representative. I mean we've decided
19 to do a product value formula to create a 4b price in
20 support. And I realize we don't have to use a formula.
21 We do use a formula. We choose -- that's what we
22 historically chose to use to determine a minimum pricing
23 formula. Everything else about our formula is driven off
24 of the Cheddar and off of -- not just any Cheddar, but
25 40-pound block Cheddar. So we do on our cheese costs. We

1 adjust our 640's to get it at 40-pound block. There's
2 other things that you need to adjust to try to get to a
3 Cheddar cheese.

4 We don't have -- it's clear that our Cheddar
5 cheese plants in California don't make dry whey. They
6 make something else. So we're looking for a surrogate.
7 And I don't fault the Department at all for the study that
8 they did, because, you know, that's what they had
9 available to them in terms of trying to figure out where
10 to find, you know, some relationship on dry whey or what
11 it costs.

12 But the Department also has an awful lot of
13 discretion as to what's relevant and what's not relevant.
14 And these costs are so completely out of line that they're
15 not -- that they're not relevant to the tasks that we
16 have. They're interesting. They're accurate. I don't
17 doubt the Department did a very capable job. But if these
18 plants are making other products besides 40-pound
19 Cheddar -- everything else about our formula is driven off
20 of the fact we start with the value of Cheddar at 40-pound
21 blocks, and then we subtract from that value the cost to
22 get to those blocks, to come out with a residual milk
23 price that then becomes applicable in the marketplace.
24 And that's a very rational approach to take. We know that
25 in the marketplace other types of cheeses, even though

1 they may be very different from Cheddar cheese, they
2 adjust their pricing based on the Cheddar cheese market.
3 But they have their own internal cost structures. And it
4 would be entirely unfair to take the costs for these --
5 and my illustration on the Jersey herd -- you know, if you
6 just do a cost of production for a small Jersey herd, this
7 cost of production percentage-wise could be much higher
8 per hundredweight of milk than a large Holstein herd.
9 Does that mean that the small Jersey herd is unprofitable?
10 Not at all. That Jersey milk may be quite profitable when
11 sold on its components to a cheese plant, which really
12 would value that milk.

13 So the very same situation here. We've got
14 clearly four plants in this dry whey study, some of whom
15 don't make Cheddar cheese -- most of which don't make
16 Cheddar cheese. They're making some type of cheese that
17 must have some market value out there. We're not
18 capturing the market value. We really can't, in fairness,
19 charge the cost that they're incurring to get to a market
20 value that we're not considering. And that's why I think
21 it was important that the Department do a study. But I
22 think this is clearly a case where the Department has to
23 use its discretion to make a value judgment as to whether
24 this information is really valid given the fact that we
25 have a 4b formula that's driven off of Cheddar cheese.

1 And so what we've attempted to do -- and it's a
2 difficult thing -- but what we've attempted to do is to
3 give you data that is relevant. And I really appreciate
4 West Farm Foods in Washington State, because they have one
5 of the largest, as I understand, dry whey -- Cheddar
6 cheese dry whey operations in the country. And I suspect,
7 given that volume, they've got a pretty significant impact
8 on what dry whey sells for in the west as well as pretty
9 good data on what it costs to make that dry whey. So we
10 offer that to the Department for you to use in your
11 attempt to come up with a valid number to make the 4b
12 formula work.

13 AGRICULTURE ECONOMIST GOSSARD: You use -- in an
14 answer to the question, you used the statement that the
15 costs in the Department's cost study are out of line. Out
16 of line relative to?

17 MR. VANDEN HEUVEL: Out of line relative to any
18 other data that we have about the cost of actually drying
19 dry whey for -- out of a Cheddar cheese operation. You
20 got the National Cheese Institute study. And now we've
21 got the West Farm study. The West Farm had also done a
22 study in '97, which was entered into the record in the '97
23 hearing. And by reference it's probably in the record in
24 this hearing as well. And at that time there definitely
25 was a relationship between the cost of dry whey, as I

1 recall, and the cost of nonfat dry milk; somewhere between
2 a penny and 2 penny higher cost to dry whey than nonfat
3 dry milk if we're talking about whey from a Cheddar cheese
4 operation.

5 AGRICULTURE ECONOMIST GOSSARD: Well, if the cost
6 is a couple cents more than nonfat dry milk, should we
7 compare the -- given the size of the skim whey plants,
8 about 30 million pounds averaged over the four of them,
9 should we compare that to comparable costs for a 30
10 million pound nonfat dry milk plant to see if it's
11 reasonable?

12 MR. VANDEN HEUVEL: No, I -- well, I mean my
13 opinion, which I think I've stated quite clearly, is that
14 the study that the Department did on these four plants is
15 interesting, but it's not relevant for what we're about
16 here, which is establishing a correct 4b price.

17 AGRICULTURE ECONOMIST GOSSARD: Thank you.

18 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
19 a couple questions.

20 Given your testimony about the lag in the cheese
21 price, is it practical to incorporate -- well, I assume
22 that because you didn't propose it, that we should ask why
23 didn't you propose adjusting the price formula reflecting
24 the lag?

25 MR. VANDEN HEUVEL: Well, you know, one of the --

1 well, I did it because I -- pretty much the cheese data
2 that the Department gives us is -- this is all very
3 proprietary information. I mean you get the cheese plants
4 to tell you what they're selling their cheese for. We
5 don't. And that was a relatively new -- recent
6 development. I mean -- I mean I think our first -- we got
7 real serious about doing this three, four years ago. And
8 this was a first attempt, at least it seemed to me, by the
9 department to actually account for the lag and do a price
10 series. So we don't have enough information to be able to
11 propose a -- try to lag it in terms of the price formula.

12 It's something that it might be, you know, valid
13 for consideration in the future.

14 DAIRY MARKETING BRANCH CHIEF IKARI: But using
15 two months, lagging one month -- or two months, would
16 delay -- would make it more difficult to establish prices,
17 wouldn't it? Wouldn't there be some practical problems in
18 that --

19 MR. VANDEN HEUVEL: It could. Now, from what I'm
20 told, this 55/45 split is about what cheese plants that
21 are operating in a Federal Order. I'm told they take the
22 CME and they use this -- it's a very similar type of
23 formula to try and predict what the NASS price is going to
24 be for that timeframe. So, you know, you've got different
25 challenges.

1 You know, when you work it all out, it all ought
2 to work out in the wash. If you're considering all the
3 data and all the numbers, there's some timing issues. And
4 I think what we found -- I didn't do an update on this.
5 But in reviewing my testimony and exhibits from the 2003
6 hearing, I think I went back four or five years and
7 compared the -- at that time the California 4b formula was
8 CME minus 1.2 -- and compared the actual cheese price that
9 was driving the 4b formula and compared that to the NASS
10 price, calculated quite differently, including some
11 barrels and blocks and some other weighting. But over a
12 long period of time, the number that was driving the
13 Federal Order formula and the number that was driving
14 ultimately the 4b formula were less than a penny apart
15 over that period of time.

16 Now, from month to month there could be large
17 variations in those prices. But averaged out over time
18 they were very, very close.

19 DAIRY MARKETING BRANCH CHIEF IKARI: Do you know
20 if Mike Brown will be testifying at our hearing?

21 MR. VANDEN HEUVEL: I don't believe -- I don't
22 believe he will. He told me if he absolutely had to be
23 here, he could slip on a plane and come down. But I don't
24 believe, as of yesterday, that he was going to be here.

25 DAIRY MARKETING BRANCH CHIEF IKARI: A question

1 about the -- did you hear the question that I asked Dr.
2 Gruebele in terms of using a principle from one hearing to
3 the next, adjusting the price off of CME? You use 19
4 months. Dr. Gruebele testified in favor of four years.

5 What are you comfortable with?

6 MR. VANDEN HEUVEL: Well, you know, with all due
7 respect to my colleague, Dr. Gruebele, if the numbers
8 would have produced a different result using a shorter
9 timeframe than he -- you know, he would have used, you
10 know, it's pretty arbitrary in terms of what the
11 petitioner used.

12 DAIRY MARKETING BRANCH CHIEF IKARI: I'm trying
13 to get to, what is the principle the Department should use
14 to just --

15 MR. VANDEN HEUVEL: I think that here -- the
16 principle which I laid out in my testimony -- and I
17 appreciate the opportunity to expand it -- is that all of
18 that -- everything that's gone into what was considered in
19 the last hearing is expired. We set a -- you know, we
20 trued it up on that last hearing and it was -- 3.21 was
21 the number that the Department decided was the true-up
22 number. That was a pretty significant change, because the
23 previous number had been 1.2.

24 So the Department made an adjustment, trued it
25 up. And now since that time, since that, you know, this

1 is what has happened. Okay? And I think you can't look
2 at these things in isolation, because -- you know, we
3 contended for a long time that what manufacturers sell
4 their product for is in addition to a lot of -- you know,
5 some other factors driven by what they have to pay for
6 milk and what their competitors are paying for milk. And
7 so when you make major changes in formulas, either a
8 federal system or a California system, you know, there are
9 changes. And so the more recent data is of more relevance
10 than the more faraway data.

11 DAIRY MARKETING BRANCH CHIEF IKARI: Well, let me
12 give you a hypothetical. Suppose the Department holds a
13 hearing 12 months from now. Then 3 years from that date
14 it holds another hearing on Class 4. What should the
15 Department look at? Should it look at the last 12 months?
16 Should it look at the time between hearings as the data to
17 adjust the price adjuster?

18 MR. VANDEN HEUVEL: I think you've got to look at
19 the data and make the best decision that you can. I don't
20 think there's a hard and fast principle here that could be
21 applied. Same as with make allowance -- those make
22 allowance --

23 DAIRY MARKETING BRANCH CHIEF IKARI: But you're
24 testifying that we should look at the most recent data
25 because --

1 MR. VANDEN HEUVEL: Yes, I am, because you made a
2 major change in this price in 2003 based on short-term
3 data. You made -- okay? Because if you would have
4 included longer term data in 2003, it wouldn't have been
5 3.2, because it would have been more reflective of the
6 1.2. But you took a shorter timeframe and then you said
7 in your findings or in the panel report that this is
8 something that has to be watched closely. Which I took as
9 a signal that this is a very relevant piece of
10 information, this relationship between what California
11 plants are selling their product for and the CME price.
12 And that's why we came up with the proposal we did.

13 Okay. Since the last hearing, 2003-2004 data,
14 what does that data tell us? We prefer the 55/45 because
15 I think you lose something statistically when you throw
16 out the highs and the lows, because the highs and the lows
17 are a factor in the marketplace. And so I think that a
18 55/45 split is a more statistically accurate way to deal
19 with a lag question.

20 DAIRY MARKETING BRANCH CHIEF IKARI: And it
21 doesn't bother you that we're pricing formulas, basically
22 using one month, but using an adjuster that has a lag in
23 it?

24 MR. VANDEN HEUVEL: It doesn't bother me -- look,
25 what we're interested in -- and this is -- you know, I

1 appreciate the opportunity to kind of reemphasize this
2 point. What's critical here is not that we get the make
3 allowance rights to the third decimal point or the, you
4 know, adjuster to the third decimal point. That's not --
5 what's key here is: What is the appropriate 4b price
6 level? That's what's -- that's what's important here.
7 You got a lot of moving parts in these formulas. And you
8 could tinker with any one of these or a whole bunch of
9 them. But what's the bottom line is: What's the price
10 that comes out the other end?

11 And, you know, we've been sitting across the
12 table from each other for over 20 years now. And I think
13 Milk Producers Council has been quite consistent. We
14 believe there should be a relatively narrow difference
15 between the California price and our competitors in the
16 Federal Order. That's what we're interested in. We are
17 willing to live -- even though it's a little bit wider in
18 2004 than we would like, we think the formulas are running
19 on the same track basically. They're in synch. That's
20 very important to us and I think it's very important
21 nationally.

22 We no longer can just do our own thing out here.
23 We have to be sensitive to the impact of what we do on the
24 rest of the country. And if we stay in synch, we're going
25 to be okay. If we get out of synch, we're going to create

1 problems for ourselves. And so I think it's very
2 important that we stay in synch. The current formulas I
3 think are functioning well.

4 Frankly, if we hadn't come up with the -- if the
5 Department hadn't released the study -- and I don't fault
6 the Department for releasing the study. But if the
7 Department wouldn't have come up with the study that
8 showed a 26.75 average make cost for dry whey in these
9 four plants, we probably wouldn't have even had a hearing.
10 Because there are -- given -- our make costs are operated
11 in a pretty narrow range. They're up a little -- you
12 know, in one study they're up a little, one study they're
13 down, and they're moving around. That the inner workings
14 of those studies, you know, driven by energy prices, a lot
15 of -- you know, right now we've got really high demand for
16 dairy products. I mean the milk price is good. And so
17 the milk's flowing a little differently today than it may
18 have flowed a year ago or may flow a year from now.

19 And that has impacts on some of our plants.
20 Sometimes they're running at a hundred percent or 90
21 percent of capacity. Sometimes they're running much lower
22 than that. But their costs per pound jump around.

23 Hey, we've got it about right. And we don't see
24 any reason for any major tinkering.

25 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

1 HEARING OFFICER ESTES: Any --

2 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

3 ASSISTANT ERBA: I have no questions. Thanks for your
4 testimony today, Mr. Vanden Heuvel.

5 MR. VANDEN HEUVEL: Thank you.

6 SUPERVISING AUDITOR HUNTER: Excuse me. I have
7 one additional question on the West Farm information. I
8 want to be very clear.

9 Those costs are on whole whey powder processing
10 only, that there's no WPC costs in there, lactose --

11 MR. VANDEN HEUVEL: As I understand it, that's
12 correct, yeah.

13 SUPERVISING AUDITOR HUNTER: Okay.

14 MR. VANDEN HEUVEL: As I understand it.

15 SUPERVISING AUDITOR HUNTER: And those are based
16 on actual costs, not budgeted?

17 MR. VANDEN HEUVEL: Yes.

18 SUPERVISING AUDITOR HUNTER: Not budgeted costs.
19 These are actual historical costs in the prior years
20 they're talking about, is that --

21 MR. VANDEN HEUVEL: Well --

22 SUPERVISING AUDITOR HUNTER: Because that's what
23 it sounds like, and I want to make sure.

24 MR. VANDEN HEUVEL: When I said -- you know, I'm
25 not prepared to do more than what's in the letter.

1 DAIRY MARKETING BRANCH CHIEF IKARI: Geof, since
2 you've introduced this and you're not sure, could you ask
3 Mike Brown and add it to your post-hearing brief?

4 MR. VANDEN HEUVEL: And specifically -- I will do
5 that. And specifically what is the question, actual
6 versus budget?

7 SUPERVISING AUDITOR HUNTER: Right. Yeah, the
8 actual historical -- he says it's a one-year cost, for a
9 year. But I'm wondering is it a one-year forwarded
10 budgeted costs or is it a one-year prior historical costs?
11 And what year are we talking about here?

12 DAIRY MARKETING BRANCH CHIEF IKARI: And then you
13 asked about the protein of the --

14 SUPERVISING AUDITOR HUNTER: Yeah, and also if
15 any other whey products are involved in these costs. I
16 think just -- like there's more information on the cost
17 studies he did basically.

18 MR. VANDEN HEUVEL: Okay. And I will do my best
19 to produce -- as you can see, the letter's addressed to a
20 couple of my colleagues. And between the time I'm here
21 and maybe the time that they come up, we may be able to
22 get, you know, some additional information for you.

23 SUPERVISING AUDITOR HUNTER: Okay. Thanks, Jeff.

24 HEARING OFFICER ESTES: Are we finished with this
25 witness?

1 All right. Thank you for your appearance today.

2 MR. VANDEN HEUVEL: Thank you.

3 HEARING OFFICER ESTES: Our next alternative
4 petition is the California Dairy Campaign.

5 Will all three of you be providing testimony
6 today.

7 MR. AVILA: I'm going to be giving the main
8 testimony. He's got a little bit. He's here for any
9 technical questions.

10 HEARING OFFICER ESTES: Okay. Let me swear each
11 of you in.

12 Starting on my far left, could you please -- you
13 swear or affirm to tell the truth and nothing but the
14 truth today?

15 MR. MAGNESON: I do.

16 HEARING OFFICER ESTES: And could you please
17 state your name and spell you last name for the record.

18 MR. MAGNESON: Scott Magneson M-a-g-n-e-s-o-n.

19 HEARING OFFICER ESTES: All right. And
20 proceeding across.

21 (Thereupon Mr. Xavier Avila was sworn, by
22 the Hearing Officer to tell the truth,
23 and nothing but the truth.)

24 MR. AVILA: I do.

25 HEARING OFFICER ESTES: And could you please

1 state your name and spell your last name for the record.

2 MR. AVILA: Xavier Avila A-v-i-l-a.

3 (Thereupon Mr. Andy Zylstra was sworn, by
4 the Hearing Officer to tell the truth,
5 and nothing but the truth.)

6 MR. ZYLSTRA: I do.

7 My name's Andy Zylstra Z-y-l-s-t-r-a.

8 HEARING OFFICER ESTES: All right. Thank you very
9 much.

10 Does the testimony -- does your testimony here
11 today set forth the process by which the presentation has
12 been approved for presentation to the Department?

13 MR. AVILA: Excuse me?

14 HEARING OFFICER ESTES: Is the process by which
15 the testimony has been developed, is it set forth in the
16 written statement?

17 MR. AVILA: Yes.

18 HEARING OFFICER ESTES: All right. Then
19 please -- would you like these statements introduced into
20 the record as exhibits?

21 MR. AVILA: Yes.

22 HEARING OFFICER ESTES: The document entitled
23 "Testimony of the California Dairy Campaign Before the
24 California Department of Food and Agriculture," 2/1/05,
25 will be Exhibit No. 45.

1 (Thereupon the above-referenced document was
2 marked by the Hearing Officer as Exhibit 45.)

3 HEARING OFFICER ESTES: And then I believe
4 there's also a hearing panel report that you've also
5 presented?

6 MR. AVILA: Yes.

7 HEARING OFFICER ESTES: Is this a CDFA document?

8 Okay. Do we already have this --

9 MR. ZYLSTRA: If I may note, just an abbreviated
10 of the report panel, so I could point out to what I was
11 referring.

12 HEARING OFFICER ESTES: Okay. I'll go ahead and
13 introduce it into the record as Exhibit No. 45a to avoid
14 any possible confusion from what we already have
15 preexisting in the record of what you presented --

16 (Thereupon the above-referenced document was
17 marked by the Hearing Officer as Exhibit 45a.)

18 MR. ZYLSTRA: And I believe it actually
19 references 42a. It's -- the whole report is in there,
20 but --

21 HEARING OFFICER ESTES: All right. Then please
22 proceed with your testimony.

23 MR. AVILA: Mr. Hearing Officer and members of
24 the panel, my name is Xavier Avila and I'm a dairy
25 producer from Hanford, California. I am testifying today

1 on behalf of the California Dairy Campaign, which
2 represents more than 350 dairy producers throughout the
3 State of California. CDC speaks today also on behalf of
4 the farmer and rancher members of the California Farmers
5 Union.

6 The testimony I am presenting today is based on
7 positions adopted by the CDC Board of Directors at our
8 January 22nd annual meeting. Recently the National
9 Farmers Organization sent a letter of support for the CDC
10 proposal, which is included as an attachment in our
11 testimony today.

12 As a member of Land O'Lakes I would also like to
13 point out that more than 60 of that cooperative's own
14 members signed a petition strongly objecting to their own
15 LOL petition. These producers understand that the LOL
16 petition is completely unjustified and they were willing
17 to speak out publicly against their own cooperative to set
18 the record straight.

19 Furthermore, the LOL petition was never voted on
20 by the Leadership Council, which consists of regional
21 directors and delegates. Additionally, it was understood
22 by the Leadership Council that the petition was submitted
23 following some encouragement from CDFA.

24 Before I outline alternative proposal, it is
25 important to mention the increasing costs that producers

1 are forced to bear in today's market. Producers face an
2 increasing number of costs due to labor, environmental and
3 other regulations. However, they are unable to pass on
4 any of these costs. Producers are not guaranteed a fixed
5 cost allowance based on their expense. Plants alone are
6 granted that luxury. The fact that processing plants are
7 attempting to further increase the make allowance is
8 completely unjustified and has caused outrage among our
9 producers we represent.

10 In examining the impact on producers from the
11 current pricing formula and the LOL petition, it is
12 important to look at the dairy producer cost of production
13 and net income. We have projected a monthly income or
14 loss per month based on blend price and the cost of
15 production indexes using a 600-cow herd with 60 pounds of
16 milk produced per cow. We calculated the accumulated net
17 income for eight years, with the last three years
18 presented in attachment 2. As you can see, even with the
19 relatively strong prices of last year, the average
20 producer is still digging out of an accumulated debt of
21 over \$400,000.

22 In the lower graph on the same page we added the
23 25 cents per hundredweight that our proposal would
24 provide. Under our proposal producers' accumulated losses
25 would have been eliminated from the recent higher prices.

1 I would like to begin by outlining the
2 alternative proposal CDC submitted to the Department of
3 agriculture on January 3, 2005. Later I will state the
4 position we have taken on some of the other proposals that
5 have been submitted for this hearing. Given the number of
6 petitions put forward to increase the manufacturing cost
7 allowance paid by producers, I think it is important to
8 remind ourselves that the California 4b price is already
9 40 cents below the Federal Order price and in 2004 it was
10 56 cents lower. Not only are the prices higher in the
11 Federal Order; plants in major cheese producing regions
12 are paying premiums of between one and two dollars. To
13 increase the make allowance at this time will only give
14 California processing plants the ability to lower the 4b
15 price and lower producer prices even further below the
16 Federal Order price.

17 The Alternative Proposal Submitted by CDC Calls
18 for CDFA to:

19 Snub the 4b price formula whey price to prevent
20 it from having a negative impact on the formula. Without
21 the snubber, plants with costs that are lower than the
22 whey make allowance can drive down the price of milk they
23 purchased without losing money on the whey they sell.
24 Putting in the snubber will ensure plants don't sell whey
25 below the make allowance. We recommended adjusting the

1 whey make allowance to 15 9/10 cents so that it is equal
2 to the level used in the federal orders.

3 The Federal Order based its make allowance on the
4 National Cheese Institute's survey. The NCI survey showed
5 a weighted average of 0.1592 for 307.2 million pounds,
6 which is more in line with the powder drying costs and
7 also includes three times the production of the California
8 survey.

9 The current CDFA whey cost study looks at four
10 plants, three of which are not included in the Cheddar
11 cheese cost study. If three-fourths of the plants are not
12 being audited on their cheese operations, it is possible
13 that some of the cheese costs are being included in the
14 whey operation. The accountability of the costs from one
15 part of the plant to the other is critical in finding an
16 actual whey cost because many expenses can be removed
17 between enterprises.

18 Surely with historic whey prices close to 17
19 cents, it seems illogical that a whey drying plant would
20 have been built only to lose 10 cents a pound. Since most
21 of the whey protein concentrate produced is not dried, the
22 actual costs for Cheddar plants would be less than those
23 reflected in the CDFA study.

24 What other reason could contribute to the
25 overinflated whey processing costs in the California

1 survey? In the example below we can see how the cost per
2 pound can vary dramatically when the fixed capital costs
3 for a typical whey drying facility built for 30 million
4 pounds per year operates at less than capacity.

5 I'll just read off:

6 A hundred percent is 17 cents. At 50 percent
7 capacity you're at 34 cents per pound.

8 The CDFA whey cost study began in January of 2002
9 and continued through October 2003. During that period at
10 least one of the plants on the study was operating at less
11 than 50 percent capacity. Without plant capacity
12 information the whey cost study is very misleading and
13 should not be relied upon to establish the whey make
14 allowance.

15 In addition, we recommend the 4b cheese make
16 allowance be set at 0.1634 per pound, which is the
17 weighted average price from the CDFA December 2004 cost
18 study less one cent. Prior to the workshop it was our
19 understanding that the one-cent deduction be used because
20 it was already attributed to the whey cost. We now
21 understand that this is not the case, and we would accept
22 the use of the 0.1734 as a cheese make allowance.

23 We also call upon CDFA to eliminate the marketing
24 adjustment. It is apparent from the CDFA surveys that
25 cheese plants are using the marketing adjustment to

1 undermine the Federal Order prices. California's cheese
2 pricing uses the Chicago Mercantile Exchange less an
3 adjuster. And as a result, our 4b price automatically
4 lowers the national cheese price. The marketing
5 adjustment is taken at the expense of not only California
6 producers, but also manufacturing plants and dairy
7 producers throughout the rest of the country. The impact
8 that California has on the CME has been demonstrated in
9 the past because the CME price has changed in response to
10 changes in our pricing formula.

11 The 4b cheese yield should be set at 10.92 and
12 the formula should incorporate a vat average fat and
13 solids not fat of 3.94 and 8.95 percent respectively.
14 These are the actual yields reported in the December 2004
15 cheese manufacturing cost study.

16 Other Proposals:

17 We oppose the proposals put forward by the
18 California Dairies and the Alliance of Western Milk
19 producers to increase the 4a make allowance to 0.1570. We
20 further oppose the CDI proposal to increase the
21 manufacturing cost allowance for nonfat powder to 0.1650
22 and whey butter to 0.1570. We believe these proposals
23 significantly exceed the CDFA's survey weighted average.
24 However, we do favor lowering the f.o.b. price adjuster,
25 if not eliminating it altogether.

1 We oppose the proposal put forth by the Dairy
2 Institute calling for the elimination a support purchase
3 price. California producers deserve some sort of price
4 floor when prices drop.

5 We strongly oppose all proposals put forward
6 today that would result in any increase in the make
7 allowance. We consider any increase in the make allowance
8 to be completely unjustified. Two of the largest
9 processing facilities in the state are currently engaged
10 in a price war over Mozzarella cheese. As they each race
11 to the bottom in price to capture market share, the make
12 allowance enables them to stay profitable. The inflated
13 make allowance and market adjustment is actually
14 subsidizing this out-of-control price war.

15 We believe the acceptance our petition will be
16 good for the first step towards ensuring that dairy
17 producers receive a fair price in the future. We
18 acknowledge that far more must be done to make a pricing
19 system more equitable for producers. We look forward to
20 working with CDFA to improve the outlook for dairy
21 producers in the state.

22 The California Dairy Campaign would like to thank
23 the Department for the opportunity to present our
24 alternative proposal. We would also like to request the
25 opportunity to submit a post-hearing brief.

1 HEARING OFFICER ESTES: Your request for filing a
2 post-hearing brief is granted.

3 I think at this time too I'll take the
4 opportunity to state, although I will mention this at the
5 end of the hearing as well, but I want make sure that I
6 say this while everyone is present.

7 The four people who testified today and request a
8 post-hearing brief -- so it only applies to these
9 individuals -- the time period for filing the brief is
10 that it must be received by the Department by the end of
11 the business day on Tuesday, February 8th, 2005, at 4:30
12 p.m. And the brief may be sent to the Department's Dairy
13 Marketing Branch located at 560 J Street, Suite 150,
14 Sacramento, California 95814. And a brief may also be
15 faxed to the branch at 916-35 -- excuse me --
16 916-341-6697. And I wanted to interject that at this time
17 because the hearing could be somewhat lengthy and there's
18 the prospect that witnesses may not be here at the
19 conclusion of the hearing to actually discover the time by
20 which the brief must be filed. So please keep that in
21 mind.

22 Do we have any questions?

23 MR. ZYLSTRA: I'd like to put my input in before
24 we go to questions.

25 I'd like to refer to reference 42a, which is the

1 handouts I gave you earlier, specifically the last three
2 pages for -- on my hearing panel report would be pages 31
3 through 33.

4 In what I consider somewhat strong language, the
5 panel at the January 29th-30th, 2003, report says, "The
6 variable make allowance as proposed would tend to increase
7 farm milk prices when supplies are long giving an economic
8 signal to produce more milk and, thereby, worsening the
9 supply-demand imbalance. Similarly, it makes little
10 economic sense to reduce farm milk prices when milk
11 supplies are either in balance with or short of market
12 demand."

13 I would like to reiterate that last sentence
14 there. "Similarly it makes little economic sense to
15 reduce farm milk prices when milk supplies are either in
16 balance with or short of market demand."

17 Thank you.

18 HEARING OFFICER ESTES: Do we have any additional
19 testimony?

20 All right. Do we have panel questions at this
21 time?

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
23 ASSISTANT ERBA: I have a couple questions.

24 Thank you for your testimony today, by the way.
25 Appreciate it.

1 You mentioned on page 2 that there -- about the
2 price spread between California and Federal Order pricing.
3 It's 40 cents now; you say it was 56 cents in 2004. And
4 to some degree I think Mr. Vanden Heuvel is right: The
5 hearing is really about what is an appropriate price level
6 and, moreover, what's an appropriate price spread.

7 So I ask you, what do you think is an appropriate
8 price spread?

9 MR. AVILA: Well, I'll agree with Mr. Vanden
10 Heuvel, that they need to track each other. And my
11 personal opinion is they need to be as close together as
12 possible. Because if we keep lowering our price here with
13 price adjusters and make allowances, that forces our
14 competitors to do the same. And ultimately all it does is
15 put more burden on the producer. I mean those processors
16 pass that on to us.

17 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
18 ASSISTANT ERBA: You cite the National Cheese Institute
19 study on the whey make allowance, a study that was
20 conducted in 1999. We're obviously not in 1999 anymore.

21 Is it relevant that that cost figure should be
22 adjusted by inflation factors, or are you satisfied with
23 the fifteen nine as being representative?

24 MR. AVILA: We're satisfied.

25 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

1 ASSISTANT ERBA: Okay.

2 Last question. On page 3 you have Table 1, which
3 shows the relationship of plant capacity to the cost per
4 pound of dry whey.

5 Where did you get that information?

6 MR. AVILA: This at the bottom, Table 1?

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

8 ASSISTANT ERBA: Yes.

9 MR. AVILA: This is from Tillimook Cheese.

10 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

11 ASSISTANT ERBA: Do you know what the timeframe is, what
12 year that data might represent?

13 MR. MAGNESON: I have the -- I believe that was
14 submitted at the Federal Order hearing also.

15 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

16 ASSISTANT ERBA: So it was back in '99?

17 MR. MAGNESON: In 19 -- in 2000.

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

19 ASSISTANT ERBA: Okay. Could you clarify that in your
20 post-hearing brief so that we're sure.

21 MR. MAGNESON: Yes.

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

23 ASSISTANT ERBA: Thank you.

24 AGRICULTURE ECONOMIST GOSSARD: On the second
25 page of your testimony, in answer to Dr. Erba's question,

1 you said that the -- you would like to have the federal
2 Class III price and the California Class 4b price
3 approximately equal, is that --

4 MR. AVILA: That's correct.

5 AGRICULTURE ECONOMIST GOSSARD: Under your
6 proposal, the California 4b price would average about 53
7 cents above the federal Class III price. Is that in --
8 does that contradict what you just said about fairly
9 equal?

10 MR. AVILA: Not really. Because everybody does
11 what we do, don't they? I mean look what happened with
12 the decision that Geof pointed out, when we put a floor.
13 What happened within a few days of the CME? Cheese price
14 came up to our floor.

15 AGRICULTURE ECONOMIST GOSSARD: Do you have any
16 evidence that it costs 53 cents less to produce cheese in
17 California than in federal orders?

18 MR. MAGNESON: The difference between our
19 proposal and the Federal Order price is -- it's going to
20 be there for now. But we believe that price would be
21 adjusted somewhat in the future.

22 AGRICULTURE ECONOMIST GOSSARD: You believe the
23 federal orders will adjust their formulas in the future?

24 MR. MAGNESON: Yes, I think they will.

25 AGRICULTURE ECONOMIST GOSSARD: Turning to page 4

1 of your testimony, you asked the Department to use yields
2 and vat tests that reflect the weighted averages from the
3 cost study?

4 MR. MAGNESON: Yes.

5 AGRICULTURE ECONOMIST GOSSARD: In your
6 post-hearing brief, could you please address the concerns
7 in the 2003 panel report about using the weighted average
8 yield and vat tests in the Class 4b formula.

9 MR. MAGNESON: Address the problem with using --

10 AGRICULTURE ECONOMIST GOSSARD: Yes, in their
11 19 -- 2003 panel report, the panel found concerns about
12 using the weighted average yield and weighted average vat
13 test in the formula. Could you review that and at least
14 comment on it in your post-hearing brief?

15 MR. MAGNESON: Sure.

16 MR. AVILA: I would like to just add something in
17 regards to the price war we mentioned in our testimony.
18 When you have two big Mozzarella plants undercutting their
19 market, the traditional price, right now it's 6 cents
20 below the market and it's been known to be higher. So for
21 us it's kind of hard to justify a make allowance increase
22 in whey that would only fuel that war. The more efficient
23 plant -- if you grant a higher make allowance there,
24 you'll help the more inefficient plant bring in money, but
25 you will also help the more efficient plant with a higher

1 margin. The result would be that that more efficient
2 plant's going to undercut the market even more. And then
3 we will be back to where we were again. We'll be back
4 here another year, year and a half asking for another
5 increase in the make allowance.

6 And I don't think anybody's going to talk about
7 that today. But that is a fact, that the market is
8 being -- Mozzarella is being sold under the price. So I
9 think that is the problem with plants being profitable.
10 If somehow they could go back to the price they should be
11 getting, I think it would eliminate that problem.

12 AGRICULTURE ECONOMIST GOSSARD: At the top of
13 page 5, you say that -- you believe one of the plants in
14 the Department study was operating at less than capacity
15 would not really reflect processing costs to skim whey
16 powder; is that correct?

17 MR. MAGNESON: That's correct.

18 AGRICULTURE ECONOMIST GOSSARD: What concerns do
19 you have about the cost in the other three plants? As Dr.
20 Gruebele said, the cost studies are -- if we eliminate any
21 outliers and look at the other three plants, why are those
22 costs not reflective of processing costs for skim whey
23 powder in California?

24 MR. MAGNESON: Well, we pointed that out because,
25 as our table shows, that if a plant is running at half

1 capacity, it has a big impact on the cost per
2 hundredweight. And we're not saying that to throw them
3 all out. But that is indicative of what could be
4 happening on other operations could be part of the reason
5 why those costs of whey are so high.

6 I also brought a document that I'd like to enter
7 into the record when I'm done bringing it up to you. This
8 is a document that Leprino Foods submitted to the Federal
9 Order hearings in 2000. And in here they're endorsing the
10 use of the 15.9 cent make allowance on whey. If that
11 would be all right to add to the hearing record.

12 HEARING OFFICER ESTES: Sure. Go ahead. We'll
13 introduce that in the record once the questioning is
14 concluded.

15 MR. AVILA: Another point on that is
16 Mozzarella -- the studies done -- if I could ask a
17 clarification. Of those four plants, how many were
18 Mozzarella plants?

19 AGRICULTURE ECONOMIST GOSSARD: Sorry, We can't
20 answer questions. We can only ask them.

21 MR. AVILA: Okay. I think it was most of them.
22 So -- three of the plants. Okay.

23 So if you're going to use the cost study on
24 Mozzarella, then we believe you should also use the yields
25 of Mozzarella and also use the price of Mozzarella, since

1 Mozzarella is about half of the cheese produced in this
2 state. Otherwise disregard Mozzarella cost studies for
3 drying whey and go strictly on Cheddar, because that's
4 what we're being paid on, that's what producers are being
5 paid on is Cheddar.

6 AGRICULTURE ECONOMIST GOSSARD: Finally, we had
7 proposals before us to establish make allowances for dry
8 skim whey significantly above the 17 cents where we're
9 currently at. Given that any make allowance above 20
10 cents would in effect on average lower the 4b price, if
11 the Department determines that a reasonable make allowance
12 exceeds that 20 cents, would you prefer that the whey
13 factor be eliminated altogether from the 4b formula?

14 MR. MAGNESON: Well, that's --

15 AGRICULTURE ECONOMIST GOSSARD: You can pass on
16 the question.

17 MR. MAGNESON: That's tricky because -- I think
18 that the whey price can be -- the fact that it has an
19 impact on the price that they paid for milk can influence
20 at what price they'd be willing to sell the whey at. It
21 is possible that if they wanted to have a negative impact
22 on the price, they could be selling it at below the make
23 allowance or -- and so if you eliminate it, then the whey
24 price could actually increase and we would get no benefit
25 out of it.

1 So I would not -- it's very difficult to say to
2 eliminate it and then see the price then go up to 25, 26
3 cents, and we would be nothing. But I think it's fair to
4 put a snubber on it. That's why we asked for a snubber.

5 AGRICULTURE ECONOMIST GOSSARD: Thank you very
6 much.

7 No further questions.

8 HEARING OFFICER ESTES: Do we have any additional
9 panel questions?

10 All right. Thank you for your appearance today.

11 (Applause.)

12 MR. AVILA: Thank you.

13 HEARING OFFICER ESTES: Next we have I believe
14 Western United Dairymen.

15 Oh, and one last thing here as the Western United
16 Dairymen representative comes to present testimony. The
17 document referenced by the witness concerning Leprino
18 Foods in front of the United States Department of
19 Agriculture will be entered into the record as Exhibit
20 45b.

21 (Thereupon the above-referenced document was
22 marked by the Hearing Officer as Exhibit 45b.)

23 HEARING OFFICER ESTES: As soon as we receive the
24 written copy of the testimony, we're going to take a short
25 two-minute break. I've just been informed by the panel

1 that there's apparently some particular urgency.

2 (Thereupon a recess was taken.)

3 HEARING OFFICER ESTES: All right. The hearing
4 will now reconvene at this time.

5 All right. So now we're reconvened at about
6 11:53. And we will proceed to take the testimony of the
7 representative from Western United Dairymen in support of
8 an alternative petition.

9 (Thereupon Mr. Michael Marsh was sworn, by
10 the Hearing Officer, to tell the truth and
11 nothing but the truth.)

12 MR. MARSH: Yes, I do.

13 HEARING OFFICER ESTES: Okay. Could you please
14 state your name and spell your last name for the record.

15 MR. MARSH: Michael Marsh M-a-r-s-h.

16 HEARING OFFICER ESTES: And does your written
17 testimony describe the process by which this testimony was
18 developed and approved?

19 MR. MARSH: Yes, it does, Mr. Hearing Officer.

20 HEARING OFFICER ESTES: All right. And I assume
21 you would like to have this written statement introduced
22 into the record?

23 MR. MARSH: Please. Thank you.

24 HEARING OFFICER ESTES: All right. It will
25 introduced as Exhibit No. 46.

1 (Thereupon the above-referenced document was
2 marked by the Hearing Officer as Exhibit 46.)

3 HEARING OFFICER ESTES: And please proceed.

4 MR. MARSH: Mr. Hearing Officer, members of the
5 Hearing Panel, my name is Michael Marsh. I'm the Chief
6 Executive Officer of Western United Dairymen. I'm also a
7 Certified Public Accountant licensed to practice in the
8 State of California. An elected board of directors
9 governs our policy.

10 Our association is a large dairy producer trade
11 association in California representing approximately 100
12 of California's 2000 dairy families. We are a grassroots
13 organization headquartered in Modesto, California.

14 An extensive process was used to arrive at the
15 position we'll present here today. Western United
16 Dairymen starts the process with a committee of dairy
17 leaders from around the state. They ship milk to all
18 types of plants, and many effectively serve the industry
19 on other boards.

20 At the committee level, members analyze in great
21 detail data provided by staff and the Department. The
22 Committee conducts long and thoughtful discussions of all
23 sides of the issue at hand. Committee recommendations are
24 presented to the board of directors for review,
25 modification and approval. The committee met on December

1 10th, 2004, and the board of directors met December 17th,
2 2004, and January 21st, 2005, to approve the position we
3 will present here today.

4 Our revised alternative proposal contains three
5 changes to the Class 2, 3, 4a and 4b formulas. We
6 recommend updating the cheese and butter f.o.b. adjusters
7 as well as snubbing the dry whey component. We are
8 opposed to all other proposed changes to the current
9 formulas.

10 Our reasoning and concerns are as follows:

11 Adjustments to the Chicago Mercantile Exchange
12 Cheese and Butter Prices:

13 As it was explained to us, these adjustments to
14 the CME prices should result in prices that would mimic
15 butter and cheese prices received by California plants.
16 Instead of actually surveying plants weekly or monthly, as
17 is done for California Grade A and Extra Grade nonfat dry
18 milk, we certainly use national market prices and adjust
19 them to accurately reflect sales prices in California.
20 This is the goal of the end-product pricing formulas.
21 Start with the price of the finished product, in our case
22 the price in California, and work backwards through yields
23 and manufacturing costs to establish a price for raw milk
24 in California.

25 One could argue that this adjustment should be

1 thought of as transportation costs. Undoubtedly the
2 difference likely approaches transportation costs, as they
3 would be a major factor in the selling price of butter or
4 cheese, but there are likely other factors at play. If
5 cheese or butters manufacturers are selling product
6 outside of the State of California, they will likely need
7 to account for higher transportation costs, but they will
8 also be pricing competitively to capture market share as
9 well as pricing based on the quality of their product or
10 perhaps company service.

11 Looking at this adjustment as solely
12 transportation would incorrectly suggest that all the
13 butter and cheese in California is shipped to Chicago.
14 With over 34 million people in California capable of
15 consuming roughly 4.6 pounds per capita of butter and 29.9
16 pounds per capita of cheese per year, this hardly seems
17 the case. Therefore, this brings us back to our original
18 statement, that the adjustment should result in butter and
19 cheese prices that accurately reflect what butter and
20 cheese manufacturers are receiving for their products in
21 California taking all factors into account.

22 The butter and cheese sales data released by the
23 Department is the best data available on which to rely
24 when setting this adjustment. We propose using the
25 updated 24-month averages, omitting the largest positive

1 and negative differences, that outliers, that is, as
2 revised by the Department on January 12, 2005, and January
3 18, 2005. This is a revision to our original alternative
4 proposal due to the fact that this data was not available
5 at earlier committee and board meetings. For butter, the
6 data indicates that on average from November 2002 through
7 October 2004, butter in California sold for 2.8 cents less
8 than butter at the CME. For Cheddar cheese the data
9 indicates that, on average, November 2002 through October
10 2004 Cheddar cheese in California sold for 2.74 cents less
11 than Cheddar cheese at the CME.

12 With Regard to the Cheese Yield:

13 There should be no adjustment made to the cheese
14 yield or components used in the current Class 4b formula.
15 At the January 2003 hearing substantial evidence and
16 testimony for using the Van Slyke cheese yield formula was
17 provided. However, CDFA chose to use a prorated method
18 that incorporated the cheese yield and tests from the
19 block Cheddar cheese plants in the cost studies. A
20 three-year average was used to result in a 10.69 yield,
21 with 3.9 percent butterfat and 8.84 percent solids not
22 fat. However, these were considered fortified vat
23 figures. So the figures were compared with the current,
24 at that time, 10-pound yield at 3.65 percent butterfat and
25 8.78 percent solids not fat. Two lines were charted which

1 encompassed both of the figures. At a yield of 10.2 the
2 lines were used to determine a fat test of 3.72 percent
3 and a solids-not-fat test of 8.8 percent. The yield
4 obtained by CDFA staff in this fashion was similar to that
5 proposed and supported by Western United at the last
6 hearing. There is no justification for any change to be
7 made to the current yield.

8 Land O'Lakes is proposing a yield of 10 pounds at
9 3.65/8.78 and uses the Phil Tong study and the Van Slyke
10 formula to support their request. However, a review of
11 the Tong study shows the numbers used by Land O'Lakes are
12 incorrect. The average fat test for butter/powder plants
13 in the Tong study was 3.64, not 3.63 as used by Land
14 O'Lakes. The average solids-not-fat test for
15 butter/powder plants in the Tong study was 8.95, not 8.8
16 as used by Land O'Lakes. The percent casein in solids not
17 fat for butter/powder plants in the Tong study was .2827,
18 not .2832 as used by Land O'Lakes. Using the correct
19 figures, the Van Slyke formula yields to the following
20 result, which is a yield of about 10.12 pounds.

21 However, we would go further and also insert the
22 correct moisture content. According to data released by
23 the Department for the January 2003 hearing, the average
24 moisture content for the block Cheddar cheese plants in
25 the cost study was 38.05 percent. Correcting for this

1 figure, the Van Slyke formula gives the following results,
2 as noted in my testimony, for a yield of 10.17 pounds.

3 Obviously, even using their own assumptions, the
4 yield proposed by Land O'Lakes is far too low. CDFA
5 should make no adjustments to the current yield or
6 component values in the Class 4b pricing formula.

7 With regards to Skim Whey Powder:

8 Cheese plants included in the manufacturing cost
9 study. It is our understanding that four cheese plants
10 were included in the skim whey manufacturing cost study.
11 Only one is a Cheddar cheese plant, while two are
12 Mozzarella plants, and then a fourth is a Parmesan plant.
13 We recognize that only one Cheddar cheese plant included
14 in the cost studies manufactures skim whey powder, 13
15 percent, while the remainder manufacture higher priced
16 whey products, such as whey protein concentrate, 34
17 percent, or WPC, 70 percent and higher. In fact,
18 according to data released by CDFA, out of the eight
19 Cheddar cheese plants included in the 2000-2001
20 manufacturing cost studies, none dumped the product, only
21 one sold whey for animal feed, one manufactured skim whey
22 powder, at 13 percent, three manufactured whey protein
23 concentrate, 34 percent, and the other three manufactured
24 WPC, 70 percent plus. Discussion with CDFA staff seems to
25 indicate that this is still the situation. So in order to

1 acquire manufacturing data for skim whey powder, plants
2 other than Cheddar cheese plants were used in this study.
3 While we realize the necessity of this, we at the same
4 time question the validity of using the results in the
5 current pricing formula.

6 It is our understanding that there are five
7 cheese plants that manufacture skim whey in California.
8 Four out of the five are represented in the cost study.
9 However, only 75 percent of the volume is captured. This
10 volume is far less than the volume represented in the
11 manufacturing cost data for butter, which is at 99.8
12 percent, Cheddar cheese at 95.1 percent, and nonfat dry
13 milk at 100 percent. Even more interesting is the fact
14 that there are only 5 plants that manufacture skim whey
15 powder out of the 58 plants that manufacture cheese listed
16 on our recent CDFA plant list. Does this mean that they
17 would not -- they should not be -- the whey should not be
18 a component in the Class 4b formula? No, This simply,
19 once again, points to the case of Cheddar cheese plants
20 where six out of the eight major manufacturers are
21 producing higher valued whey products such as WPC 34 or
22 WPC 70 plus.

23 Plants are choosing to manufacture higher valued
24 whey products. Unfortunately, we do not know which plants
25 are included the skim whey powder cost study. However, it

1 is interesting to note that if most new cheese plants are
2 choosing to manufacture higher-valued whey products
3 instead of skim whey powder, we could assume that the
4 plants included in the study are either older or highly
5 inefficient cheese plants.

6 Furthermore, it was noted at the pre-hearing
7 workshop held on January 19th, 2005, that the weighed
8 average manufacturing cost for the cheese plants included
9 in the skim whey powder cost study was 23.27 cents per
10 pound. This information confirms extraordinary
11 inefficiencies in manufacturing processes at the plants in
12 the skim whey cost study. This weighted average cost
13 contrasts negatively with the 17.06 weighted average cost
14 per pound detailed in the Department's November 2004
15 cheese processing cost study.

16 Also, we can't help but recognize the reasons
17 newer plants are manufacturing products other than skim
18 whey powder, the main being that there is a higher return
19 associated with these products. We will explore this more
20 later in our testimony.

21 The use of skim whey powder in the Class 4b
22 formula. At the 2003 hearing, the Department's data
23 indicated that the manufacturing of skim whey products was
24 no longer a cost minimization strategy for cheese plants
25 in California as it had been historically. While in the

1 past plants may have struggled to find means for disposal,
2 they were now processing skim whey into value-added
3 products. It was also agreed that if the other cheese
4 plants in California were not processing whey, they were
5 likely selling specialty cheeses for which much higher
6 prices were obtained. It was evident that there was now a
7 market for whey products and, therefore, some of this
8 value should be returned to producers through the Class 4b
9 price. Department data showed that California comprised
10 14.3 percent of the nation's skim whey powder production
11 and 34.1 percent of whey protein concentrate production.
12 This compared to just 7.2 percent and 21.2 percent
13 respectively just five years earlier.

14 The Department realized that for many years the
15 value of whey was not captured in the minimum pricing
16 formulas and that even though the investment to implement
17 whey processing abilities was large, this gave cheese
18 plants ample time to invest in technology to further
19 process whey. The Department also recognized the need for
20 alignment of the Federal Order Class III price and the
21 California Class 4b price. The inclusion of a dry whey
22 component in the Federal Order Class III price widened the
23 gap between the two, putting California producers at a
24 disadvantage. It seemed only equitable that producers,
25 given the correct formula revisions to Class 4b, including

1 the manufacturing cost allowance and product yield, share
2 in a portion of the revenues generated from byproducts of
3 their raw milk. We appreciate the Department's
4 recognition of this fact through the addition of the skim
5 whey component in the Class 4b pricing formula.

6 When implementing the skim whey component in the
7 Class 4b formula, CDFA chose to use a manufacturing cost
8 allowance of 17 cents per pound. This compares to a
9 manufacturing cost allowance of 15.9 cents per pound
10 included in the Federal Order Class III formula. It must
11 be noted that any increase in the California skim whey
12 make allowance will only, once again, widen the disparity
13 between the Class 4b and Federal Class III price.
14 Certainly, if a make allowance of 26.75 cents per pound
15 were implemented, the skim whey component would typically
16 draw from the Class 4b formula. In fact, if the LOL
17 proposal were accepted, the Class 4b formula would decline
18 by about 56 cents per hundredweight. On average over the
19 past five years, the Class 4b price has lagged the Class
20 III price by 39 cents per hundredweight. Adding another
21 56 cents per hundredweight to that disparity would put
22 California producers at nearly a dollar per hundredweight
23 disadvantage and completely contradict the reasoning for
24 the addition of the skim whey component in the formula.

25 Is skim whey powder the right product to use in

1 the 4b formula? The industry sought to determine the
2 most reasonable way to capture/represent the value of the
3 whey stream in cheese making in the Class 4b formula. It
4 was a general consensus that skim whey powder was the most
5 appropriate product to use in estimating the revenues that
6 should be passed on to producers from the value derived
7 from whey products. Using skim whey powder simply
8 provided us with the most conservative estimate of the
9 value of the whey stream from cheese making.

10 Obviously skim whey powder, WPC and lactose all
11 have different values and associated processing costs.
12 Skim whey powder sells for prices fairly in line with
13 lactose, but far below WPC 34 or WPC 70 percent plus
14 protein. Though a price series is not available for WPC
15 70, we would assume -- we assume it is sold at some price
16 higher than WPC 34.

17 Unfortunately, we are not privy to the exact
18 costs associated with manufacturing higher valued whey
19 protein products. Though released some ten years ago, a
20 well-known study performed by the Cornell Program on dairy
21 markets and policy titled "Whey Powder and Whey Protein
22 Concentrate Production Technology, Costs and
23 Profitability" can provide us with useful benchmarks when
24 estimating the net value of skim whey powder versus WPC
25 34.

1 In the study, different manufacturing costs were
2 estimated for whey powder and WPC. These costs varied by
3 plant size and production schedules, and are displayed in
4 the table below within my testimony.

5 Using average prices for whey powder and WPC 34
6 over a five-year period and the average costs above, a
7 simple analysis shows that on average a net return of 8
8 cents per pound is obtained on whey powder and 22 cents on
9 WPC 34.5 percent. The net return on WPC assumes there was
10 a break-even on a handling of permeate, or lactose. Data
11 from the Department for the '97 hearing indicates that in
12 1996-'97 eight of the nine plants were doing something
13 with the lactose other than dumping it. Obviously, though
14 additional processing is needed, these products may be
15 returning some profit to the plant. Though this is a
16 simplified estimate of the profitability of these products
17 and manufacturing costs have likely changed, as long as
18 manufacturing costs for the whey powder and WPC have
19 increased proportionately, it serves the purpose of
20 proving that use of skim whey powder in the 4b pricing
21 formula provides most conservative estimate when
22 estimating the potential revenues generated by skim whey
23 powder or WPC.

24 Due to the fact that most plants in California
25 are manufacturing these higher valued products, the

1 Department should not implement a higher skim whey
2 manufacturing cost allowance. Doing so would
3 inappropriately drive down the 4b price and ignore the
4 revenues obtained by the cheese plants through the
5 manufacture of these higher valued products.

6 The Class 4b formula is based on Cheddar cheese.
7 As we all know, the current class 4b pricing formula is
8 based off Cheddar cheese. That is, the sales price of
9 40-pound Cheddar cheese blocks at the CME; the Cheddar
10 cheese yield; the Cheddar cheese moisture; the Cheddar
11 cheese manufacturing cost, with some Monterey Jack
12 included; the Cheddar cheese whey cream byproduct, et
13 cetera. It is the industry's intention to keep the
14 addition of the skim whey component in the same vein.
15 Obviously the 4b formula is designed to capture the value
16 of milk used to make Cheddar cheese.

17 Making Cheddar cheese involves a process of many
18 stages. Along those stages byproducts are captured. Skim
19 whey powder is one of those byproducts that has a value
20 and is now recognized in the pricing formula. To isolate
21 the skim whey component of the pricing formula and
22 structure its contribution to the overall 4b price to be
23 based off manufacturing costs at plants other than Cheddar
24 cheese plants seems contrary to the whole concept of the
25 Class 4b formula.

1 It does not take a food scientist to realize the
2 process of making Cheddar cheese varies from the process
3 of making Mozzarella, as do the yields, the moisture, the
4 price, the whey cream byproducts, et cetera. So to assume
5 the manufacturing costs for skim whey from Mozzarella and
6 Parmesan cheese plants is identical to those at Cheddar
7 cheese plants is obviously incorrect. Whether the costs
8 are higher or lower for Cheddar cheese or
9 Mozzarella/Parmesan plants, we are not privy to. But we
10 do understand that looking at incorporating just one
11 process within a chain would prove illogical. Assuming
12 the manufacturing costs for skim whey at a Mozzarella
13 plant is the same for skim whey at a Cheddar cheese plant
14 would be the same as to assume the Mozzarella yield is
15 identical to the Cheddar cheese yield, and obviously this
16 is not the case.

17 While we do not consider ourselves experts in the
18 cheese-making process, we are aware of some differences
19 inherent in the process of making Cheddar cheese versus
20 making Mozzarella or Parmesan cheese that we feel must be
21 explored and recognized when setting the appropriate make
22 allowance. Through review of the process involved for
23 each type of cheese and discussions with Dr. Phil Tong,
24 the most apparent difference seems to be in the whey
25 expulsion. Obviously there are a number of steps in the

1 process of making cheese and extracting whey. Though the
2 initial bulk flush of whey from the curd produces similar
3 results in both types of cheese processing, according to
4 the information provided by Dr. Phil Tong at Cal Poly's
5 Dairy Products Technology Center, the steps following are
6 significantly different.

7 The moisture of the curd after the initial flush
8 is approximately 48 to 50 percent for Cheddar cheese and
9 45 to 55 percent for Mozzarella cheese. However, there
10 are a number of steps following the initial flush of
11 Cheddar cheese curd that lead to additional expulsion of
12 whey. These include Cheddaring of the curd, dry salting
13 and molding and pressing of the curd. And please see
14 Exhibit 1, which does come a textbook being used at Cal
15 Poly.

16 And I hope It's attached to your copy.

17 Yes. That is for Cheddar cheese.

18 Each of these steps lead to additional capture of
19 whey and lowers the moisture content of the Cheddar curd.
20 According to Dr. Tong, the final Cheddar cheese curd is
21 approximately 37 to 39 percent moisture. However, for
22 Mozzarella cheese, a higher curd moisture is desired.
23 Though there is some addition whey expulsion during the
24 heating and stretching phase, a greater amount of the whey
25 will actually be taken up into the curd as added moisture.

1 And please see Exhibit 2, which is again from another
2 textbook at Cal Poly, "Fundamentals of Cheese Science".
3 And it describes the Mozzarella process.

4 Before the heating and stretching of the curd,
5 the moisture content in Mozzarella is approximately 40 to
6 48 percent. However, afterwards, due to retention of whey
7 and water in the curd during the heating and stretching
8 phase, a pickup of 1 to 2 percent moisture can be
9 obtained, resulting in an end curd moisture approaching 50
10 percent. For Mozzarella cheese, the whey that is captured
11 in the cheese is of much greater value than the whey
12 byproduct itself.

13 Additionally, it is clear that due to the desire
14 to capture whey in the curd for added moisture, there's
15 less extraction of skim whey powder for the same amount of
16 milk going into Mozzarella production as there is going
17 into Cheddar cheese production. Obviously, a lower volume
18 of skim whey produced by Mozzarella plants will increase
19 the fixed and semi-variable cost components in the cost
20 study. However, the additional value from a higher
21 yielding cheese, such as Mozzarella, would not be captured
22 in the current Class 4b formula due to the fact that
23 Cheddar cheese is used to determine the yield factor.

24 One might argue that more whey is lost in the
25 water with making Mozzarella cheese. However, we know

1 that the in-plant loss that occurs for plants during the
2 manufacturing of cheese will be accounted for as whey loss
3 in the manufacturing cost studies conducted by the
4 Department. Conversations with the manufacturing cost
5 unit indicate that if the loss is non-viable whey, the
6 pounds of butterfat and solid not fat are added back into
7 the cheese when allocating general plant expenses. This
8 will increase manufacturing costs for cheese. We also
9 understand that disposal costs for any non-viable whey are
10 included as a direct disposal cost in the manufacturing
11 cost data.

12 So to summarize, just these most obvious
13 differences -- there are likely more we have not
14 explored -- in the manufacturing of skim whey from Cheddar
15 cheese versus Mozzarella leads us to seriously consider
16 the relevance of the cost figures released. While we do
17 not know whether skim whey manufacturing costs are higher
18 or lower for Mozzarella plants, we do know there is a
19 difference. Therefore, we argue that the Mozzarella skim
20 whey cost figures should not be used in a formula that
21 relies on capturing the value of milk using Cheddar
22 cheese. Doing so would ignore the fact that cheese making
23 is a process and that to accurately represent the value of
24 milk used to make a certain type of cheese, we must be
25 consistent in the use of the components in the formula,

1 including manufacturing costs.

2 While we would like to support the sole use of
3 the Cheddar cheese plant used in the study to set the skim
4 whey manufacturing cost, we cannot support this due to the
5 fact that the plant is highly inefficient and it does not
6 accurately represent other cheese plants in California or
7 the rest of the United States. In fact, information
8 shared with us by Cheddar cheese plants in the northwest
9 indicate that their costs to manufacture skim whey are
10 approximately 17 cents per pound.

11 Due to the multitude of reasons explored above,
12 we would urge the Department to maintain the current
13 manufacturing cost allowance of 17 cents per pound until
14 better and more representative data can be collected.

15 We would also encourage the Department to
16 implement a snubber on the dry whey component. As argued
17 above, the formula should capture the value of the milk
18 used to manufacture Cheddar cheese. The appropriate value
19 of the raw milk captures the value of the byproducts
20 produced by the milk. If there is no value to dry whey in
21 any given month, due to a low selling price, then its
22 contribution should be zero, not negative.

23 We are also concerned with the implementation of
24 the correct manufacturing cost allowance. We are not
25 confident, even with the current level of 17 cents, let

1 alone something higher. The implementation of incorrect
2 make allowance should not drive the dry whey contribution
3 into negative territory. Also, once again, we draw notice
4 to the fact that most plants are enjoying returns from the
5 sale of higher valued whey protein byproducts.

6 Manufacturing Cost Allowance:

7 The recent manufacturing cost data released by
8 CDFA does not justify any changes to the manufacturing
9 cost allowances at this time. The data released in
10 November 2004 shows a weighted average manufacturing cost
11 for butter and cheese at levels lower than the current
12 manufacturing cost allowance. The weighted average cost
13 for nonfat dry milk is only fractionally higher. The
14 current allowances cover 59 percent of the butter, 63
15 percent of the nonfat dry milk, and 79 percent of the
16 Cheddar cheese, according to the Department. This
17 coverage is consistent, perhaps with the exception of
18 butter, with the targeted coverage detailed in the
19 Department's determination from the last hearing (77
20 percent of the butter, 69 percent of nonfat dry milk and
21 77 percent of Cheddar cheese). Adjusting the
22 manufacturing cost allowances to cover 80 percent of the
23 volume for each commodity would be contrary to the
24 Department's previous positions. Furthermore, we would
25 like to remind the Department that despite proposals

1 submitted by Western United, no changes were made to the
2 manufacturing cost allowances as a result of the data
3 released in November 2003. This was despite the fact that
4 a reduction in all three manufacturing cost allowances
5 were supported by the data.

6 I would also like to note that in the previous
7 hearing that we had, Western United supported using 80
8 percent of the weighted average cost associated with each
9 of the -- with each of the products and used those factors
10 as make allowances. When you go back and you look at what
11 actually came out of the 2003 cost studies, Western United
12 is within 2 1/2 percent on virtually every one of the
13 products. We were the closest of anyone.

14 Furthermore, the proposal by the Dairy Institute
15 of California would eliminate the price floors in the
16 California system. This safety net was first proposed by
17 Western United Dairywomen in 2001 and adopted by the
18 Secretary following the January 2003 hearing. The price
19 support program was put in place by the Congress to
20 provide a safety net for producers. Because processors
21 are not required to avail themselves of the opportunity to
22 sell to the government, the only means to effect the
23 safety net is the pricing system. The inclusion of this
24 safety net in our pricing formulas is yet another
25 advantage of a California system that works as opposed to

1 a federal system that does not.

2 This concludes my testimony. Western United
3 Dairymen thanks CDFA staff for their efforts in preparing
4 for this hearing.

5 I will be pleased to answer any questions that
6 you might have. And we would also request the option to
7 file a post-hearing brief.

8 HEARING OFFICER ESTES: All right. Request for a
9 post-hearing brief is granted.

10 And now, members of the panel, you may proceed to
11 question the witness.

12 AGRICULTURE ECONOMIST GOSSARD: Turning to page 4
13 of your testimony. You're talking about the inefficiency
14 of the plants in the skim whey cost study. There's always
15 a possibility in any cost study there is an outlier. Does
16 having one outlier mean the other three plants can't be
17 viewed as a possible basis for setting a make allowance?

18 MR. MARSH: Yeah, Tom -- Mr. Gossard, I'm not
19 sure if that would be appropriate, for a number of
20 reasons. One of course is that primarily what we're
21 looking at in the skim whey processing cost study was
22 Mozzarella production. As we also understand from the
23 pre-hearing workshop held on the 19th, the weighted
24 average costs of those plants that were included were at
25 23.27 cents, when the November 2004 cost studies disclosed

1 that those costs were at 17.06 cents for the Cheddar
2 cheese plants. So, consequently, the inefficiencies are
3 gross inefficiencies within those plants. And I'd like to
4 touch on that briefly, because it is a concern to us at
5 Western United dairymen. But those inefficiencies should
6 not drive a make allowance for skim whey.

7 Now to touch on that other issue, we are very
8 concerned at Western United Dairymen with the
9 inefficiencies that are being depicted within those
10 plants. How we capture those costs or -- I think is a
11 question for the industry to look at at some point in the
12 future. It is very disturbing that perhaps one of those
13 Mozzarella plants is losing money -- or is -- it is losing
14 money at such a rapid rate, because that does jeopardize
15 the stability of the processing industry in California.

16 AGRICULTURE ECONOMIST GOSSARD: On page 8 of your
17 testimony, you mentioned that the Cheddar cheese plants in
18 the northwest indicate their manufacturing costs for skim
19 whey is approximately 17 cents. Do you have comparable
20 figures for manufacturing costs for nonfat dry milk in
21 that same area?

22 MR. MARSH: I do not.

23 AGRICULTURE ECONOMIST GOSSARD: Finally, you make
24 the statement: "While we would like to support the still
25 use of the Cheddar cheese plant used in the study to set

1 the skim whey manufacturing costs, we cannot support this
2 due to the fact that the plant is highly inefficient and
3 does not accurately represent other cheese plants in
4 California or the rest of the U.S."

5 On what basis do you believe that this Cheddar
6 cheese plant is inefficient?

7 MR. MARSH: On a couple items. One,
8 representations made by staff -- to my staff. And,
9 secondly, of course the information that we received at
10 the pre-hearing workshop indicating that the weighted
11 average costs of the plants in the skim whey study were at
12 23.27 cents.

13 AGRICULTURE ECONOMIST GOSSARD: Actually the
14 weighted average cost was 27 cents. But --

15 MR. MARSH: I wasn't referring to the skim
16 whey -- weighted average, manufacturing cost of the
17 cheese, not the skim whey.

18 AGRICULTURE ECONOMIST GOSSARD: Okay. Thank you.

19 MR. MARSH: You're welcome.

20 SUPERVISING AUDITOR HUNTER: Mr. Marsh, I just
21 wanted to follow up on that statement that you made on the
22 inefficient Cheddar cheese plant.

23 MR. MARSH: Yes.

24 SUPERVISING AUDITOR HUNTER: Even though
25 four-plant weighted average of 23.27, that would not

1 signify that all four plants were inefficient. Would you
2 agree with that?

3 MR. MARSH: I may or may not. If I saw the
4 actual data for each of the plants, then I could probably
5 have a better opportunity to answer your question. But
6 with weighted average costs that -- what, 6 cents above
7 the weighted average of the Cheddar manufacturing costs
8 included in the November of 2004 cost study, it's probably
9 fairly safe to assume that inefficiencies are inherent
10 within the plants. Now, they may not be inefficient
11 relative to the Mozzarella plants. But there is a
12 different cost associated with manufacturing Mozzarella
13 versus Cheddar cheese.

14 SUPERVISING AUDITOR HUNTER: Okay. I just wanted
15 to get your opinion on that.

16 MR. MARSH: Okay. Thank you.

17 SUPERVISING AUDITOR HUNTER: That's all I have.

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
19 ASSISTANT ERBA: Mr. Marsh, in regards to the cheese
20 yield, obviously we have new information that came out
21 with the cost studies that were released last year. And
22 some of that information includes things like the yield
23 and the vat test for butterfat and solids not fat. And
24 yet you don't want to update those -- the yield figure
25 that we have. Why is that?

1 MR. MARSH: We feel that the Department made a
2 correct decision with the January 2003 decision with
3 regard to those yields and their inclusion and the levels
4 as well for solid not fat and butterfat included within
5 the formula. We didn't see any reason at this time to go
6 ahead and revise those.

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
8 ASSISTANT ERBA: Okay. Most of the rest of your testimony
9 looks at the skim whey powder component of the 4b formula.
10 And there's a host of stuff that you talked through in
11 here. And one of the things just strikes me -- and maybe
12 you can give me some feedback on this. If the skim whey
13 powder in the way these studies were conducted, the way
14 the prices are falling, whatever this component's effect
15 is on the overall Class 4b formula, why not consider just
16 using a different product?

17 MR. MARSH: Using a different product such as WPC
18 34 and WPC 70?

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA:

21 Something other than skim whey powder.

22 MR. MARSH: Well, I think that -- I think we use
23 that of course as a surrogate, and clearly the most
24 conservative costs that we can include within the
25 formula -- are the most conservative price measures we

1 could include within the formula. To the best of my
2 knowledge there doesn't exist a reliable price series
3 under WPC 70, nor -- for that matter, for WPC 34 that we
4 have available to us. I do note the one study that came
5 out from Cornell in. -- was it 1999?

6 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
7 ASSISTANT ERBA: '88.

8 MR. MARSH: I'm sorry?

9 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
10 ASSISTANT ERBA: '88.

11 MR. MARSH: '88? Thank you.

12 But we would suggest continuing to use the dry
13 whey.

14 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
15 ASSISTANT ERBA: Even though it's got all the problems
16 you've identified and spoke to in your testimony?

17 MR. MARSH: Yes.

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
19 ASSISTANT ERBA: Okay. Thank you.

20 DAIRY MARKETING BRANCH CHIEF IKARI: I have no
21 questions.

22 HEARING OFFICER ESTES: Anything else?

23 No further questions. All right.

24 Thank you for your testimony today.

25 I think what we'll do here -- it's about 12:25,

1 shortly thereafter. We'll proceed to hear the testimony
2 in support of California Dairies -- CDI petition. And so
3 we'll do that. But be aware that there may be a break
4 between the presentation of the testimony and the
5 subsequent questioning, depending on how long the
6 presentation takes.

7 Let me swear the both of you. And I'll start
8 from my far left.

9 (Thereupon Mr. Joe Heffington was sworn,
10 by the Hearing Officer to tell the truth,
11 and nothing but the truth.)

12 MR. HEFFINGTON: I do.

13 HEARING OFFICER ESTES: And could you please
14 state your name and spell your last name for the record.

15 MR. HEFFINGTON: Sure. Joe Heffington
16 H-e-f-f-i-n-g-t-o-n.

17 HEARING OFFICER ESTES: Okay. And can I safely
18 assume the process by which this testimony's been
19 developed and approved is set forth in the written
20 testimony?

21 MR. HEFFINGTON: Yes, it is.

22 HEARING OFFICER ESTES: Okay. And moving to your
23 right -- or to his left, my right.

24 (Thereupon Mr. Richard Cotta was sworn,
25 by the Hearing Officer, to tell the truth,

1 and nothing but the truth.)

2 MR. COTTA: Yeah, I do.

3 HEARING OFFICER ESTES: And could you please
4 state our name and spell your last name for the record.

5 MR. COTTA: Richard Cotta C-o-t-t-a.

6 HEARING OFFICER ESTES: All right. You want both
7 statements introduced into the record?

8 MR. COTTA: Yes.

9 MR. HEFFINGTON: We do.

10 HEARING OFFICER ESTES: All right. The
11 Testimony, Butter/Powder Make Allowance, by Richard Cotta,
12 Senior Vice President, will be introduced in the record as
13 Exhibit 47.

14 (Thereupon the above-referenced document was
15 marked by the Hearing Officer as Exhibit 47.)

16 HEARING OFFICER ESTES: And then the Testimony,
17 Class 2, 3, 4a and 4b Hearing, by Mr. Heffington, shall be
18 introduced in the record as Exhibit 47a.

19 (Thereupon the above-referenced document was
20 marked by the Hearing Officer as Exhibit 47a.)

21 HEARING OFFICER ESTES: And please proceed to
22 provide your testimony, whichever you consider
23 appropriate.

24 MR. HEFFINGTON: Thank you.

25 Mr. Hearing Officer, members of the Panel, my

1 name is Joe Heffington and I'm Senior Vice President and
2 Chief Financial Officer of California Dairies, whom I'm
3 representing here today.

4 California Dairies is a full service milk
5 processing cooperative owned by approximately 700 dairy
6 farmer members located throughout the State of California
7 and collectively producing over 15 billion pounds of milk
8 per year, or 42 percent of the milk produced in the State
9 of California.

10 Our producer/owners have invested over \$200
11 million in five large processing plants, which produce
12 butter, powdered milk products, cheese and bulk processed
13 fluid products.

14 Our board of directors, which is comprised of 20
15 producer/owner representatives elected from our dairy
16 farmer members, unanimously approved our proposal
17 regarding Class 4a issues presented today at their
18 December 21st, 2004, board meeting, and confirmed their
19 approval at the January 25th, 2005, board meeting. They
20 also confirmed their support of the proposal and testimony
21 later today by the Alliance of Western Milk Producers
22 regarding Class 4b issues at the January 25, 2005,
23 California Dairies Board meeting.

24 First, we'd like to point out that non-cost
25 justified reductions in the Class 4a make allowance

1 reduces our member/owners net income in favor of those
2 producers in California without an investment in milk
3 processing facilities and, therefore, carry no
4 responsibility in balancing the state's growing milk
5 supply. Therefore, it is our position to support cost
6 justified make allowance changes to the 4a formula.

7 California Dairies supports the following cost
8 justified 4a make allowances:

9 And listed there, cost to cover 80 percent per
10 CDFA, that's shown in Exhibits A-1 and A-2, shows a cost
11 of 15.7 cents for butter and 16.5 cents for powder.

12 California Dairies' proposal includes the
13 coverage of 80 percent of the production of butter and
14 powder. And that proposal is a departure from our
15 historical request for a make allowance equal to the
16 weighted average cost of production for plants surveyed.

17 California Dairies' position was arrived at based
18 in part on the Department's Hearing Panel Report from the
19 last Class 2, 3, 4a and 4b hearing held January 29th and
20 30th, 2003. In its report the Department acknowledges
21 that the weighted average costs from the cost studies
22 provide valuable information to the hearing panel, but
23 that those -- that same number does not allow the hearing
24 panel further assessment of all relevant economic
25 conditions.

1 The results of the last hearing established
2 manufacturing allowances for butter, powder and cheese
3 that ranged from 55 percent to 77 percent in coverage of
4 the product processed. We support an equal coverage of
5 product manufactured at 80 percent for all three products,
6 butter, powder and cheese. Cheese coverage at 80 percent
7 will be as included in the Alliance of Western Milk
8 Producers' proposal and testimony later today on cheese.

9 California Dairies believes that a level of 80
10 percent is required to encourage standby balancing
11 capacity to stay available in California. This level of
12 coverage does not encourage less efficient plants to
13 continue in operation year round, but does provide some
14 incentive for standby capacity to remain available and
15 continue to provide the important balance function for
16 California's ever-increasing milk supply.

17 And I'd like to point out that in those exhibits
18 that the coverage at the 15.7 and the 16.5 cents
19 respectively, it does not appear that there's a real plant
20 that is skewing that number. Because, as you can see, the
21 15.7 cents is well below the high cost category, Exhibit
22 A-1, and the 16.5 cents actually falls in the medium cost
23 category on powder on the nonfat exhibit.

24 Next, regarding California price adjuster for
25 butter, we offer the following:

1 We believe that the calendar year price
2 differences are more reflective of actual experience.
3 That's a full market cycle. We believe this is a more
4 representative timeframe because the historical low
5 price/low demand time for butter is the end of December or
6 first of January, and data surveyed on a different
7 timeframe can and, we believe in this case, does result in
8 erroneous annual averages. We offer the following
9 information:

10 And this was calculated from CDFA data. If you
11 turn to Schedule B-2. This was the information released
12 by the Department from which our Schedule B-1 was
13 calculated. This shows the prices and the volumes for
14 different months. And then if you look at Exhibit B-1, we
15 have calculated the weighted average -- comparison of the
16 weighted average CME to the weighted average sales price
17 for 2002 and 2003.

18 The sales difference as reported by CDFA,
19 calculating those weighted averages, shows a .0350
20 difference of sales price below the CME for the time
21 period from January of 2002 through December of 2002.

22 And for January of 2003 through December of 2003
23 a difference of .0332.

24 Also I'd like to point out on Exhibit B-1 that
25 the CME price fluctuations were minimal during the

1 calendar years ended 2002 and 2003, with low market values
2 dominating this pricing period. So we did not have
3 fluctuating market value during 2002 and 2003.
4 Unfortunate for milk prices because these were historical
5 low prices.

6 We believe that the Department's survey results
7 for the November 2003 to October 2004 time period have
8 been impacted by both the time period surveyed -- it was
9 not a full market cycle -- and higher commodity market
10 value fluctuations. As shown in the Department's survey
11 of CME butter prices versus California butter sales,
12 that's shown on Exhibit C, the CME price for November 2003
13 was \$1.1998 per pound, and for October it had increased to
14 a level of \$1.6863 per pound. We believe that price
15 fluctuations during this period of time have led to lower
16 calculated differences. This most likely was caused by
17 the comparison of weighted average sales data to the
18 simple average index of the CME price that's data released
19 from the 26th of the prior month to the 25th of the
20 current month. We offer as support of this the following
21 data which represents the difference between California
22 Dairies' weighted average sales price and the weighted
23 average CME price for the periods indicated.

24 And the difference was calculated based off the
25 volume CDI sold and on a week-by-week basis.

1 The sales difference as reported in our numbers
2 to the Department of Food and Ag for January of 2003
3 through December of 2003 was .0370 cents. The update that
4 was submitted to the Department from January of 2004
5 through October of 2004 was .0284. And if we update for
6 the last two months of the year, the sales difference for
7 the full 12-month period, the full market cycle, was
8 .0373.

9 Again, we believe that the calendar year survey
10 will include the full market cycle, with the end of
11 December being a historically low watermark for butter
12 price and that if the Department's survey could be updated
13 through December 31st, 2004, and compared to the weighted
14 CME values for the weeks of reported butter sales, the
15 Department's updated report would reflect averages closer
16 to California Dairies' data shown above. Therefore,
17 California Dairies supports a California price adjuster
18 that exceeds the 24-month average of .0285 as shown in the
19 latest CDFA update on Exhibit C. And absent the update
20 that we discussed above where you would compare weekly
21 sales prices to weekly weighted average CME prices,
22 California Dairies supports an adjuster of .0315 as shown
23 on Exhibit D.

24 We recognize that the collection of this data has
25 been difficult for the Department to assemble, as

1 evidenced by the number of data releases and various
2 revisions provided for this hearing. We would like to
3 offer the following suggestions that we believe would
4 improve the data collection process and allow for the
5 calculation and comparison of a weighted average sales
6 price to the weighted average CME price.

7 We believe that it is mandatory for all
8 manufacturers of bulk 25 kg salted butter and block cheese
9 to report sales to the National Agricultural Statistical
10 Service, NASS, on a weekly basis. I've shown a copy of
11 our NASS report for butter as Exhibit E. We suggest that
12 the Department request these reports or similar reports
13 each week from California manufactures and tabulate the
14 sales price results throughout the year. In this way, the
15 Department's survey could be kept current, avoiding a rush
16 just prior to a hearing, and be updated through the most
17 current week prior to any hearing, allowing for the most
18 current information to be used as a part of the hearing
19 record.

20 An additional benefit would be that that weekly
21 sales prices could be compared to weekly average CME
22 prices. This would also allow for the calculation of
23 weighted average sales prices and comparison to weighted
24 average CME prices for those time periods that you would
25 compare, thereby eliminating the inaccuracy caused by

1 comparison of weighted average sales prices to simple
2 average CME prices.

3 Additionally, we suggest that the Department
4 audit these reports for accuracy throughout the year, as
5 it is our understanding that an audit of the existing data
6 submitted to CDFA is difficult.

7 Next, I would like to offer our comments on the
8 subject of the calculation of the return-on-investment
9 factor used in the cost study calculations.

10 The return-on-investment factor used in the cost
11 study is based on the undepreciated book value of plant
12 and equipment and the weighted average prime interest rate
13 for the cost study period. From a practical standpoint, a
14 plant and its equipment could never be replaced at today's
15 higher costs for the plant's historical depreciated book
16 value. In addition, investors would not incur the risk of
17 investing in new facilities if their projected return were
18 the prime interest rate on a declining depreciated balance
19 at best. Both realistic replacement values and a longer
20 term rate of return that would include a factor for risk
21 would better reflect what a company could earn if capital
22 were not tied up in plant assets. We believe this factor
23 should be incorporated in the cost study, as we expect
24 additional facilities will need to be built in California
25 to handle the ever-increasing milk supply.

1 We have provided the Department information on
2 this subject and the industry has discussed this issue at
3 an industry workshop during the past year. We suggest
4 that the Department consider the changes to the
5 return-on-investment calculations used in their cost
6 studies, and we have attached as Exhibit F our letter to
7 the Department on this subject dated December 23rd, 2004.

8 Our letter points out that such a change would
9 stabilize the return-on-investment calculation, thereby
10 reducing the need for return-on-investment changes to the
11 make allowance.

12 Thank you for your attention to my testimony.
13 And now I would like to introduce Mr. Richard Cotta, who
14 will add to California Dairies' testimony.

15 MR. COTTA: Mr. Hearing Officer and members of
16 the Panel, my name is Richard Cotta, Senior Vice President
17 of California Dairies. Today's testimony will support and
18 add to the testimony given by Mr. Heffington.

19 California's share of milk production has
20 continued to grow with a 4-plus percent range over the
21 last 10 years and now surpasses 100 million pounds of milk
22 a day. It does not appear this growth pattern will change
23 much in the near future in spite of more burdensome
24 regulations in the area of water and air quality
25 regulations.

1 At historic growth rates of 4 percent a new 4
2 million pound a day plant is required each year to handle
3 the new growth. Currently, two new large cheese plants
4 are taking in milk to reach maximum capacity, because the
5 ultimate efficiencies can be achieved at full capacity.
6 However, with an industry as large as ours, balancing
7 capacity becomes a critical part of handling our milk
8 supply. No one wants the burden of carrying inefficient
9 high cost plants that balance the supply of milk
10 sporadically. With this thought in mind, I fully support
11 the position of Mr. Heffington, covering the cost of 80
12 percent of the production of butter and powder. This
13 level of coverage does not provide an incentive -- excuse
14 me -- does provide an incentive to keep standby capacity
15 available to balance the supply on weekends, holidays,
16 during mechanical breakdowns other hardship situations.
17 With each passing month our balancing requirements become
18 even more important.

19 Our operations people tell us the largest swings
20 we have experienced so far in our operations 7.8 million
21 pounds of milk a day. That's a 150 tanker loads of milk.
22 There is no way we could move that volume of milk out of
23 state and continue picking up milk produced at our
24 producers' dairies without standby capacity.

25 Next in regards to pricing. With the

1 Department's change in language from the January 29th and
2 30th, 2003, hearing from, quote, "The cost of shipping one
3 pound of butter from California to Chicago" -- that's
4 Exhibit A -- to, quote, "The different between the Chicago
5 Mercantile Exchange butter price and the price received by
6 California butter processor" -- Exhibit B -- we believe it
7 is more important to use a full year marketing cycle that
8 compares the weighted California butter price with the
9 weighted CME price on a weekly basis for evaluating
10 changes from period to period than it's been in the past.
11 The current method of comparing weighted average
12 California prices with CME monthly average of the daily
13 prices results in misleading and inaccurate data.

14 An example of this would be a week of high sales
15 volumes and high sales prices followed by a week or two of
16 low volumes and dropping prices. The follow example is
17 taken for a four-week period involving different but
18 consecutive months. This was done to protect proprietary
19 information, but serves our purposes in illustrating the
20 point.

21 This actually falls in two separate periods. But
22 Week 1, \$1.83 CDI weighted average price compared to a CME
23 simple average price of \$1.98. Week 2, \$2.041 CDI average
24 price, with a CME average of 2.0725. Week 3, a 1.9591
25 weighted average price compared to a 1.8667 CME average

1 price. And Week 4, a 1.6185 compared to a 1.55. That
2 difference on a simple CME was a negative .0135 cents.

3 Volumes varied from a high of 2.8 million pounds
4 per week to a low of 172,000 pounds per week. If you
5 weighted the CME average against the actual CDI weighted
6 number on a weekly basis, the difference becomes a
7 negative .106375 cents a pound. This is a very, very
8 significant difference.

9 An exaggeration? Maybe. But this example shows
10 the real world scenario.

11 For the month of December 2004 the simple average
12 of the CME daily prices published by the Department is
13 1.7705. The weighted average of the CME based on a
14 product sold by CDI for the same period is 1.8701, a
15 difference of 9.96 cents per pound. Most butter is sold
16 on the weekly average of the CME price, not on a daily
17 average. We believe the Department should adopt the
18 methodology that compares apples to apples.

19 With the volatility we have been experiencing in
20 the markets it is entirely appropriate to use weighted
21 average figures. For the week of December 4th to the week
22 of December 18th, the market dropped 50 cents per pound
23 and CDI sales dropped almost 90 percent. These kinds of
24 price and sales swings can only be accurately accounted
25 for by comparing like data, i.e., weighted average data.

1 We believe our sales swings are probably no
2 different than our competitors in the industry.

3 Our own internal data shows the significant
4 differences a short period of time can make. For the
5 period of January 2004 through October 30, 2004 showed a
6 difference between CDI weighted average price and CME
7 butter price of negative .0284. For the period January
8 2004 through December 31st, 2004, the difference between
9 the CDI weighted average and the CME butter price was a
10 negative 3.73, a difference of 31 percent.

11 How can two months make such a difference? Very
12 simply, volume and price. Over 25 percent of the annual
13 dollar sales occurred during a two-month period of time.
14 Also, for the better part of that time period the price
15 was near the highest sales average for the year.

16 We believe the Department's exhibit presented at
17 the pre-hearing workshop "CME Butter Prices versus
18 California Butter Price," revised 1-18-05, Exhibit C,
19 contains errors in calculations; i.e., the October 2003
20 shows a negative .0269 for the difference. If both the
21 CME butter average and the California weighted average
22 numbers are correct shown in the exhibit, the difference
23 would be a negative .0565. This would change the 24-month
24 average to a negative .0298.

25 Without including data through December 31st,

1 2004, we would support an adjuster of .0315 as per Exhibit
2 D.

3 However, we would encourage the Department to
4 follow Mr. Heffington's suggestion on gathering data from
5 the NASS. This data is readily available, could be
6 selectively audited for accuracy.

7 Thank you for hearing our testimony. And we
8 request the ability to file a post-hearing brief.

9 HEARING OFFICER ESTES: I believe that request
10 has been previously granted.

11 I believe it's 10 till 1. So my suggestion,
12 unless the Panel has objections, is that we recess for
13 lunch at this time so that we don't have a -- okay. We'll
14 go ahead and proceed and take a break shortly after 1
15 o'clock or whenever the panel concludes, depending on
16 their levels of interest.

17 AGRICULTURE ECONOMIST GOSSARD: This is for Mr.
18 Heffington, I believe.

19 In your testimony on page 3, I want to make sure
20 I understand what I'm looking at.

21 MR. HEFFINGTON: Excuse me. What page?

22 SUPERVISING AUDITOR HUNTER: Page 3 down at the
23 bottom where you have a weighted average for -- the first
24 figure is January 2003 through December 2003, .037.

25 MR. HEFFINGTON: Yes.

1 SUPERVISING AUDITOR HUNTER: And then the next
2 figure is .0284 for 2004 through October. And then .0373
3 through December 2004.

4 If I head over to the Exhibit -- the D Exhibit,
5 the 33 month average, you have your 2002 figures, January
6 through December. If I average those out I would get the
7 .0370?

8 MR. HEFFINGTON: No.

9 SUPERVISING AUDITOR HUNTER: So it's not same
10 thing we're looking at here?

11 MR. HEFFINGTON: Just a moment.

12 No, this data that you're looking at at the
13 bottom of page 3 is select -- is just California Dairies'
14 sales and the weighted average of the CME based off our
15 sales difference. It is not calculated from the CDFA
16 data. It's calculated from the data we submitted to the
17 CDFA to be included in your data.

18 SUPERVISING AUDITOR HUNTER: But you took the
19 weighted average on the CME as opposed to simple average,
20 is that the main change we're talking about?

21 MR. HEFFINGTON: What we did was we used our
22 sales price, which would be our average sales price for
23 each week, as reported to NASS and as reported to CDFA.
24 That's the way we submitted our data.

25 SUPERVISING AUDITOR HUNTER: Yeah.

1 MR. HEFFINGTON: And we compared it to the CME
2 for that week, the average of that week's CME. And we
3 weighted the CME also for the pounds sold during each
4 week. So we have a weighted average sales compared to a
5 weighted average CME by the time you get to the end of the
6 pricing period.

7 SUPERVISING AUDITOR HUNTER: Okay.

8 MR. HEFFINGTON: And that we believe is much more
9 accurate than comparing weighted average sales data to
10 simple average CME data.

11 SUPERVISING AUDITOR HUNTER: Okay. So what
12 you're saying, Mr. Heffington, is on the weighted CME data
13 each pound is carrying its own weight throughout the time
14 period; you're not -- you're not getting a separate pound
15 for every week -- I'm sorry -- a separate price for every
16 week?

17 MR. HEFFINGTON: What we're doing is we're
18 comparing --

19 SUPERVISING AUDITOR HUNTER: You're weighting --
20 you're weighting a week's within the month?

21 MR. HEFFINGTON: We're weighting each individual
22 week. It's the -- the NASS report is due weekly. We're
23 comparing the sales price for that week to the CME for
24 that week. And if we sold a million pounds in one pricing
25 period and only a hundred thousand pounds in another week,

1 we've weighted it, so that the one we -- the week that
2 we --

3 SUPERVISING AUDITOR HUNTER: The larger time
4 period's all right.

5 MR. HEFFINGTON: Excuse me?

6 SUPERVISING AUDITOR HUNTER: The larger time
7 period you're weighting them for?

8 What time period is the weighting --

9 MR. HEFFINGTON: A week --

10 SUPERVISING AUDITOR HUNTER: Each weak
11 individually then?

12 MR. HEFFINGTON: Each week individually.

13 SUPERVISING AUDITOR HUNTER: Okay.

14 MR. HEFFINGTON: But if we have a week that we
15 sell a million pounds in, that week is weighted heavier on
16 the difference by the time you get to the end of the whole
17 pricing period -- at the end of year than a week that only
18 has a hundred thousand pounds.

19 SUPERVISING AUDITOR HUNTER: That's what I was
20 getting at. Otherwise you're weighting a week, but you're
21 coming out to a yearly figure?

22 MR. HEFFINGTON: Yes.

23 SUPERVISING AUDITOR HUNTER: Okay. Thank you.

24 MR. COTTA: If I can.

25 In taking the example that I've given in my

1 testimony, one week sales were 2.8 million pounds. Two
2 weeks later it was 172,000 pounds. We think it is
3 difficult to use a simple average and compare what really
4 took place without weighing for the sales volumes for that
5 period of time. It gives you a skewed number.

6 SUPERVISING AUDITOR HUNTER: Thank you. That's
7 all I have.

8 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
9 ASSISTANT ERBA:

10 Gentlemen, I'm with Ed. I had the same questions
11 he did. And there's one question I still have that's
12 unanswered.

13 Do you consider the CME price on a weekly basis,
14 do you consider any of the sale that goes through the CME
15 in any of your calculations, or is the weighting all done
16 on what you individually sell as CDI?

17 MR. HEFFINGTON: This is driven off of our NASS
18 reports, which require it to be a manufactured sale.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: Right. So when you say you're doing the
21 weighting, you're not weighting the CME price on that.
22 For example, CME prices sometimes get reported even though
23 there's no transactions and sometimes there are, you know,
24 60 carloads of selling.

25 MR. HEFFINGTON: No, we're not weighting it on

1 the CME transaction. We're weighting it on our pounds of
2 butter sold.

3 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

4 ASSISTANT ERBA: And on --

5 MR. COTTA: There's a reason not to weight it on
6 the CME transactions even though there's no sales.

7 Because our sales still take place -- or our competitors'
8 sales -- for that week.

9 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

10 ASSISTANT ERBA: Sure. I understand that.

11 On Exhibit D, what you have labeled -- and it's
12 called a volume. It looks like 1, 2, 3, 4 -- 5th column
13 over it says volume. Is that a CDI volume only?

14 I think these -- these are the same, aren't they?

15 MR. HEFFINGTON: Exhibit D in my testimony is the
16 CDFA's volume. We did not want to submit our volume for
17 confidentiality purposes. So the best we could do was --
18 with this exhibit was to use the -- this is the
19 information and the volume used off of Exhibit B-2. If
20 you look at the volume of butter shown on Exhibit B-2,
21 that will match with the volume on Exhibit D.

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

23 ASSISTANT ERBA: Okay. So that's not -- that includes
24 CDI, it's not only CDI. Got it.

25 Thank you very much.

1 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
2 a couple questions.

3 Is there any information or data that would
4 support the statement that most butter is sold on a weekly
5 basis that you could share with us?

6 MR. COTTA: Well, I -- my guess is we probably
7 have 95 to 97 1/2 percent of the butter in the state is
8 sold probably on weekly basis. We don't make any sales
9 based on a daily basis. I'm sure you could check with the
10 other manufacturers in the state, and I think their
11 practices are probably about like ours.

12 DAIRY MARKETING BRANCH CHIEF IKARI: What about
13 the applicability of your proposal to cheese? Do you
14 think it holds true for cheese sales?

15 MR. COTTA: Well, we think you have good data
16 that's submitted to NASS. We think that data is readily
17 available. We think you have the ability to audit that
18 data. I think what you need to do is collect it. And
19 then let's take a look at it and see if it does work. We
20 think it does work. But I think -- the Department is
21 interested in correct, accurate information. And I think
22 this is a place to start. I mean we can argue later about
23 how you want to divvy up the money. But I think this
24 gives you an apples-to-apples comparison and I think it's
25 data that's readily collectable.

1 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

2 HEARING OFFICER ESTES: Do we have any other
3 questions for the witnesses?

4 All right. Well, thank you for coming today.

5 All right. We'll have a lunch break at this
6 time. It's 12:58, so we did conclude in advance of the
7 anticipated 1 o'clock break time. And we will reconvene
8 at 2 p.m.

9 (Thereupon a lunch break was taken.)

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1 AFTERNOON SESSION

2 HEARING OFFICER ESTES: All right. We're back in
3 session.

4 And can people in the back hear okay?

5 MR. TILLISON: It looks like only that speaker is
6 on for your microphone. And I think only this one's on
7 for -- it's strange.

8 HEARING OFFICER ESTES: Yeah, I tried to turn
9 them down slightly because there was a reverberation
10 problem that was emerging. So we may have to turn them
11 back up.

12 But I think the acoustics here are such that with
13 a minimal amplification everyone should be able to hear
14 the testimony.

15 So now we're back in session at this time. We
16 will be hearing the testimony in support of the
17 alternative petition submitted by the Alliance of Western
18 Milk Producers.

19 (Thereupon Mr. James Tillison was sworn, by
20 the Hearing Officer, to tell the truth, and
21 nothing but the truth.)

22 MR. TILLISON: Yes, I do.

23 HEARING OFFICER ESTES: And could you please
24 state your name and spell your last name for the record.

25 MR. TILLISON: My name is Jim Tillison. That's

1 T-as in Tom-i-l-l-i-s-o-n.

2 HEARING OFFICER ESTES: And have you set forth
3 the method by which your testimony was developed and
4 approved?

5 MR. TILLISON: Yes.

6 HEARING OFFICER ESTES: All right then. I assume
7 you would like to have your written testimony introduced
8 in the record as an exhibit.

9 Mr. Tillison: Yes, I would.

10 HEARING OFFICER ESTES: It will be introduced as
11 Exhibit No. 48.

12 (Thereupon the above-referenced document was
13 marked by the Hearing Officer as Exhibit 48.)

14 HEARING OFFICER ESTES: And please proceed with
15 your testimony today.

16 MR. TILLISON: Thank you.

17 My name is Jim Tillison, Executive Vice President
18 and CEO of the Alliance of Western Milk Producers. The
19 Alliance proposal was approved by the board of directors,
20 and I am testifying as directed by that board.

21 The Alliance decided to submit an alternative
22 proposal because our members feel that the Land O'Lakes
23 (LOL) Class 4b proposal is flawed in a number of ways.
24 Since it mimics the LOL proposal, we believe the Dairy
25 Institute's proposal is flawed as well.

1 Cheese Yield:

2 First and foremost is an assumption on which
3 LOL's proposal is based, that the purpose of the Class 4b
4 formula is to price typical California milk. This is in
5 our opinion is wrong. The purpose of the Class 4b formula
6 is to determine the value of milk going into cheese
7 plants, just as the purpose of the 4a formula is to
8 determine the value of milk going into butter/powder
9 plants and so on with the other classes.

10 The Class 4b formula starts with the value of the
11 product, Cheddar cheese. From that value is deducted the
12 cost of converting milk into cheese. The cheese make
13 allowance is based on all the costs associated with
14 receiving raw milk at the plant, all the way through the
15 solids -- all the way through the solids and the milk
16 being converted into cheese and being packaged. Those
17 cheese-related costs -- total costs are then divided by
18 the pounds of cheese produced to determine the weighted
19 average manufacturing cost of a pound of cheese. The
20 pounds of cheese produced are directly related to the
21 composition of the milk received by the cheese plants that
22 the Department surveys for its cost study. This means
23 that the make allowance determined by CDFA is directly
24 related to the composition of the milk received by the
25 cheese plants. That in turn means that the cheese yield

1 factor used in the Class 4b formula must reflect the
2 composition of milk that the plant receives for the
3 purpose of making cheese.

4 The cheese cost study released by the Department
5 in November 2004 indicates that the cheese yield factor
6 for the cheese plants surveyed was 10.92 pounds of cheese
7 with a moisture content of 37.12 percent. The composition
8 of the milk in the studied plants' vats was 3.94 percent
9 milk fat and 8.95 percent solids not fat. The Cal Poly
10 study by Dr. Phil Tong for milk going into cheese plants
11 indicates that the average composition of milk received by
12 13 California cheese plants was 3.67 milk fat and 8.93
13 solids not fat. More importantly, as regards cheese
14 yield, the average crude protein percentage of nonfat
15 solids was 3.3 percent. And the casein as a percentage of
16 crude protein was 77 percent. The actual average casein
17 content of the milk determined by test by Dr. Tong was
18 2.54 percent.

19 Without going into too much detail, Van Slyke
20 determined that the ideal ratio of casein to milk fat for
21 Cheddar cheese making is .64. The data from the Tong
22 study showed that the casein-to-fat ratio of the milk
23 received by the cheese plants surveyed averaged .69. To
24 achieve the ideal casein to milk fat ratio requires
25 fortifying the milk in the vat with additional milk fat.

1 My calculations indicate that to achieve the ideal
2 casein-to-fat ratio, the average milk fat in the vat would
3 have to be raised to 3.97 percent.

4 The table below shows how close these figures are
5 to the Department's own data from the cheese cost study.

6 Taking the Cal Poly cheese milk composition data
7 and plugging it into the Van Slyke formula with 92 percent
8 fat recovery that LOL insists is aggressive and using the
9 Department's block moisture value of 37.98 percent as
10 disclosed at the pre-hearing workshop results in a cheese
11 yield factor of 10.22.

12 Interestingly, the Alliance analysis shows that
13 working the Van Slyke formula backwards to determine the
14 fat recovery with CDFA's yield of 10.92 vat milk and a vat
15 milkfat of 3.94, vat solids not fat of 8.95, it should be,
16 not .93, and moisture of 37.12 percent results in a fat
17 recovery of 98 percent. Now, that's based on the
18 casein -- the casein and the solids not fat that the Tong
19 study came up.

20 Let's not forget that the original Van Slyke
21 formula used 93 percent fat recovery and was developed in
22 the days of open vats with much hand labor. The formula
23 was modified to 90 percent fat recovery to allow some
24 leeway for curd loss during manufacturing product.
25 Today's modern Cheddar cheese plants are totally

1 mechanized, enclosed systems that are vastly superior to
2 the equipment in the days when Van Slyke developed his
3 formula.

4 Therefore, in its proposal the Alliance retains
5 the 10.2 yield factor which, frankly, is extremely
6 conservative and not aggressive at all.

7 Cheese Price Adjuster:

8 The Alliance proposal also uses a different price
9 adjuster from either the current 4b formula or the LOL
10 proposal. We believe using a weighted average price
11 adjuster is superior and more accurate than using a simple
12 average of two years of monthly weighted average prices.

13 The Alliance urges CDFA to use the full market
14 cycles in determining cheese and butter price adjusters.
15 This is accomplished by using prices from January through
16 December. For both cheese and butter significant price
17 changes can and have occurred between November 1st and
18 December 31st. To use a two-year cycle that only includes
19 this time period once does not accurately reflect the
20 market for these commodities.

21 We would also encourage the Department to have
22 cheese and butter manufacturers report to CDFA the weekly
23 data that they file with USDA for the NASS price surveys.
24 Doing this would give CDFA something to compare on a spot
25 basis when doing plant audits to ensure that California

1 cheese manufacturers are providing accurate data.

2 The Cheese Make Allowance:

3 The Alliance proposal calls for the cheese make
4 allowance to be set at 17.10 cents per pound of cheese.
5 This number is slightly lower than the weighted average
6 make allowance reported in the Department's cost study
7 data. However, our members believe this number is
8 appropriate.

9 In the past, the Department has rejected the idea
10 that a fixed percentage commodities production should be
11 covered by the make allowance. However, Alliance analysis
12 indicates that the cheese and butter make allowances that
13 the Department has selected for use in the product
14 formulas in the past have been close to a level up to
15 which approximately 80 percent of the product could be
16 produced. We are not talking on a weighted average basis
17 or even an average. We're talking an absolute number.

18 The cheese and butter cost sheets released by the
19 Department December 21st, 2004, state that the cheese make
20 allowance of .1017 -- I'm sorry -- .1710 covers up to 79
21 percent of cheese production. That is the level at which
22 we are recommending the Class 4b cheese make allowance be
23 set.

24 The Alliance has a caveat regarding the level of
25 the cheese make allowance as regards to processing of whey

1 by cheese plants in the Department's cost study.
2 According to Ed Hunter, approximately one cent of the
3 weighted average cheese manufacturing cost results from
4 costs associated with disposing of lactose and minerals
5 left when cheese whey is processed into whey protein
6 concentrate. This should not be the case. The Class 4b
7 price formula includes a make allowance for converting
8 cheese whey into dry whey. In that process all the whey
9 solids are converted into dry whey. There is no permeate
10 left over to be disposed of. Even if there were, that
11 cost should not be part of the cheese make allowance.

12 The make allowance for cheese is the make
13 allowance used in establishing the price of milk
14 regardless of the type of cheese that is produced. There
15 are no compensations or adjustments should a cheese plant
16 choose to produce Swiss, Brie or Italian cheese.

17 Whey processing should be treated the same way.
18 There should be no adjustment to the cheese make allowance
19 or the whey make allowance, for that matter, because
20 cheese plants in the cheese cost study choose to make WPC
21 instead of dry whey. There is a make allowance for dry
22 whey in the Class 4b formula to cover all costs associated
23 with processing whey regardless of the whey product a
24 cheese plant chooses to produce. As with those who
25 produce different varieties of cheese, the additional cost

1 of producing a different whey product should be recovered
2 from the marketplace and not from the milk.

3 Because the number provided by Mr. Hunter isn't
4 exact, rather than reduce the cheese make allowance by one
5 cent, the Alliance proposes keeping the cheese make
6 allowance at 10.7 cents and keeping the whey make
7 allowance at 17 cents. However, should the Department
8 decide to raise the whey make allowance, then it should
9 lower the cheese make allowance by removing any costs
10 associated with processing or disposing of whey.

11 Clearly, cheese plants are more than recovering
12 the cost of producing WPC from the marketplace. Last
13 week's AMS Dairy Market News' Dry Products report showed
14 this. The simple average West dry whey price was 26 cents
15 a pound. The West WPC price averaged 71.75 cents.

16 An analysis by the Alliance of the amount of whey
17 solids produced from milk being converted into cheese of
18 all varieties in California shows that the dry whey
19 produced in California annually only utilizes about 15
20 percent of all those whey solids. Virtually all of the
21 other 85 percent of whey solids are going into whey
22 protein concentrate. And the majority of that product is
23 the high protein content WPC according to CDFA data. The
24 Department needs to take a long hard look at using WPC
25 rather than dry whey as the basis for determining the

1 value of other solids in the Class 4b formula.

2 In the whey cream calculation, the Alliance
3 proposal uses 15.7 cent butter make allowance, which the
4 Department indicates covers approximately 80 percent of
5 butter produced.

6 At this point I guess I will take exception with
7 Dr. Gruebele's comment that our -- that number covers 90
8 percent of the butter produced. If you look at the
9 exhibit that the Department had on table 3, a number of
10 15.6 cents I believe covers 70 percent of the production.
11 And what the table shows is that 16 cents covers 90
12 percent of the butter production, not 15.7 cents.

13 I think, as was explained at the workshop, the
14 reason the Department did that was because it didn't
15 exactly fall in a number.

16 Dry Whey Make Allowance:

17 The Alliance proposal maintains the dry whey make
18 allowance as 17 cents a pound and snubs the other solids
19 value at zero in its proposed 4b formula. There are
20 several reasons for this.

21 The Alliance does not believe that the
22 Department's survey of the dry whey manufacturers in
23 California reflects anywhere near reasonable manufacturing
24 costs for processing cheese whey into dry whey.

25 Based on data submitted at the May 2000 federal

1 Class III milk price hearing, the Department's own
2 information regarding the cheese make allowances for the
3 plants in the whey study and information the Alliance has
4 received from a cooperative operating two-way drawing
5 facilities, the California plants studied are extremely
6 inefficient and not representative of well run facilities.

7 At the May 2000 Federal Milk Marketing Order
8 Hearing on Class III, cheese milk, and on class 4,
9 butter/powder milk pricing, the International Dairy Foods
10 Association presented data resulting from a survey of its
11 member plants as to the cost of drying whey. The survey
12 data for the dry whey came from seven plants, including at
13 least one in California. And I think if you check the
14 testimony of Dr. Yonkers, you'll find that he does say
15 that -- he believed that at least one California plant was
16 included in that survey. That survey, conducted in 1999,
17 came up with a weighted average cost of drying whey of
18 15.9 cents a pound.

19 At the hearing, Tillimook Creamery entered an
20 analysis it did in considering the construction of its
21 Boardman cheese plant regarding a dry whey facility.
22 Their analysis showed it would cost 16.8 cents a pound to
23 dry whey in a new facility.

24 And, finally, attached is data provided to the
25 Alliance which indicates that the weighted average cost of

1 processing dry whey in its two dry whey plants in the
2 Pacific Northwest is 17.64 cents including an ROI of 1.5
3 cents per pound of dry whey.

4 I point out at this point that I did have an
5 opportunity to talk with Mike Brown and a Mr. Mike Bass
6 who works at West Farm Foods, and he indicated to me that
7 the figures in the chart in the letter are forecast
8 numbers. However, he also indicated that the forecast
9 numbers when checked against the year-end actual numbers
10 come out very close to the numbers in that figure -- or in
11 that forecast rather.

12 All these numbers confirm that a 26.75 cent cost
13 of manufacturing dry whey is not even close to what cheese
14 plants of the size, age and efficiency of those that
15 participate in the cheese manufacturing cost study would
16 produce dry whey for if they produced that product.

17 The statement is supported by the fact the
18 Department revealed at the pre-hearing workshop, that the
19 weighted average cheese manufacturing cost of the four
20 plants in the dry whey survey was 23.27 cents a pound.
21 This compares to the plants in the cheese manufacturing
22 cost study which had a weighted average cost of 17.34
23 cents a pound.

24 In his testimony, Dr. Gruebele talked about the
25 difference between the cost of producing Italian cheese

1 and the cost of producing Cheddar cheese. I would also
2 point out that there is a significant difference between
3 the yield a Mozzarella plant gets from milk versus a
4 Cheddar plant. As a result, when you factor in the
5 difference in yield, I think that the weighted average of
6 23.75 cents does in fact indicate these plants -- the
7 plants on a weighted average are not very efficient.

8 It's interesting, when you take the dry whey data
9 that was produced and add up the minimal and the maximum
10 numbers that you have on the form, the minimum was 15. --
11 I think it was 27 cents or something like that, and the
12 maximum was over 47 cents.

13 However, as the Department itself pointed out,
14 there wasn't any plant that could produce cheese at the 17
15 cent level. And when asked -- when I asked for a number
16 that would cover 80 percent of the production, that number
17 was just under 26 cents a pound. So I would argue that
18 the plants involved in the study are in fact not typical
19 plants and not very efficient plants.

20 Considering all this information, the only
21 decision the Department can reach is to maintain the 17
22 cent dry whey make allowance, as proposed by the Alliance
23 and others.

24 The Alliance also proposes snubbing the value of
25 other solids at zero in the Class 4b formula. That is,

1 when the price of dry whey falls below the cost of
2 producing the product, the value of other solids would not
3 be negative.

4 The reason for this recommendation is that the
5 vast majority of whey solids produced in California are
6 not being made into dry whey, but are being processed into
7 much higher value and more profitable WPC products. When
8 dry whey prices fall below the cost of production, plants
9 have the option of selling their cheese whey to WPC
10 operations, offering the liquid whey to others as a feed
11 supplement or, at worst, applying the product to cropland
12 as a nutrient.

13 Oppose Dropping the CCC Purchase Price Floor:

14 In proposing that the Department remove the
15 requirement in the stabilization plans that cheese, butter
16 and powder prices used in Class 4a and 4b formulas be the
17 higher of the CME cheese price, the CME butter price and
18 the California weighted average nonfat powder price, the
19 Dairy Institute said:

20 "We also recognize that the level of prices
21 established for Class 4a and 4b must result in
22 California's entire milk production being marketed. In
23 recognition of that requirement, we have proposed removing
24 the commodity price floors that were put in the 4a and 4b
25 formulas as a result of the January 2003 hearing."

1 Excuse me a minute. Gruebele gave me his cold.

2 (Laughter.)

3 MR. TILLISON: "The cost of doing business with
4 the government, which has been discussed at previous
5 hearings, leads to a net effective price received by
6 plants on government sales that is lower than the
7 announced CCC purchase price. Using the CCC purchase
8 price as a floor commodity value in the formulas creates a
9 disincentive for plants to purchase milk when market
10 prices are below CCC support prices."

11 The reason commodity prices fall below the CCC
12 support prices is that more cheese, butter and nonfat
13 powder is being produced than the commercial market can
14 absorb. When that occurs, excess product is supposed to
15 move to the CCC. When the market is short, product moves
16 from the CCC back into the marketplace. Product offered
17 by the CCC to the market is currently sold at the support
18 price or the market price, whichever is higher. This
19 protects both the wholesaler's market price and inventory
20 values from being undercut. Conversely, setting the
21 commodity prices at the higher of the CME and CWAP or the
22 support purchase price prevents the producer milk price
23 from being significantly under the support price level as
24 occurred prior to California's pricing system adopting
25 this provision.

1 Since the support price for milk was dropped to
2 9.90, the amount of cheese and butter offered to the CCC
3 has been minimal in relationship to the total amount of
4 Cheddar cheese and butter produced and marketed. And
5 still, during various sustained periods, the CME block
6 price has fallen far below the support purchase price with
7 no product moving to the CCC.

8 In the above statement, the Institute talks about
9 the additional cost of selling product to the CCC. The
10 Alliance submits that covering those additional costs
11 should not be the producer's responsibility. A couple
12 years ago the National Milk Producers wrote to the USDA
13 asking it to adjust the make allowances and the commodity
14 support purchase price formulas to account for those
15 additional costs. The Institute and its membership should
16 join NMPF in pushing USDA to make those adjustments.

17 Another reason that the Department should not
18 remove the commodity support price floors from the 4a and
19 4b stabilization plan is the fact that running plants at
20 optimum capacity, even when some product has to be offered
21 to the CCC, makes that plant more profitable. I believe,
22 based on my experience, that the profit margins from
23 running a plant at optimum capacity more than offsets the
24 additional cost of moving a portion of cheese production
25 to the government. The Institute's statement regarding

1 the support price floor creating a disincentive for plants
2 to purchase milk just doesn't hold water in that regard.

3 And the Alliance's final reason why the
4 Department should not remove the commodity support prices
5 is the price adjusters used in Class 4a butter and Class
6 4b cheese formulas. Those price adjusters are the
7 difference between CME prices and the prices California
8 processors are actually receiving for block Cheddar cheese
9 and butter that they sell. Therefore, the price those
10 products are sold for to the marketplace and to the CCC
11 are accounted for in the price adjusters.

12 In Summary:

13 The Alliance agrees wholeheartedly with the
14 statement that the Dairy Institute made in its letter
15 describing its alternative proposal. I quote in part,
16 "...that allowances be cost-justified, prices be
17 reflective of what California plants actually receive for
18 the products they produce, and that yields be reflective
19 of what California plants can actually attain."

20 The make allowances that the Alliance proposes
21 for cheese, butter and especially dry whey are cost
22 justified. The Department adjusted cost study show that
23 approximately 80 percent of the cheese and butter produced
24 by the studied plants can be produced at or below the make
25 allowances that the Alliance proposes.

1 The information provided in our testimony clearly
2 shows that the dry whey make allowance proposed by LOL and
3 the Dairy Institute cannot be justified because they are
4 not reflective of the cost for cheese plants of normal
5 efficiency to produce dry whey. This is confirmed by
6 their weighted-average cheese manufacturing cost of 23.78
7 cents per pound compared to that of cheese plants in
8 CDFA's regular cost study, 17.34 cents.

9 However, should the Department determine that an
10 increase in the dry whey make allowance is justified, then
11 the cheese make allowance should be reduced by the one
12 cent attributed to the cost of disposing of WPC permeate.

13 The cheese price adjuster as proposed by the
14 Alliance better reflects what cheese plants receive for
15 their products. A true weighted average rather than a
16 simple average of monthly weighted averages is a better
17 number for the Department to use. A true weighted average
18 factors in all the market factors such as product volume
19 and demand.

20 And, finally, the Alliance's proposed cheese
21 yield is much closer to what California cheese plants can
22 attain from the milk that they receive than -- much closer
23 than the LOL or Dairy Institute proposals. The Cal Poly
24 cheese milk composition study clearly shows what cheese
25 yield can be achieved from California milk going into

1 cheese plants with 92 percent milkfat recovery and blocks
2 containing 37.98 percent moisture.

3 The Alliance urges CDFA to adopt its proposal for
4 Class 4b pricing.

5 Thank you. And I'm ready to answer questions.

6 I might point out attached to my testimony are
7 three exhibits. The Exhibit No. 14 is the dry whey total
8 cost survey data from NCI that was presented at the
9 hearing in May of 2000.

10 Also attached, and it's numbered Exhibit 5, is
11 the Tillimook whey plant study summary that indicates a
12 make allowance of 16.8 cents is realistic.

13 And then finally I include the spreadsheet that I
14 was sent from West Farm Foods, annualizing the costs for
15 whey processing.

16 And as I said, as a segue in my testimony, these
17 numbers are budget numbers. But according to Mr. Bass,
18 they reflect very close to what the actual costs turn out
19 to be in the -- have turned out to be for them in the
20 past. And also it includes a return-on-investment factor
21 of 1 1/2 cents a pound.

22 And with that I'll be happy to answer questions.

23 HEARING OFFICER ESTES: Do we have questions?

24 SUPERVISING AUDITOR HUNTER: Yes, Mr. Tillison.

25 On that last exhibit you were talking about, the West Farm

1 Foods, is that strictly on whole whey?

2 MR. TILLISON: Yes, that is. When I requested
3 the information I asked that they only provide information
4 for dry whey. And I know at the Sunnyside plant that's
5 all that they process.

6 SUPERVISING AUDITOR HUNTER: Okay. So they don't
7 make WPC. That wouldn't be included in there?

8 MR. TILLISON: No, that's not included in there.

9 SUPERVISING AUDITOR HUNTER: All right. On
10 page -- there's no page numbers.

11 MR. TILLISON: Yes, I know that. You've pointed
12 that out to me, as I recall.

13 SUPERVISING AUDITOR HUNTER: The top of page 4,
14 the second paragraph.

15 MR. TILLISON: An analysis by the Alliance?

16 SUPERVISING AUDITOR HUNTER: No, this is on
17 breaking down the 15 percent of whey solids going to the
18 whey powder. And then you say that all the other 85
19 percent of whey solids are going into whey protein. But
20 they wouldn't all end up in whey protein, right? It
21 could -- a majority of ought to go to lactose.

22 MR. TILLISON: Let's put it this way: The vast
23 majority of the protein goes into whey protein
24 concentrate. And, yes, there would be lactose left over.

25 SUPERVISING AUDITOR HUNTER: Right, the protein?

1 MR. TILLISON: Right.

2 SUPERVISING AUDITOR HUNTER: But not the solids?

3 MR. TILLISON: Right. Not the lactose and
4 perhaps some minerals.

5 SUPERVISING AUDITOR HUNTER: Okay. And my last
6 question goes back to the third page, right at the bottom.
7 Where you're talking about the extra costs. This is like
8 the end of that statement. You're talking about removing
9 any costs associated with the process in your disposing of
10 whey. If we happen to raise the whey make allowance and
11 knock that out of the cheese make allowance, right?

12 MR. TILLISON: Right.

13 SUPERVISING AUDITOR HUNTER: Where would the
14 costs end up then? If you don't put them in the cheese
15 and they're not going with the whey products, where would
16 those costs supposedly end up?

17 MR. TILLISON: Well, they should go with the whey
18 products. What I'm basically saying, if you say -- let's
19 say you decide that you're going to increase the whey make
20 allowance to 18 cents or 19 cents. Then I would say you
21 should reduce the cheese make allowance by the 1 cent or
22 whatever the exact number is.

23 My feeling is is that when you have a whey
24 make -- a make allowance for whey, regardless of what that
25 plant chooses to do with the whey, whether they choose to

1 field spread it, make WPC, make dry whey. Whatever it is,
2 there should be no costs associated with whey in the
3 cheese make allowance.

4 SUPERVISING AUDITOR HUNTER: Okay. So you're
5 field spreading the whey. All the lactose is being field
6 spread.

7 MR. TILLISON: Yeah.

8 SUPERVISING AUDITOR HUNTER: All those costs
9 associated with those solids going out to the field should
10 not be put back in the cheese; it should be --

11 MR. TILLISON: It should not be put back in the
12 cheese. Because if I choose to make WPC, I have something
13 left over. I have a permeate left over. But I don't have
14 to make WPC. If I made dry whey, virtually all of the
15 solids are going to be captured in the dry whey.

16 SUPERVISING AUDITOR HUNTER: Okay. So the first
17 thing is it should go back in the WPC as opposed to the
18 cheese?

19 MR. TILLISON: Exactly, exactly. And that's why
20 when I say if you choose to raise the make allowance for
21 whey, then you should take all factors out of the cheese
22 make allowance that are associated with whey.

23 SUPERVISING AUDITOR HUNTER: Okay. That's all I
24 have.

25 AGRICULTURE ECONOMIST GOSSARD: Mr. Tillison, on

1 page 4 of your testimony where you address the attachments
2 on the processing costs for skim whey powder at plants
3 outside of California, do you have comparable costs for
4 nonfat dry milk in those same areas?

5 MR. TILLISON: Well, basically there was
6 testimony at the hearing in terms of Class IV as well as
7 Class III. I imagine I could dig that out of the
8 testimony for the May 2000 hearing and provide that.

9 AGRICULTURE ECONOMIST GOSSARD: Also in terms of
10 the West Farm Food plants, I believe they also operate
11 nonfat dry milk plants?

12 MR. TILLISON: Yes.

13 AGRICULTURE ECONOMIST GOSSARD: It would be
14 particularly interesting to compare relative costs between
15 making nonfat dry milk and skim whey powder in a
16 comparable area. They may have different costs, labor,
17 utilities costs. And that might be helpful if you can get
18 that.

19 MR. TILLISON: I'm not sure if their nonfat
20 powder facilities are located in the same towns per se. I
21 know they have a facility in Idaho. But I will get that
22 information.

23 AGRICULTURE ECONOMIST GOSSARD: On the top of
24 page 5, you state, given the exhibits attached, "All these
25 numbers confirm that 26.75 cent cost of manufacturing dry

1 whey is not even close to what cheese plants of the size,
2 age, efficiency of those participating in the cheese
3 manufacturing cost study would produced dry whey for if
4 they produced that product." And you also cited that --
5 you figure out the min and max. -- theoretical min and
6 max. It comes out to 15.5 and 47 -- well, actually 48
7 rounded.

8 Given the 48 might indicate an outlier, what if
9 the Department just looks at three of the plants?

10 MR. TILLISON: Well, I think -- again, I think if
11 you look at the philosophy behind our proposal, the
12 philosophy is is that a make allowance should cover
13 approximately 80 percent of the product that's being
14 produced. However, I don't believe that 26 cents is a
15 number that accurately reflects what modern whey drying
16 operations operating at capacity are capable of producing
17 dry whey for.

18 AGRICULTURE ECONOMIST GOSSARD: Then do you think
19 we should look at the Cheddar cheese plants we have, how
20 much whey they would produce for the amount of cheese
21 they're producing, and compare that volume of product to
22 the volumes for the nonfat dry milk plants to get a sense
23 of what reasonable costs are?

24 MR. TILLISON: Well, that's obviously something
25 that could be done. However, I think that when you look

1 at -- I think there are significant differences in drying
2 whey than in producing WPC. Other witnesses have referred
3 to the study done by Cornell University. I talked with
4 Dr. Mark Stephenson at Cornell. The latest data that they
5 had was -- and he gave me rough numbers. He said that to
6 dry whey in 1990, the average cost was 9 cents, whereas
7 the average cost of producing WPC was 21 cents.

8 Okay. So if you take that logic and apply it
9 even to the 26.75 cents and look at the weighted average
10 WPC price in the west, plants are clearing anywhere from
11 15 to 19 cents a pound on whey protein concentrate. But,
12 again, the only reason that we didn't -- we didn't put in
13 a proposal for whey protein concentrate was because we
14 didn't have any cost data.

15 AGRICULTURE ECONOMIST GOSSARD: I'm sorry. I did
16 not ask my question very well. I apologize.

17 MR. TILLISON: Maybe I didn't answer it very
18 well.

19 AGRICULTURE ECONOMIST GOSSARD: No, you gave an
20 excellent answer to what you probably thought you were
21 doing.

22 Okay.

23 MR. TILLISON: I'm used to testifying before
24 Congress.

25 AGRICULTURE ECONOMIST GOSSARD: We know the

1 volume of cheese produced by the cheese plants in the
2 Cheddar study. Given that we currently assume that for
3 every 10.2 pounds of Cheddar you get 5.8 pounds of skim
4 whey powder. If we use that conversion and looked at how
5 much skim whey powder our Cheddar plants would produce in
6 terms of volume, could we then compare those numbers to
7 the cost for the nonfat dry milk plants we have?

8 MR. TILLISON: Well, sure you could. I don't
9 know if they would be good numbers or not. But if you
10 assume, as Milk Producers Council testified to, that the
11 difference between whey and nonfat dry milk is about 2
12 cents, well, I guess you could do that.

13 AGRICULTURE ECONOMIST GOSSARD: Finally, next to
14 the last page on your testimony, just before your summary,
15 you state the final reason not to remove the commodity
16 support prices from the formulas. And then you state
17 something. And I think what you're saying is the f.o.b.
18 price adjusters to cheese and butter to some extent
19 compensate processors for the additional selling costs to
20 the CCC. Is that what you were implying there?

21 MR. TILLISON: Well, what I'm saying is that
22 those costs are -- you know, whatever they receive for the
23 product when they sell it to the government is factored in
24 that number. So in other words, the possibility exists
25 that they are in fact getting a lower -- they are

1 reporting a lower price than that. But, again, I think
2 the bottom line is -- and this is what National Milk
3 determined -- was if there's a problem with the cost of
4 doing business with government, then change the cost of
5 doing business with government. Don't expect dairy
6 farmers to pick up the tab for that.

7 In addition, I think since the one theory that I
8 have is that since the government went to a make allowance
9 approach as California does, essentially when you sell
10 cheese you get so many cents a pound over the CME price
11 plus, one could argue, a make allowance. So, therefore,
12 it doesn't matter what the CME price is. All it matters
13 is you're getting 2 cents a pound over, plus credit for a
14 make allowance. So there's less incentive to move product
15 to the government because it does in fact cost somewhat
16 more to move product to the government.

17 AGRICULTURE ECONOMIST GOSSARD: Thank you very
18 much.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: Mr. Tillison, you spend the first page
21 and a half talking about the yield for cheese you feel is
22 appropriate, 10.2. I understand that.

23 Do you have associated fat tests that you're
24 dragging along with that 10.2? Are you looking to keep
25 those the same as what they are now?

1 MR. TILLISON: Basically our proposal says
2 instead of using 3.72, use 3.67 as the fat factor in the
3 formula.

4 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
5 ASSISTANT ERBA: And the solids not fat?

6 MR. TILLISON: Solids not fat would be increased
7 to 8.93.

8 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
9 ASSISTANT ERBA: Okay. Got it.

10 MR. TILLISON: In other words that's the milk
11 that the Tong study says -- that the Cal Poly study rather
12 says is going into cheese plants.

13 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
14 ASSISTANT ERBA: Okay. On the cheese price adjuster you
15 suggest that you've got a proposal that differs for the --
16 from the LOL proposal or from what's current. And yet I
17 don't really understand what it is you're suggesting we
18 use.

19 MR. TILLISON: Well, basically what I'm
20 suggesting -- my understanding is that the current number
21 is a simple average of monthly weighted averages. Okay?
22 In other words, you take -- and you take the simple
23 average price of the CME and subtract that from the
24 weighted average price of the people who are actually
25 selling product for. And then you take that number and

1 simply add it up and divide by 12 or by 24 or whatever the
2 number is.

3 What I'm saying is, and I think the CDI testimony
4 is applicable to cheese as well and, that is, is that
5 weighted averages should be used across the board
6 including not just the -- including the CME, including
7 what people are selling for and including on an annual
8 basis. If you've got 52 weeks of data, then the amount of
9 cheese marketed in those 52 weeks should be divided into
10 the dollars -- the total dollars received to come up with
11 a weighted average difference.

12 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
13 ASSISTANT ERBA: So do you suggest using a weekly rather
14 than a monthly?

15 MR. TILLISON: Yes.

16 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
17 ASSISTANT ERBA: Is that in here?

18 MR. TILLISON: It's not in there. I'm simply
19 saying -- you can either use a weekly weighted average or
20 a monthly weighted average, but you need to use a weighted
21 average, and all the way across the board.

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
23 ASSISTANT ERBA: And you would like to see a weekly even
24 though we don't do it right now that way?

25 MR. TILLISON: Well, what I say is that you

1 should collect the NASS numbers and use those as a method
2 of determining the weighted average price difference.

3 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
4 ASSISTANT ERBA: Okay. And I'm sure they'll be useful in
5 the future. But for this hearing we still need to use
6 something that we have, I think.

7 MR. TILLISON: Well, that's what I say in there,
8 is use the NASS -- use the NASS -- use the NASS numbers
9 reported.

10 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
11 ASSISTANT ERBA: Okay. But we don't have those, right?

12 MR. TILLISON: You don't have -- well, you don't
13 have them now, but you can certainly get them. We are
14 talking about the formula in the future.

15 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
16 ASSISTANT ERBA: Right.

17 Okay. I'm just wondering about this particular
18 hearing though. We don't have -- I mean I'm going to
19 defer to Mr. Gossard on this. But I'm not sure we even
20 have NASS numbers -- whether we can use them even if we
21 wanted to.

22 MR. TILLISON: No, you'd have to start collecting
23 the data a month in advance or so to be able to do this.

24 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL ASSISTANT
25 ERBA: Right.

1 MR. TILLISON: And since all the plants in
2 California that manufacture Cheddar cheese, butter and
3 nonfat dry milk powder are required to submit that data,
4 they got the data. It exists. And it would be relatively
5 easy to get, I would imagine. Or you could walk across
6 the hall and talk to the guys at NASS and see what they
7 have.

8 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
9 ASSISTANT ERBA: Okay. Are you going to submit this data
10 into the hearing record so we can use it?

11 MR. TILLISON: If I can get it, I'll submit it.

12 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
13 ASSISTANT ERBA: You're finally saying the words I want to
14 hear.

15 (Laughter.)

16 MR. TILLISON: Now, should I write USDA and say
17 that that data is requested on behalf of Dr. Eric Erba of
18 the CDFA?

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

20 ASSISTANT ERBA: I don't think that's a good idea.

21 MR. TILLISON: Okay. I won't do it.

22 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL

23 ASSISTANT ERBA: In regard to the dry whey studies, we've
24 heard quite a bit of testimony about the results of that
25 study, and I think some people are surprised anyway. What

1 I'm wondering, based on the results of that study how do
2 we set -- how does the state set a manufacturer cost
3 allowance that we know is below any of the plants in our
4 study?

5 MR. TILLISON: Well, first of all I think what
6 you have to do is look at -- look at the weighted average
7 dry whey prices that have been -- or the average dry whey
8 prices that plants in the west have been paid for dry
9 whey. And what you find is is that the 26 cents -- I
10 think there was only one month in the last four years or
11 something like that when those plants made money. So my
12 question is: How can you set a make allowance that
13 basically is going to far exceed what these people receive
14 for the product? Essentially by doing that what you're
15 doing is encouraging them to continue to produce a product
16 for which the market will not support the cost of
17 manufacturing. However, the cost of manufacturing in the
18 study, in our opinion, does not accurately reflect what an
19 average -- what a plant the size that's in the study -- in
20 our cheese cost study would be able to dry whey for. The
21 numbers just don't -- they just don't add up. No where
22 else can you find numbers that even approach that level,
23 whether you look at the 2000 hearing, whether you look at
24 the data that's provided by the West Farm Foods. The
25 numbers aren't real.

1 They may be real for those facilities that run
2 part-time or whatever the situation is. But that would --
3 it would be a travesty to use a make allowance anywhere
4 near that level in the formula.

5 AGRICULTURE ECONOMIST GOSSARD: Eric, I've got a
6 follow-up --

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
8 ASSISTANT ERBA: Yeah, go ahead.

9 AGRICULTURE ECONOMIST GOSSARD: In the analysis
10 the Department distributed at the pre-hearing workshop,
11 which is 6a in the hearing record, we have a Table 3 that
12 shows various percents of volume of approximately what
13 price -- or what make allowance would cover that volume.
14 And the skim whey powder we have 9.3 cents for 20 percent
15 and 23.0 cents at 40 percent.

16 Now, you definitely described the weighted
17 average of 26.75 as not being reasonable. Is the 19.3 or
18 the 23.0 reasonable or unreasonable?

19 MR. TILLISON: Well, as I said, I don't believe
20 that the numbers are reasonable, period. Okay? What I'm
21 saying is that what I've been told by the Department is is
22 that the current 17 cent make allowance will not cover any
23 of the plants in the study. Okay? We've got data that
24 shows that there are plants outside of California that
25 have and can produce whey at close to that level.

1 Number 2 is is that when I asked for what
2 price -- what make allowance would cover 80 percent of the
3 dry whey produced, I was told it was like 25.95 cents. I
4 don't -- you know, what we're basically saying is that a
5 make allowance should cover around 80 percent of the
6 product. And I have full faith in the Department's cost
7 studies for cheese, for butter and for nonfat dry milk
8 powder. I think that the whey make allowance numbers
9 don't add up.

10 AGRICULTURE ECONOMIST GOSSARD: Including the
11 19.3 and the 23.0 in the exhibit?

12 MR. TILLISON: What level does that cover?

13 AGRICULTURE ECONOMIST GOSSARD: Twenty percent,
14 forty percent.

15 MR. TILLISON: So you'll set a make allowance
16 that would only cover 20 percent of the production of a
17 product?

18 AGRICULTURE ECONOMIST GOSSARD: Well, as I
19 asked --

20 MR. TILLISON: -- consider only 15 percent of the
21 whey produced in this state is converted into dry whey?

22 AGRICULTURE ECONOMIST GOSSARD: As I asked LOL,
23 given there are only four plants in the study, an outlier
24 will skew things like 80 percent coverage, a weighted
25 average cost.

1 MR. TILLISON: Okay. But what you told me is
2 what, 23 cents covers how much, 40 percent?

3 AGRICULTURE ECONOMIST GOSSARD: Forty percent of
4 the four plants.

5 MR. TILLISON: Sounds like there's a lot of
6 outliers in there.

7 HEARING OFFICER ESTES: I'm a little confused
8 here.

9 AGRICULTURE ECONOMIST GOSSARD: Back to you,
10 Eric.

11 HEARING OFFICER ESTES: Who's the witness and
12 who's the questioner here?

13 MR. TILLISON: We're having a conversation.

14 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
15 ASSISTANT ERBA: One last question, Mr. Tillison.

16 On unnumbered page 5 of your testimony you state
17 that when dry whey prices fall below the cost production,
18 plants have the option of selling their cheese whey to WPC
19 operations, offering liquid whey to others as a feed
20 supplement, et cetera.

21 Are plants making any money when they do
22 something like that?

23 MR. TILLISON: Well, it's not a question of --
24 maybe it's not a question of making money. It's a
25 question of reducing your losses. And my experience in

1 Wisconsin was is that there was a lot of demand for whey.
2 Now, for some plants it might cost them a nickel to have a
3 WPC plant take that whey. But certainly paying a nickel
4 is better than losing 10, 11 or 12 cents a pound on
5 processing dry whey.

6 And I guess the question is: Are they really
7 losing it if you've got a whey make allowance factor in
8 the cheese formula?

9 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
10 ASSISTANT ERBA: Okay. Thank you.

11 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
12 one question on Tom's question to you and your response.
13 I just wanted to make sure.

14 On page 4 you talk about the Federal Order
15 hearing in May 2000, that you were going to look at the --
16 my understanding is you're going to try and include that
17 in your post-hearing brief, the data?

18 MR. TILLISON: Yes.

19 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

20 AGRICULTURE ECONOMIST GOSSARD: Mr. Tillison, did
21 you request a post-hearing brief?

22 MR. TILLISON: My understanding was that if you
23 testified directly you would be allowed to have a
24 post-hearing brief. However, I would like to request a
25 post-hearing brief.

1 (Laughter.)

2 MR. TILLISON: Thank you, Dr. Gossard.

3 HEARING OFFICER ESTES: Yes, that request is
4 granted.

5 Also, it might be a good time to just note again
6 that those briefs need to be filed by the close of
7 business on Tuesday, February 8th. I like to get that on
8 the record just because I don't want to create the
9 prospect of someone saying they didn't stay around long
10 enough to hear when it was required and then subsequently
11 object.

12 So it's due by the end of the close of business
13 Tuesday, February 8th, by 4:30 p.m., delivered to the
14 Department's Dairy Marketing Branch located at 560 J
15 Street, Suite 150, Sacramento, California 95814, or faxed
16 at 916-341-6697.

17 And do we have any additional questions?

18 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
19 ASSISTANT ERBA: I've got one more question.

20 Back to your NASS numbers. Should you be unable
21 to come up with those NASS numbers to submit into the
22 hearing record, or should we determine that we cannot use
23 those because they're not entered into the record, is
24 there a price adjuster that's been spoken to that you
25 could support as the Alliance?

1 MR. TILLISON: Well, basically we propose a price
2 adjuster of 2.34 cents.

3 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
4 ASSISTANT ERBA: That's for cheese?

5 MR. TILLISON: Yes.

6 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
7 ASSISTANT ERBA: And for butter?

8 MR. TILLISON: For butter, it's 3.15, I think.
9 And that's -- basically we've got that information -- I
10 don't know what the Department's table is. But on the CDI
11 proposal their Table D I think had from 2002 through
12 October of 2004. And I took a -- I calculated a weighted
13 average all the way through to come up with that number.

14 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
15 ASSISTANT ERBA: Thank you.

16 MR. TILLISON: Okay. Is that it?

17 HEARING OFFICER ESTES: Apparently so. Thank you
18 for your appearance today.

19 DAIRY MARKETING BRANCH CHIEF IKARI: You can take
20 the cup with you.

21 MR. TILLISON: Can I take the water?

22 HEARING OFFICER ESTES: Our last alternative
23 petition today is from the Dairy Institute of California.

24 (Thereupon Dr. William Schiek was sworn, by
25 the Hearing Officer, to tell the truth and

1 nothing but the truth.)

2 DR. SCHIEK: I do.

3 HEARING OFFICER ESTES: And could you please
4 state your name and spell your last name for the record.

5 DR. SCHIEK: Yes, it's William Schiek. That's
6 S-c-h-i-e-k.

7 HEARING OFFICER ESTES: And does your written
8 testimony set forth the process by which your testimony
9 has been developed and approved?

10 DR. SCHIEK: Yes, it does.

11 HEARING OFFICER ESTES: All right then. Do you
12 want your written testimony introduced in the record as an
13 exhibit?

14 DR. SCHIEK: I do.

15 HEARING OFFICER ESTES: It shall be introduced as
16 Exhibit No. 49.

17 (Thereupon the above-referenced document was
18 marked by the Hearing Officer as Exhibit 49.)

19 HEARING OFFICER ESTES: And proceed with your
20 testimony.

21 DR. SCHIEK: Okay. Mr. Hearing Officer and
22 members of the Hearing Panel. My name is William Schiek
23 and I'm an economist for Dairy Institute of California,
24 and I'm testifying today on the Institute's behalf.

25 Dairy Institute is a trade association

1 representing 40 dairy companies which process
2 approximately 75 percent of the fluid milk, cultured, and
3 frozen dairy products; over 60 percent of the cheese
4 products; and a small percentage of the butter and nonfat
5 milk powder processed and manufactured in the state.
6 Member firms operate in both marketing areas in the state.
7 The position presented at this hearing was adopted
8 unanimously by Dairy Institute's board of directors.

9 Dairy Institute is grateful for the opportunity
10 to testify at this hearing. We note that the price
11 volatility experienced in the past few years has been
12 difficult for producers and processors alike. As
13 difficult as this price swings have been, they provide
14 critical economic signals to both producers and
15 processors.

16 In the past, periods of high prices, which
17 develop when milk supplies are short, have been followed
18 by periods of low prices, which evolve after milk
19 producers have increased output and inventory levels have
20 recovered. These periods of low prices are transitory and
21 serve as a braking mechanism to slow the growth in milk
22 production brought on by higher milk prices. After milk
23 production and Dairy product consumption return to the
24 their normal trends, milk prices return to more moderate
25 levels.

1 We strongly caution that changing pricing
2 formulas in response to transitory milk in dairy commodity
3 price conditions distorts the critical economic signals
4 that are sent by such price movements. It also leads to
5 potential misallocation of resources as critical market
6 information fails to reach the decision-makers who have
7 responsibility for adjusting production plans in response
8 to these signals.

9 In a market-oriented industry prices provide the
10 key signals that both encourage production and ration
11 consumption when prices are high and curtail production
12 and stimulate consumption when prices are low.
13 Unfortunately, some aspects of the hearing decision
14 rendered in March 2003 by the previous administration
15 attempted to address low market prices by adopting
16 policies that distort market signals and put an
17 unnecessarily high regulatory burden on California dairy
18 product manufactures. It is crucial that market-oriented
19 policy be reinstated.

20 Dairy Institute believes that minimum milk price
21 regulations are the most powerful policy tools that the
22 California Department of Food and Agriculture currently
23 possesses. The secretary can dramatically impact the
24 marketing opportunities of the leading agricultural
25 commodity of this state with a single hearing decision.

1 The Department therefore must take extreme care in setting
2 minimum prices. We believe minimum milk price regulation
3 should be based on market-oriented economic principles and
4 analysis. We also believe that the greatest risk in any
5 minimum milk price regulation decision is setting prices
6 too high, which may lead to enhanced producer income in
7 the short run, but will lead to loss of product sales and
8 manufacturing capacity in the long run.

9 When regulated prices are set too high, the
10 result is artificially stimulated milk production, which
11 reduces, perhaps permanently, dairy product consumption.
12 The potential then exists for real mailbox prices to fall
13 below regulated minimum prices, undercutting the milk
14 order price structure. If regulated milk prices are set
15 too low to bring forth a sufficient supply of milk, market
16 forces will quickly signal this to the industry through
17 such market-oriented changes as higher commodity prices
18 and the development of incentive payments from processors
19 to producers. Thus, milk prices in fact do respond to
20 supply and demand forces.

21 Some of the proposals offered today would
22 increase Class 4b prices, one quite dramatically. We
23 recognize the Department needs to take into consideration
24 a number of economic factors involved in the marketing of
25 milk, including milk production costs of milk producers.

1 However, we believe that the priority of the Department
2 must be to establish policies which maintain and build
3 market outlets for the growing supply of raw milk in
4 California.

5 Higher regulated prices will not result in
6 long-term revenue gains for producers if the price paid to
7 achieve these gains is an uncompetitive dairy possessing
8 and manufacturing sector. Such changes lead to
9 disinvestment in manufacturing and a loss of markets for
10 California producers. California has become a significant
11 net exporter of milk products. And we must continue to be
12 competitive, not only in our own state, but in
13 transporting products and competing in other areas of the
14 country and other nations as well.

15 Dairy Institute believes that minimum milk prices
16 should not be increased artificially officially by
17 government agencies setting prices based on short-term
18 spikes in milk production costs or the unavoidable, albeit
19 painful, ongoing social and economic restructuring of the
20 farm milk production sector. A market-oriented policy
21 must be maintained.

22 California milk production growth has been
23 averaging 4.4 percent per year over the last 15 years. In
24 2003 and 2004 preliminary estimates put the state's milk
25 output growth at 1 percent and 2.9 percent respectively.

1 This slower rate of growth appears to have been the latest
2 in a series of periodic pauses from the long-term milk
3 output growth rate that have been seen since the 1970's,
4 rather than the establishment of a new significantly
5 slower growth trend. Factors such as high feed costs, of
6 the low 2002-2003 milk prices, poor weather, limited
7 availability of replacements, and rationing of rbST have
8 lowered milk output per cow during the past couple of
9 years and caused a modest slowing of the dairy herd
10 growth. However, in the second half of 2004, California
11 milk output growth has resumed its robust pace, with
12 monthly milk output increasing an average of 4.6 percent
13 over the previous year's production.

14 Putting these growth trend numbers into some
15 perspective the state must have enough plant capacity to
16 take an additional 4.3 million pounds of milk per day per
17 year. This capacity need is equivalent to the addition of
18 one new large cheese plant per year. The conclusion is
19 obvious: The state must have manufacturing outlets for
20 this milk production growth, or California milk will have
21 to travel outside the state to find a home. In order to
22 attract manufacturing capacity and investment, raw milk
23 costs must be set at a level that will allow California
24 plants to compete, especially given the state's higher
25 plant costs in other areas such as energy and labor.

1 California dairy product marketers will tell you
2 that they are facing an increasingly competitive market
3 for sales of manufactured products. In such an
4 environment, it is more important than ever for
5 California's plants to be competitive from a raw product
6 standpoint in order to be successful at gaining sales and
7 assuring that all of California's milk production will be
8 marketed.

9 In the past few years some California milk
10 processing and dairy manufacturing plants have closed,
11 while others have made decisions to build plants
12 elsewhere, bypassing California as a location, and still
13 others that had seriously considered building in
14 California have elected to build elsewhere or not to build
15 at all. And I refer you to a table on Exhibit A, end of
16 the document, that lists plants in each of those
17 categories for the cheese industry.

18 Given our growing milk supply, California needs
19 to be attracting manufacturing plant investment and not
20 driving it away. An appropriately valued raw milk cost is
21 an important ingredient in attracting plant investment.
22 Furthermore, given that California already supplies over
23 half the U.S. market for nonfat dry milk and over 30
24 percent of the market for butter, attracting investment in
25 cheese plants or in other higher-valued uses would be a

1 better policy for the state than encouraging greater
2 capacity in butter/powder operations.

3 Incentives to build new cheese plants in
4 California appear to have diminished in recent years. The
5 decisions to build the newest cheese plants, that we were
6 talking about earlier -- I think Mr. Cotta referred to
7 them -- were made no later than 1999 -- 1998, 1999. Since
8 that time there have been no commitments to build new
9 cheese plants. While a variety reasons may be at work, we
10 cannot help but notice how differences between California
11 and Federal Order prices have changed. During the 1994 to
12 '98 period the California price averaged 65 cents per
13 hundredweight below the federal Class III price. In the
14 1999-2003 period the California price averaged only 25
15 cents per hundredweight below the Class III price. The
16 narrowing difference in regulated price levels, coupled
17 with the ability of plants to depool under federal
18 regulation, makes California a less attractive location
19 for cheese plant investment.

20 General Pricing Policy Principles:

21 In general, Dairy Institute's proposals are
22 consistent with our long-established policies on 4a and 4b
23 pricing formulas. We propose the use of a consistent set
24 of parameters for determining product prices, yields and
25 make allowances between Class 4a and 4b prices.

1 Consistent application of these principles to both the 4a
2 and 4b formulas should help avoid an economic tilt that
3 would favor one complex over the other. However, if a
4 tilt is made, it should be in favor of the cheese industry
5 over butter/powder because of the greater long-run growth
6 in the cheese market and because California is already
7 over-represented in the production of butter and nonfat
8 dry milk.

9 Dairy Institute's proposal was developed
10 following these general principles:

11 a) The proposal should contain a consistent
12 application of principles for both Class 4a and 4b.

13 b) Product value should reflect the prices
14 received by California manufacturers for their products.
15 Butter and cheese values should be based on CME prices
16 adjusted to reflect prices actually received by California
17 processors.

18 c) Manufacturing cost allowances should be set
19 on a consistent basis for butter, powder and Cheddar
20 cheese based on the most recent CDFA cost studies, updated
21 with the most recent factor cost information available, so
22 that the make allowance used reflects current cost
23 conditions as closely as possible. The Department should
24 endeavor to include all California processing plants
25 producing the commodities used in developing the Class 4a

1 and 4b prices when developing its cost data to the extent
2 possible. The product volume covered by the make
3 allowance, including return on investment, should be as
4 consistent as possible across butter, powder and cheese in
5 the 4a and 4b formulas, with a tilt toward more
6 commercially viable cheese as opposed to butter and
7 powder, if any tilt is made. Make allowances should be
8 high enough to maintain and enable processing capacity
9 that is adequate for the growing milk supply.

10 d) Product yields should be established based on
11 California milk of average, farm-level composition from
12 milk that has not been incentivized to alter its
13 composition. In the case of cheese, average composition
14 should include casein content for raw milk at average
15 producer test. Average California finished product
16 moisture should be used. Fortification should not be
17 considered in determining product yields and
18 fortification-related costs should be deleted from make
19 allowances.

20 e) The competitive positions of Class 2 and 3
21 manufacturers relative to those in nearby states must be
22 taken into account when considering changes to the pricing
23 formulas.

24 Dairy Institute's proposals are contained in the
25 following paragraphs. We have specified proposals for the

1 formulas for Class 4a and 4b. We do not have any specific
2 proposals for Class 2 and 3, but recognize that their
3 price levels will be affected by changes in the Class 4a
4 formulas. And our proposed formula is listed there.
5 You've seen the alternative proposal. So it's identical.

6 Elimination of the Support Price Floor:

7 The panel will note that our proposed formula
8 eliminates the CCC commodity price floor, or snubber, on
9 the product values used in Class 4a and 4b formulas. We
10 feel the elimination of the price support floor is
11 essential for the following reasons:

12 1) It creates a disincentive to purchase milk
13 when the market supplies of milk are abundant. During
14 periods when milk is abundant and commodity prices fall
15 below the CCC purchase prices, the floor could result in
16 California milk being left unpurchased as plants forego
17 taking in discretionary milk supplies to avoid making
18 products that they will have to sell at a loss.

19 Commodity prices will sometimes fall below CCC
20 purchase prices because plants would rather sell at a
21 lower price on the open market than sell to the government
22 due to both the higher costs of dealing with CCC and a
23 higher risk of product being rejected.

24 The high costs associated with selling to the CCC
25 are caused by:

1 a) The government's lack of timeliness in paying
2 for product purchased. Government sales sometimes don't
3 receive payment for 120 days or longer. Commercial sales
4 payment terms are usually much shorter.

5 b) The high chance of product being rejected by
6 government inspectors because of differences between
7 government and commercial product standards. Also the
8 chance of rejection is greater due to inexperienced
9 government product graders. Once product is rejected by
10 the CCC, it cannot easily be sold at full value in the
11 commercial market and often must be discounted.

12 c) Higher cost of packaging for government
13 sales.

14 d) Low numbers of government graders due to the
15 occasional nature of CCC cheese purchases and the
16 considerable time lag to get product approved, which
17 increases the cost of the sale.

18 e) Total cost of doing business with the
19 government due to reasons a) through d) above have been
20 estimated by the National Milk Producers Federation at 1.5
21 cents per pound for butter, 2.25 cents per pound for
22 nonfat dry milk, and 5.6 cents per pound for Cheddar
23 blocks. And you can refer to Attachment 1, which is some
24 material from National Milk on this issue.

25 Now, National Milk Producers Federation is a

1 producer organization that has recognized the valid
2 reasons why commodity prices sometimes fall below support.
3 We refer the panel to Attachment 1 for a more detailed and
4 complete discussion of these issues. Moreover, we point
5 out that estimates on costs for barrel cheese, which were
6 not included with the results of the National Milk survey,
7 are generally higher than the cost estimates for blocks.

8 2) The support price problem, defined as market
9 prices falling below CCC purchase prices, is a --

10 HEARING OFFICER ESTES: Dr. Schiek, Can I just
11 interrupt you for a brief moment.

12 You have half an hour for your presentation. And
13 I notice your testimony is about 13 pages in length and
14 you've gone through about 5 of those pages. So I just
15 want to make you aware of the time restricture you're
16 addressing.

17 DR. SCHIEK: Okay. The support price problem,
18 defined as market prices falling below CCC purchase
19 prices, is a national one because the support price
20 program is a national program. It is poor public policy
21 to put the burden of dealing with a problem created by a
22 national program solely on the backs of California's
23 processors

24 3) A problem with a national program should be
25 fix at the federal level, not the state level. In fact,

1 California's current policy has created a disincentive for
2 California processors to embrace at least one potential
3 solution to the problem of market prices falling below
4 intervention levels. One national producer group proposed
5 that increasing the CCC purchase prices to account for the
6 higher costs of doing business with the government would
7 be a way to make the 9.90 per hundredweight support price
8 effective. Again, I refer to attachment 1. This proposal
9 had to be rejected by California manufactures out of hand
10 because raising the CCC purchase price would raise their
11 raw product costs without the guarantee of commodity
12 market prices responding. That's because of the support
13 floor in California. Given California policy, the
14 proposed solution to the problem would have increased the
15 burden on California processors rather than lessening it.

16 4) When commodity prices fall below CCC purchase
17 prices, it's usually the case that prices are low due to
18 excess in milk supplies. The flooring of the formula
19 product value at CCC prices creates a disincentive for
20 plants to procure extra milk at a time when milk is
21 looking for a home. A strong likelihood in these
22 situations is that milk will become distressed and travel
23 out of state at a heavy discount to be processed.

24 There is a common misconception that the use of a
25 support floor prevents the Cheddar market from going below

1 the support floor price. Many point to the market rising
2 from 1.09 at the end of March 2003 to above the support
3 price by the end of April 2003. And they correlate the
4 support price with pushing the market price up. That is
5 the floor here in California. This is a spurious
6 correlation. Market prices increased in April 2003 due to
7 a tightening of supply side market conditions. Numerous
8 factors would prove this is the case.

9 And the next paragraphs address feed prices that
10 were rising over that time, cost margins getting squeezed
11 for producers, milk cow numbers going down because cows
12 were being culled because the margins were tightening,
13 inventory levels for cheese falling. And production
14 eventually having hummed along at 2.5 percent per year in
15 2002 on a monthly basis year over year coming to a virtual
16 standstill in April 2003.

17 So all those issues are supply side factors.

18 So these year-over-year changes, as I said.

19 Ultimately, poor farm level economics resulted in
20 less milk produced in April 2003. Less milk was then made
21 into fewer dairy products, tightening the cheese supply
22 available to the industry. This tightening of supplies,
23 and not the implementation of the support floor snubber in
24 Class 4a and 4b formulas, led to the increase in the
25 Cheddar market prices experienced in April 2003. The CCC

1 price floor snubbers are bad policy and they should be
2 eliminated from the 4a and 4b formulas.

3 Calculation of the f.o.b. Price Adjuster:

4 We proposed that the California cheese price
5 should be represented by the CME Cheddar block price less
6 a .0287 f.o.b. adjustment. Note that the adjustment is
7 equal to the average monthly difference between California
8 weighted average cheese price and the CME price for
9 40-pound Cheddar blocks during January 2001 through
10 October 2004 period. We observed that there were
11 inconsistencies on a month-to-month basis in relationship
12 between CME and California prices, with the difference
13 being higher in some months and lower in others.
14 Therefore, it's important to include a longer range of
15 data to smooth out those differences.

16 Month-to-month differences in the relationship
17 between the California price and the CME price for Cheddar
18 can be explained by the price movement at the CME and the
19 lagged response in the California weighted average price
20 to these movements. The lagged response is caused by the
21 same factors that make NASS prices lag CME prices. Many
22 plants price product to some of their regular customers on
23 a day-of-make basis. That is, the price the customer pays
24 for the cheese is based on the CME price the day the
25 cheese is made. However, the product sale is not

1 necessarily recorded the day the product is made, but
2 rather when the product is delivered to the customer,
3 which might be two to three weeks later. Thus, the
4 California cheese price data for today often reflects the
5 CME market for the previous two to three weeks. When the
6 market price at the CME is especially volatile, the
7 difference between the monthly average of the CME price
8 and the California price can move erratically from one
9 month to the next.

10 Unfortunately, pricing and delivery arrangements
11 vary greatly among customers. So attempting to specify a
12 lag structure in a relationship between the CME and the
13 California prices is fraught with problems, particularly
14 when using monthly data. If one attempts to specify the
15 California price as a function of current and lagged CME
16 prices, specification bias is a likely result, especially
17 if there's no underlying structural basis for the lag
18 structure imposed. The estimator produced might have a
19 smaller variance than some other method. But if the
20 estimator is biased, then the wrong relationship is being
21 predicted.

22 For the above reasons, the best approach in
23 estimating the relationship between monthly CME prices and
24 monthly California prices is to take a simple average of
25 the monthly differences between the two prices. Such an

1 average would be unbiased, because you are using the
2 actual observations of the relationship you are trying to
3 estimate and weighting all such observations the same.
4 Using a weighted average would introduce bias into the
5 estimator if there's no -- because there is no theoretical
6 reason why one-month's observation on the price difference
7 should be more heavily weighted than another. The reason
8 we supported using all of the data available in 2001
9 through 2004 period is because application of the Central
10 Limit Theorem suggests that the larger the sample size,
11 the more normal the sampling distribution of the estimated
12 mean. Essentially, the larger sample size leads to a
13 better estimator of the true underlying relationship
14 between the CME and the California price.

15 Manufacturing Allowances for Cheese and Whey:

16 We have proposed a manufacturing allowance for
17 cheese of 1734 per pound, which is equal to the most
18 recent weighted average manufacturing cost for Cheddar
19 blocks as released by the Department. The whey cream
20 portion is increased to 1321 per pound, which is the
21 Department's weighted average manufacturing cost for
22 butter.

23 There have been some questions raised about the
24 appropriateness of the Department's inclusion of direct
25 and indirect costs associated with lost solids in the

1 weighted average cheese cost. We believe the Department's
2 treatment of these allocations is appropriate. Cheese
3 manufacturing is the primary enterprise, and whey
4 processing is often viewed by plants as a cost center
5 rather than a profit center. The whey operation is
6 undertaken primarily out of necessity, because whey solids
7 cannot be disposed of in other ways. While some plants do
8 make money processing and selling whey products, the whey
9 solids that are not recovered are appropriately allocated
10 back to the cheese operation because cheese is the primary
11 product.

12 Our proposed whey manufacturing cost is equal to
13 the Department's weighted average manufacturing cost from
14 its study of dry whey costs. There have been numerous
15 discussions as to whether this weighted average accurately
16 reflects the cost of drying whey in California. Specific
17 concerns related to high costs in one of the survey plants
18 that may have been caused by low volumes associated with
19 start up. While there may be some validity to these
20 concerns, only CDFA staff has access to the individual
21 plant data and, therefore, only they are able to judge
22 what adjustments should be made to the dry whey make
23 allowance based on the data. However, one thing is
24 certain: All four study plants had whey drying costs
25 greater than the current make allowance of 17 cents per

1 pound. Therefore, an upward adjustment to the whey make
2 allowance is surely warranted.

3 Some have questioned the appropriateness of using
4 whey drying costs from non-Cheddar plants in setting the
5 manufacturing allowance for dry whey. While there are
6 some differences in the whey stream of Cheddar and Italian
7 cheese making, the difference in costs that arise are not
8 excessive and are quantifiable. Other Dairy Institute
9 members will be offering testimony on this issue, and we
10 encourage the panel to question them for the record. We
11 maintain that the whey costs derived from the plants in
12 the survey are appropriate for use in setting dry whey
13 make allowances in the 4b formula. At the pre-hearing
14 workshop, CDFA staff noted that cheese manufacturing costs
15 in the whey survey plants were in excess of 23 cents per
16 pound, making these plants appear inefficient when
17 compared to the Cheddar study average of 1734 per pound.
18 However, these plants were not all Cheddar plants, and the
19 cheeses they make use different processes or packaging, so
20 their costs cannot easily be compared to Cheddar costs as
21 a gauge of the plant's efficiency.

22 Several industry representatives testifying today
23 have proposed snubbing the dry whey factor or in the 4b
24 formula, so that when whey prices fall below the
25 manufacturing allowance, there is no resulting decrease in

1 the 4b price. This proposal is without economic
2 justification and, therefore, without merit. It
3 represents an attempt by producer leadership to have their
4 cake and eat it too. They are basically making the claim
5 that they should share in the revenue generated by whey
6 when it is profitable, but when whey is a net cost of the
7 cheese operation, all cost should be borne by the
8 manufacturers.

9 This proposed arrangement violates the main
10 principles of end-product pricing. The proposed snubber
11 would clearly violate these tenets and over-value producer
12 milk. It would be just as valid to devise a snubber where
13 producers share in the costs of drying whey when it cannot
14 be sold at a profit, but get none of the whey revenue when
15 prices move above the make allowance. We doubt that
16 producers would favor this type of snubber, but it would
17 be just as valid economically as the snubber that they
18 propose, which is to say, not valid at all.

19 We should point out that producers wanted a whey
20 factor in the formula because they were certain that it
21 would enhance their revenue. The record will show that
22 Dairy Institute opposed the inclusion of dry whey, arguing
23 that the old formula did not shortchange producers by its
24 failure to explicitly incorporate non-cream whey. We have
25 argued in the past that there are several reasons that

1 non-cream whey value should not be incorporated into the
2 4b formula, and we reiterate some of those there.

3 There's no inherent raw whey value. Hence, this
4 lack of underlying raw whey value is evidence that
5 non-cream whey processing is undertaken primarily as a
6 cost minimization strategy rather than a profit generating
7 opportunity.

8 The data pertaining to whey processing and
9 disposal costs, the quantities of the different whey
10 products being produced, and the actual California yields
11 of whey from raw milk used to make cheese vary too widely
12 to design a pricing formula that is reflective of all the
13 market circumstances in California.

14 Despite these policy difficulties, we now have a
15 dry whey factor in the formula, and producer
16 representatives feel that whey should only have a positive
17 impact on the 4b price. Unfortunately, the reality that
18 whey processing is not always profitable for every plant
19 cannot be ignored. Our view is that now that dry whey is
20 in the formula, the impact on the 4b price must be
21 reflective of what plants receive for dry whey less what
22 it costs to process dry whey. To do otherwise violates
23 the basic economic principles underlying all of our
24 formulas.

25 On cheese yield we proposed a Cheddar cheese

1 yield of 10.05 pounds per hundredweight of milk. The
2 cheese yield used in pricing raw milk must be
3 representative of what can be obtained from a typical milk
4 in California. Thus, the yield should not be derived from
5 fortified vats, which evidence a yield that can be
6 achieved only with fortification ingredients that have a
7 different composition from typical milk. Using fortified
8 vat yields transfers to cheese-making value of the
9 fortification ingredients and assumes that value is
10 contained in typical milk. This is an erroneous
11 assumption.

12 It is also important that the yield used in the
13 pricing formula is not derived from milk that has been
14 incentivized through the use of premiums to achieve higher
15 protein and casein tests. Using such milk in the formula
16 yield calculations would essentially require processors to
17 pay twice for the components that are of value in their
18 manufactured operations.

19 To obtain a cheese yield from typical milk, which
20 is ultimately what is being priced, it is appropriate to
21 use the Van Slyke Cheddar cheese yield formula. The Van
22 Slyke formula is a widely recognized predictor of the
23 amount of cheese yielding from a given quantity of milk of
24 known component test. And it's listed there, and the
25 panel's seen it before.

1 Since the number of pounds of casein in producer
2 milk is generally not tested directly, an assumption is
3 often used regarding the percentage of protein that is
4 casein multiplied by pounds of protein -- or the
5 percentage of SNF that is casein multiplied by the pounds
6 of SNF. To calculate the yield from typical California
7 milk we use the Van Slyke formula with the following
8 assumptions:

9 Milk was assumed to have 2003 statewide average
10 test of 3.67 percent fat, 8.75 percent solids not fat, a
11 fat retention of 91 percent, casein to SNF ratio of .2832,
12 and a finished moisture of 37.98, which is the Cheddar
13 block moisture average from the most recent survey. When
14 these numbers are plugged into the Van Slyke formula, the
15 resulting yield is 10.05 pounds of cheese.

16 The milk composition I said was average producer
17 milk for 2003. And the .2832 number came from the Phil
18 Tong study, and that analysis of how that was derived is
19 contained in Attachment 2.

20 Okay. I also note that we do not take into
21 account farm plant losses and losses in the plant of
22 components, which do happen, and lower cheese yield. And
23 for that reason we think the fact that we've used the 91
24 percent fat retention factor is appropriate, because we're
25 not explicitly accounting for those losses.

1 On Class 4a, again there's our proposal. We're
2 using the weighted average manufacturing costs for butter
3 and nonfat dry milk. We're keeping the yields the same.
4 The f.o.b. adjuster is the January 2001 to September 2004,
5 a simple average of the difference between the CME price
6 and the weighted average California price. And, again,
7 the rationale on that is the same as we talked about for
8 Cheddar.

9 I think I've run out of time. But I'll just say,
10 with regard to the other proposals, basically where they
11 don't agree with us, we obviously oppose them.

12 The Alliance proposal I will just point out would
13 shift the value from SNF -- value in cheese from SNF to
14 fat, just because of the way the yield in tests is
15 structured in their formula. And that would have the real
16 effect of creating an impact on producers that make higher
17 fat milk. Maybe Jersey producers that would pool more of
18 the revenue that would go to them and distribute it to
19 other producers; essentially taking money from producers
20 who incur a higher cost to make a differentiated product
21 and giving that money to the whole pool. Whereas those
22 producers have incurred a higher cost because the cost of
23 Jersey milk production, as noted by Department cost
24 studies, is higher than for average milk. So we think it
25 should be rejected on that basis.

1 And of the other proposals, like I said, they
2 tend to snub the whey price, and we obvious oppose that
3 for all the reasons we stated earlier.

4 So that's pretty much what I have. Thank you for
5 the opportunity to testify. And I'm willing to answer any
6 questions that you might have at this time. And I also
7 ask for a post-hearing brief filing period.

8 HEARING OFFICER ESTES: All right The request is
9 granted.

10 And the panel can now proceed with questions.

11 SUPERVISING AUDITOR HUNTER: I just have one
12 question for you, Bill.

13 On page 4, when you say -- towards the bottom --
14 towards the bottom middle -- "Fortification should not be
15 considered in determining product yields and
16 fortification-related costs should be deleted from make
17 allowances," are you saying there that all the
18 fortification costs should not be considered in the cost
19 studies?

20 DR. SCHIEK: No, I think what I'm talking about
21 there is the cost of premiums fortifying that milk.

22 SUPERVISING AUDITOR HUNTER: What about things
23 like if they're fortifying with condensed skim or nonfat
24 powder or condensed whole milk? That is included in the
25 cost studies.

1 DR. SCHIEK: Okay. Those are included in the
2 cost study.

3 SUPERVISING AUDITOR HUNTER: Not the raw product
4 cost of them, but the actual processing charges.

5 DR. SCHIEK: Yeah, if -- I think what I'm
6 referring to there is that if you're going to -- we want
7 to make sure we're getting -- and that's in the paragraph
8 where we're talking about incentivizing milk supply. So
9 what I'm really talking about there I think, Ed, is
10 that -- and I think in the past there's been this
11 discussion and debate whether we -- if we took protein
12 premium numbers, we should put them in the make allowance
13 or in the manufacturing costs or not. And my sense is,
14 and what I'm trying to say here is that we should go with
15 producer milk with average composition in terms of the
16 yield, and that those protein premiums shouldn't be
17 included.

18 Again, if you're going to talk about vat yields,
19 then all costs -- if that's where you're going to start is
20 with vat yields, then all costs ought to be in there,
21 including protein premiums. But if you're going to do
22 producer milk, then don't include the protein premiums.
23 And I would say then it would be consistent -- I have to
24 think about that a little bit more, but it might be
25 consistent then not to include fortification costs as

1 well. But I'll --

2 SUPERVISING AUDITOR HUNTER: -- think about that.

3 DR. SCHIEK: -- think about that and address that
4 in a brief.

5 SUPERVISING AUDITOR HUNTER: Okay, bill. Thanks.

6 AGRICULTURE ECONOMIST GOSSARD: Dr. Schiek,
7 starting on page 3 at your testimony, close to the bottom.
8 You mentioned that '94 to '98 California 4b averaged 65
9 cents less than Federal III, while it only -- it averaged
10 only 25 cents less in 1999 to 2003. I have to two
11 questions there.

12 One, if your members were happy at 65 cents, why
13 were you proposing a dollar two, which would have been the
14 five-year average for the difference under your proposal?

15 DR. SCHIEK: Yeah. Let me talk about two issues
16 there. Because when you're addressing milk product
17 pricing, there are really a couple of conditions you need
18 to look at. The first one I'll call the necessary
19 condition -- minimum necessary condition for regulated
20 minimum pricing.

21 There has to be adequate margin between the price
22 paid for milk and the price received for the product, so
23 that plants can operate profitably. That's a necessary
24 condition. If you don't have that, plants are going to go
25 out of business. Okay, so that's number one.

1 And I think if you look at our proposal, the
2 numbers are based on costs of processing products in
3 California, prices received by California plants for
4 product. So we're basically using the cost numbers, and
5 not looking at some price difference wedge between the
6 Class III price and the California price that we're trying
7 to achieve and come up with numbers to get that price.
8 We're taking the numbers and letting it fall where they
9 may. I think a lot of our members when we put this
10 proposal together looked at that difference and they went,
11 "Whoa!" But the reality is we're working with the numbers
12 that came out of the Department cost studies, which are
13 the best numbers we have to represent the costs of
14 processing products in California.

15 These numbers that were presented by the Alliance
16 and Western United and MPC talk about the cost of drying
17 whey in Washington State are interesting. But they are in
18 Washington State; they're not operating plants in
19 California. And to my mind, you know, they're not that
20 relevant.

21 We're talking about valuing milk in California,
22 and it has to be based on what it costs to process in
23 California.

24 And so that's the first issue, is that margin has
25 to be based on what do we receive for the commodity

1 prices, what does it cost to process it, so that we have
2 an appropriate margin to work with to keep plants
3 operating profitably.

4 Then after you look at that, you have to address
5 the competitive situation. I might be able to conclude
6 from that first analysis that I have a margin that's
7 sufficient to operate in and that gives me a profitable
8 rate of return, at least in the short run as I look at
9 commodity prices today and I look at my costs. But if I
10 find out that a competitor is operating in another area
11 and my margin's here but their margin's here, then I've
12 got a problem, because they're going to use that margin
13 against me in the marketplace. So that's the sufficient
14 condition, I guess, on whether the policy is good in terms
15 of encouraging plants to stay in the state. Has to be.

16 The necessary conditions of meeting the margin as
17 we normally define it in end-product pricing, and then it
18 has to be a competitive price as well.

19 So I'm not looking to achieve a certain price
20 difference between California and federal orders. I only
21 put that in as an indicator that the competitive
22 relationship has likely changed, and that that is likely a
23 factor as to why you don't see plants rushing in to build
24 cheese plants in California today versus five years ago
25 when the last decisions to build plants were made.

1 AGRICULTURE ECONOMIST GOSSARD: Now, I'll follow
2 up on your answer. Then I'll get to my second question.

3 If a competitor depools, has a better margin,
4 drops his prices to be more competitive, won't that go
5 through the NASS prices, begin to affect the CME? Won't
6 that work its way back into the marketplace -- and reflect
7 in the marketplace?

8 DR. SCHIEK: If a competitor depools and they --

9 AGRICULTURE ECONOMIST GOSSARD: If they discount
10 more off the CME, won't that show up in NASS and affect
11 the CME?

12 DR. SCHIEK: Assuming they're part of the NASS
13 survey, it will show up in the NASS price. But they're
14 one plant. And so it's going to be diluted by all the
15 other plants in the survey. So it's not a one-for-one
16 impact. But even though they're one plant, the business
17 they may be taking away may be a California plant's
18 business. And the impact then on the state's industry may
19 be not diluted through the ultimate national scene in the
20 way of price impact on a NASS survey, if that makes sense.

21 AGRICULTURE ECONOMIST GOSSARD: Yes.

22 My second question. On page 3 you compared the
23 '94-'98 period to the '99-2003 period. Since Federal
24 Order reform became effective in January of 2000, isn't
25 part of that difference perhaps changes in federal pricing

1 rather than anything else?

2 DR. SCHIEK: It's possible. It's possible. I
3 mean the reason that breakpoint was chosen, as I said
4 earlier, I'm looking at when the decision to make the
5 build -- you know, the last two major plants where the
6 decision was made to build new cheese plants in
7 California, that's when the decision was made. Obviously
8 it didn't come on line till quite a bit later. But the
9 decision to locate to California was made at that point.
10 So I'm saying look over the last five years. At that
11 point what did the competitive situation look like in
12 terms of comparing California 4b and Class III prices?
13 And then looking at the next five year period, how did it
14 change?

15 AGRICULTURE ECONOMIST GOSSARD: Now, I want to
16 address a couple questions on page 8.

17 First, at the top you ask that we use the longest
18 period possible in establishing f.o.b. price adjusters. I
19 think it's in the central limits there. We've also heard
20 other witnesses testify that we should use multiples of 12
21 months -- 12, 24, 36 and 48. I think your time period
22 might be 46 months.

23 DR. SCHIEK: Yeah. It's different for cheese
24 than it is for butter because there was a one-month
25 difference. But, you know, that was an interesting

1 argument. And I'll be honest with you, I'm not sure I
2 fully grasp the arguments for doing it in 12-month
3 periods. You know, I know that the guys from CDI
4 understand the butter market a heck of a lot better than I
5 do, and so they may be aware of things that go on at that
6 time of year in the butter market.

7 But my point here is that there are a lot of
8 differences on a month-to-month basis, and you see them in
9 the data. If you take the CME price and you subtract the
10 California weighted average price, some months, you know,
11 maybe it will be a difference of 4 cents negative and then
12 in the next month it will be 8 cents positive, the next
13 month it will be 12 cents negative or something like that.

14 And the point is that there's -- a lot of those
15 wide differences are due to this lag pricing structure.
16 If you've got the CME price ramping up but the California
17 weighted average price is kind of lagging behind that, you
18 get these disconnects or these periods where the two seem
19 to be quite far apart. But really it's a leader-follower
20 kind of thing. We've noticed this before when comparing
21 Class 2 prices in California to federal Class 2 prices.
22 Because of the lag structure in our formula, we tend to
23 follow-up when prices are moving. And you can see some
24 big month-to-month differences. But if you average the
25 thing out over a long enough period of time, you'd

1 probably notice that, you know, a lot of that's just
2 created by the movement in the market, and that the
3 long-run difference is narrower. And so that's really
4 what we're trying to look at here, is by including more
5 data, we're going to get a better picture. And the
6 estimate, which is the mean that we're calculating, is
7 more likely to be more true to the actual difference
8 between those two price series.

9 AGRICULTURE ECONOMIST GOSSARD: Now, on the
10 center of page 8 you get to your proposal on manufacturing
11 costs allowance for whey.

12 Two things: After the pre-hearing workshop when
13 the Department had released its Analysis Table 3, which
14 gave a little more detail about the skim whey powder,
15 about volumes and numbers, did the Dairy Institute give
16 any consideration to modifying its proposal based on those
17 numbers, the 19.3 cents covering 20 percent of the volume
18 or 23.0 covering 40 percent, given that you can have
19 outliers with four plants?

20 DR. SCHIEK: No, we didn't. And I'll tell you
21 why. We basically aren't in as good a position as you are
22 to judge which of those numbers are valid and which
23 aren't. I mean our point is, if there are problems with
24 one plant where costs are extraordinary for some
25 transitory reason, like a start-up operation, we kind of

1 expect you, maybe fairly or unfairly, to exercise some
2 judgment of Solomon there to make a decision to either
3 include or not include that plant or to adjust the
4 weighted average make allowance or adjust the average in
5 some way to be more reflective.

6 Obviously, I think if you just pick the lowest
7 plant, I don't think our members would agree that that
8 would be an appropriate way to go.

9 Clearly all the plants are above 17 cents, which
10 to me represents something. I think you'll be hearing
11 from some other members of the Institute to talk a little
12 bit about this charge that these are inefficient plants.

13 But there's another possibility here as to why
14 costs are higher in California. And that's, one, I think
15 there's a sensitivity to the costs of drying whey to
16 energy prices. And, as we know because of the recall
17 election last year, California has a host of higher
18 business costs in a number of areas. And that was really
19 a subject of the recall election, that businesses were
20 having a hard time because of higher costs in workers'
21 comp, higher tax burdens, higher energy costs and the
22 energy crisis. So all those things factor in.

23 And so, you know, basically we proposed the
24 weighted average manufacturing costs. But we recognize
25 that if there are problems with the data of one of the

1 plants, that some adjustments need to be made. And we
2 trust you to exercise judgment to do that.

3 AGRICULTURE ECONOMIST GOSSARD: You mentioned
4 that one of the considerations of skim whey powder -- your
5 answer is energy costs. Those are the same considerations
6 for nonfat dry milk because it's another energy intensive.
7 So both -- in California, both skim whey powder and nonfat
8 dry milk face potentially higher costs?

9 DR. SCHIEK: Um-hmm. I just -- you know this,
10 but the whey product though obviously is a more dilute
11 product. And I'm not sure we have -- we'll probably have
12 some technical experts talking about this, but I'm not
13 sure the -- you know, for example, there's been a lot
14 reference to the study -- the NCI study that was done and
15 the incremental costs above powder. And that powder I
16 think they were talking about 14 cent and 15.9 was whey.
17 A couple of points on that -- that number.

18 One, 1999 energy costs were a heck of a lot
19 different than they are today.

20 Two, when you -- you can't just sort of say,
21 okay, now it costs 18 cents -- 16 cents, to pick a
22 number -- 16 cents to dry nonfat dry milk. So we just add
23 the 1.9 on top of that. That 1.9 is not an invariant
24 number. And I think that incremental cost is sensitive to
25 the changing energy costs as well. That's the only point

1 I would make.

2 AGRICULTURE ECONOMIST GOSSARD: The make
3 allowance of skim whey powder -- as mentioned early, any
4 make allowance of skim whey powder above about 20 cents
5 would over the last five years have on average decreased
6 the 4b price. If the Department based on it's
7 considerations and the various studies and the testimony
8 received today establishes a make allowance for skim whey
9 powder or is considering establishing one that's above 20
10 cents, is there any validity in keeping the skim whey
11 factor in the pricing formula?

12 DR. SCHIEK: The hearing record from 2003 in
13 terms of Dairy Institute's position was pretty clear. We
14 opposed including a whey factor -- a dry whey factor or a
15 non-cream whey factor in the formula. And our rationale
16 is basically borne out by the problems that are being
17 brought up for discussion at this hearing, that it's
18 really a difficult task when you have products that vary
19 virtually plant to plant, that have different price series
20 associated with them, different cost structures. No two
21 plants are the same really when you start talking about
22 these larger plants.

23 Yes, a lot of plants make WPC. I'm not even
24 sure -- I could be wrong -- but at one point when we sort
25 of informally surveyed, I was not aware that WPC 34, which

1 is the only one where there's -- I know of a published
2 price series on a regular basis in dairy market news --
3 was even being made in the state. We had WPC 60, 70, 80,
4 protein isolates being made. All have different costs,
5 all have different prices. These tended to be almost
6 individual customer-focused markets. And the assumption
7 or the assertion that, you know, we've got this formula
8 that's patterned after dry whey and the fact that more
9 solids might be going out the door from a WPC operation,
10 therefore we've got to penalize the dry whey formula in
11 some way to account for that, I just don't buy that
12 argument.

13 If you want to sort of put it in your structure
14 that if you're going to get the maximum benefit from the
15 formula, you have to be dry whey operation, the dry whey
16 market pretty quickly would drop dramatically.

17 I mean the basic issue with whey markets is they
18 just -- they're not that big that they could handle these
19 large plants sort of moving into a market that's already
20 occupied by someone else. The prices will begin to
21 collapse, because -- one of the reasons we have all these
22 different products is people are looking for a way to deal
23 with whey that has -- you know, results in a way of
24 mitigating the costs of dealing with whey. So it's just
25 hopeful you'll have a salable product that you can sell at

1 a profit.

2 And somehow creating a formula that creates an
3 incentive to move everybody into one product so that
4 everything is neat and tidy, I think would be really
5 detrimental to producers because the whey markets just
6 couldn't handle that. Everybody has to kind of go out and
7 meet different niches in order to keep the markets viable.

8 So I didn't answer your question: Would we be
9 better off without dry whey? My board has directed me to
10 basically propose what I did, which is changing the dry
11 whey make allowance, and that's what our position is.

12 AGRICULTURE ECONOMIST GOSSARD: Finally, you use
13 the Van Slyke formula on page 10 of your testimony. In
14 your post-hearing brief, could you please address the
15 concerns in the 2003 panel report about using the Van
16 Slyke formula to establish a Class 4b yield?

17 DR. SCHIEK: Yes, I will do that.

18 AGRICULTURE ECONOMIST GOSSARD: Thank you.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: I have no questions of Dr. Schiek. Thank
21 you for your testimony.

22 DR. SCHIEK: I'm disappointed.

23 DAIRY MARKETING BRANCH CHIEF IKARI: I just have
24 one question.

25 I notice in your testimony your comments about

1 CDI didn't address their proposal about the price
2 adjuster. If you're not prepared to testify today, if you
3 could include that in your post-hearing brief. I don't
4 want to make an assumption, but reading your testimony
5 about the price adjuster, I could go either way in terms
6 of where Dairy Institute might be in their proposal.

7 DR. SCHIEK: Yeah. To me the issue boils down to
8 the question of whether you use a weighted average or --
9 the question on whether you use a weighted average or a
10 simple average. It comes back to: What is it that we're
11 trying to estimate? We're trying to be able to take a CME
12 price, which we've averaged from the 25th -- 26th to the
13 25th -- and adjust it somehow so that it reflects the
14 value of that product in California.

15 DAIRY MARKETING BRANCH CHIEF IKARI: One of the
16 key things that they seem to be saying is take it on a
17 week-by-week basis, which would comprise your month.
18 You've indicated in your testimony that plants sell on the
19 day of the make -- you know, the day they're making the
20 product.

21 So I could assume that you're supportive of that
22 concept.

23 DR. SCHIEK: Yeah. But, again, there's an issue
24 of sort of the attractability of the formula. You know,
25 you need to have a formula that's reasonably simple. I

1 mean we don't want to, you know, have to build these
2 million dollar spread sheets to calculate our pricing
3 formulas. So what I'm mentioning with the day-of-make
4 pricing is that there are lags in the pricing structure.

5 DAIRY MARKETING BRANCH CHIEF IKARI: Right. And
6 I'm trying to separate out the operation of the pricing
7 formula on an ongoing basis versus when we have a hearing
8 and we make an adjustment, a price adjustment, using what
9 data is appropriate. And that part is -- of CDI'S
10 proposal, I'd like you to address in closing brief --
11 post-hearing brief.

12 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
13 ASSISTANT ERBA: Now I have a question, Dr. Schiek.

14 (Laughter.)

15 DR. SCHIEK: I knew if we waited long enough, you
16 would.

17 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
18 ASSISTANT ERBA: The wheels are rusty, but they still
19 turn.

20 (Laughter.)

21 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
22 ASSISTANT ERBA: Over a long enough time period -- as you
23 suggest, that we should use a long enough time period. Is
24 there going to be any impact using the weighted -- the
25 weighted weekly or the weighted monthly price difference

1 versus a simple average?

2 DR. SCHIEK: My gut sense is that -- tells me
3 that over a long enough time period those would begin to
4 converge. Over a short period, you know, diverge
5 considerably. And to me the issue is, you know, how
6 independent is the amount sold in a given month from the
7 price difference, in other words? So If I sell 400,000
8 pounds more of cheese in month X than month Y, did that
9 really -- did that change the difference, or is the
10 difference from the CME, the discount from the CME or the
11 adjustment from the CME, kind of independent of that
12 decision?

13 And I suspect that the answer could be different
14 from butter versus cheese. I mean it's quite possible.

15 It would seem to me the larger your share of the
16 national market, the more you could argue there might be
17 some dependency between how much is sold in California in
18 a particular month and how that affects that relationship.
19 That's a possibility.

20 Obviously, if you have a smaller share in the
21 total market, then maybe there are more independent. My
22 general sense was that those were independent decisions,
23 at least with regard to cheese prices in California. But,
24 again, I'm not an expert on the butter market.

25 DAIRY MARKETING BRANCH CHIEF IKARI: One final

1 question that I have. You talked about using the
2 four-year period. Would you be comfortable for the
3 Department to adopt a principle that every time it has a
4 hearing that's going to adjust the 4a-4b price, that would
5 use a four-year period in looking at data to make that
6 adjustment?

7 DR. SCHIEK: Yeah, you know, I agree with Geof
8 Vanden Heuvel on this. I think you have -- it's hard to
9 use a hard and fast rule, because if there are some major
10 structural changes in the industry, then you could make an
11 argument that you don't want to go back beyond a certain
12 point. One example is, I wouldn't go back to the 1996
13 data, because that was the NCE, not the CME. So that
14 would be an example of a limit. But if -- you know, if
15 the data are consistent enough, if you feel like the
16 conditions are consistent enough, then maybe -- you know,
17 maybe use five years, not four years. You know, at some
18 point you've got to kind of look at the data and make a
19 judgment based on the structural changes that have gone on
20 in the industry.

21 DAIRY MARKETING BRANCH CHIEF IKARI: I understand
22 the point. But it's difficult for the Department to have
23 a hearing and have segments testifying on one hearing why
24 we should look at 12 months, and then the next -- the very
25 next hearing we should be using 4 years.

1 DR. SCHIEK: Well, and I think -- you know,
2 2003 -- I believe Dr. Gruebele made that point. But we
3 had data from 2001 and 2002. So we only used two years
4 because that's all we had. This time we have the luxury
5 of a longer period, and we're proposing to use a longer
6 period. And I think when you look at the kind of
7 movement, bouncing around the meeting that we see, you
8 know, I'm not comfortable using a shorter period. Put it
9 that way.

10 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank
11 you.

12 HEARING OFFICER ESTES: Any final questions?

13 All right. Thank you for your testimony today.

14 We're going to take a five-minute break here and
15 then we'll be back. And we'll take some additional
16 testimony, although it's not likely that we will get
17 through everyone. But we'll do the best we can today and
18 see where we are at the end of the day.

19 (Thereupon a recess was taken.)

20 HEARING OFFICER ESTES: We're back in session.

21 At this time members of the public will now --
22 may now testify, with each speaker provided with 20
23 minutes, followed by questions from the panel.

24 As I said earlier, we have a witness sign-in
25 sheet in the back. And so we have names of people who've

1 signed in. And we'll be taking people from that list in
2 the order that they have signed the list today.

3 And you may still sign-in and testify if you're
4 inclined to do so.

5 All right. Would the people in the back begin to
6 sit down and be a little quieter. That would be very
7 helpful.

8 Our first witness is from Leprino Foods Company.

9 And I'm going to ask you to state your name for
10 the record, because I'm not familiar with you. I don't
11 want to embarrass myself and mispronounce your name.

12 MR. VENKATACHALAM: Sure. It's a difficult one.

13 My name is Venkatachalam, spelled
14 V-e-n-k-a-t-a-c-h-a-l-a-m. Since it is quite a tongue
15 twister, you can call me Venkat for short.

16 (Thereupon Mr. C.K. Venkatachalam was sworn,
17 by the Hearing Officer, to tell the truth,
18 and nothing but the truth.)

19 MR. VENKATACHALAM: Yes, please.

20 HEARING OFFICER ESTES: All right. Please
21 proceed with your testimony. Then we'll have some
22 questions for you from the panel.

23 MR. VENKATACHALAM: As I said, I'm Venkat, and
24 I'm the Director of Whey Products Technical Service for
25 Leprino Foods Company headquartered in Denver. My

1 business address is 1830 West 38th Avenue, Denver,
2 Colorado 80211. I have 43 years industrial experience.
3 The last 26 years of this has been in the dairy field.
4 The last 11 years I've been with Leprino Foods, and 15
5 years before that with an equipment manufacturing company
6 called GEA, design and engineering all kinds of processing
7 equipment for whey products.

8 My background includes design and installation
9 and commissioning of preheaters, evaporators, HTST
10 equipment, flash coolers for milk, whey, whey protein
11 concentrate and permeate products while working with the
12 GEA Wiegand Group.

13 I have worked with Wiegand for 15 years. And
14 during that time I was responsible for planning, project
15 engineering, design, installations and startup of 50 plus
16 evaporator systems that were associated with operations
17 manufacturing a variety of cheese types. I have also --
18 whey from cheese types. I have also performed cost
19 benefit analysis for evaporators, reverse osmosis system
20 and helped several customers optimize their process
21 equipment.

22 In my current position with Leprino I'm
23 responsible for analyzing whey operations with a view of
24 improving efficiencies, maintaining and improving product
25 quality. I also specify major piece of equipment such as

1 separators/clarifiers, membrane system, HTST, evaporators,
2 dryers, packaging powder handling system.

3 The purpose of my presentation today is to
4 provide technical information regarding the similarities
5 and differences between processing whey stream generated
6 in the production of Mozzarella and other varieties of
7 cheese. I have been told that the whey powder cost study
8 recently released by the California Department of Food and
9 Agriculture includes data from plants that process -- that
10 produce American cheese, Mozzarella, Parmesan, and
11 potentially other kinds of cheese.

12 Additionally, I have been told that the milk
13 pricing model used by CDFA is based on a Cheddar cheese
14 manufacturing model. And that the Department may
15 therefore be interested in understanding more about the
16 processing of these various whey streams. Therefore, I am
17 presenting testimony that may help the Department
18 understand the similarities and differences between whey
19 generated in the production of these different varieties
20 of cheese.

21 The cost differences that I will quantify have
22 been calculated based on the average natural gas and power
23 costs in the CDFA whey cost study provided by Mr. Ed
24 Hunter. However, it is my intent to provide sufficient
25 details so that the Department in the future can use this

1 methodology as energy costs change.

2 Sue Taylor will testifying on behalf of Leprino
3 Foods on the policy issues under consideration on this
4 hearing. Therefore, I will confine my testimony to the
5 specifics of whey processing only.

6 Processing skim whey from most cheeses is
7 virtually identical. The one exception is Mozzarella
8 whey, which requires more energy and additional cleaning
9 chemicals in the evaporation phase of processing. Prior
10 to elaborating the specific differences, it is helpful to
11 describe the overall process.

12 I have shown in my sheet a block diagram to
13 summarize. To start with, the skim whey is pasteurized
14 and stored for a minimum period in order to guarantee the
15 adequate feed downstream. The pasteurized whey is then
16 evaporated to about 50 to 53 -- 55 percent total solids in
17 the flash cooler -- sorry -- an evaporator and a flash
18 cooler, and is cooled down to about 85 to 95 degrees in
19 flash cooler to form nuclei of fine lactose crystals.
20 This product is then cooled in jacketed and agitated
21 crystallizers and the temperature is brought down to 45
22 degrees Fahrenheit. The resulting slurry is then spray
23 dried in a two-stage drier to produce a free flowing
24 non-caking powder. The powder may be stored in bins for
25 later packaging and marketing.

1 Mozzarella versus Other Cheese Whey:

2 The primary difference between skim whey from
3 Mozzarella production versus other cheese, such as
4 Cheddar, Jack, Swiss, and even Parmesan, is the initial
5 solids and mineral content of the skim whey. To achieve
6 the stretch and melt characteristics of Mozzarella cheese,
7 the curd is washed. This curd-washing process results in
8 additional dilution of the whey and significantly higher
9 mineral content. This additional dilution and higher
10 mineral content require higher energy consumption, but
11 achieves the same level of concentration in the flow
12 leaving the evaporator.

13 The higher mineral level also results in
14 additional cleaning requirements in evaporators used for
15 Mozzarella whey than for evaporators evaporating Cheddar
16 and other cheese whey. Once the whey streams are
17 evaporated 55 percent solids, the balance of the process
18 is identical. All differences in cost of processing can
19 be isolated to those steps that occur through the
20 evaporation process.

21 Skim whey from Cheddar, Swiss, Parmesan, and
22 other non-Mozzarella cheese production is typically about
23 6.3 percent in total solids content. In contrast, typical
24 skim whey from Mozzarella production is about 6 percent
25 total solids due to the additional water that is added

1 during the curd washing process.

2 Table 1 below shows the impact the additional of
3 dilution of Mozzarella whey has on whey possessing costs.
4 This example is built on a model of a hundred thousand
5 pounds per hour feed through the pasteurizer and into a
6 three-step evaporation process. In the evaporator the
7 whey moves through an MVR LoCon -- MVR stands for
8 mechanical vapor recompression system. It's the latest
9 state-of-the-art technology for evaporation. And
10 concentrates the whey up to about 45 percent solids, after
11 which it goes through a two-stage TVR, which is thermal
12 vapor recompression system, and high concentration that
13 gets solids up to about 53 percent. The whey then -- the
14 condensed whey then is flashed cooled to about 85 degrees,
15 and it concentrates the whey to about 55 percent solid
16 during flash cooling. The calculations shown are per hour
17 of production through the evaporator. The balance of the
18 process is identical for Mozzarella, Cheddar and other
19 kinds of whey possessing, so is not detailed in my
20 testimony.

21 I will briefly walk through the table. As noted
22 above, the primary difference between skim whey from
23 Mozzarella and Cheddar and other cheeses is the initial
24 concentration. In the hundred thousand pounds initial
25 hourly feed 6300 pounds of solid -- that is hundred

1 thousand times 6.3 percent -- are contained in the Cheddar
2 whey, where 6,000 pounds solids are contained in
3 Mozzarella, which is hundred thousand times 6 percent.

4 These different solid levels then impact the
5 volume of water that must be removed at each stage of
6 evaporation. The volume of fluid at the end of each
7 evaporation stage can be calculated by dividing the solids
8 in the feed by the targeted percent total solids.

9 The required water removal at each stage can be
10 calculated by subtracting the finished volume from that
11 stage from the finished final volume from the prior stage.
12 For example, 86,000 pounds of water must be removed to
13 increase the Cheddar and other non-Mozzarella whey from
14 6.3 percent to 45 percent solids in the LoCon. In
15 contrast, 86,667 pounds of water must be removed from
16 Mozzarella whey to increase the concentration from 6 to 45
17 percent solids in the LoCon. Once the whey is
18 concentrated to 45 percent, less water needs to be removed
19 from Mozzarella whey to move to the next concentration
20 because 300 fewer pounds total solids available.

21 The energy efficiency in the evaporation process
22 also is different from Mozzarella versus Cheddar. The
23 higher mineral content in the Mozzarella whey reduces the
24 evaporation efficiency. What it really does in this -- is
25 the minerals are couched in the magnesium phosphates.

1 They deposit on the evaporator tubes. When they deposit
2 on the tubes, the heat transfer gets -- so you're putting
3 more energy for the same BTU's across the tube, and that's
4 what costs you more money in terms of processing.

5 For example, 170 pounds of water is removed per
6 kilowatt in Mozzarella whey, whereas 180 pounds of water
7 in Cheddar and other whey in the LoCon stage. Now, in an
8 MER evaporator we used electric energy for generating the
9 heat in the system. So that's why evaporation is
10 expressed per kilowatt consumed.

11 Then in the next stage of HiCon, which is a
12 steam-heated operation, you can evaporate about 2.7 pounds
13 of water per pound of steam. In Mozzarella whey about 3
14 pounds per steam use can be evaporated in the Cheddar,
15 Parmesan, and other wheys. Again, it is because of the
16 deposit of the minerals in the tubes which impair the heat
17 transfer in the system.

18 The details of the energy costs of each stage are
19 shown in Table 1. As noted earlier in my testimony, the
20 energy cost assumptions are based on the weighted average
21 costs in CDFA's whey cost study as provided by Mr. Ed
22 Hunter of CDFA. The cost calculation is detailed in
23 Appendix A attached to my testimony. As can be seen in
24 Table 1, the combined energy cost for pre-heat -- I will
25 explain a little bit about pre-heat. An evaporator

1 operates at a certain design temperature. Technically
2 whey, after skimming and pasteurization, is still around
3 145 degrees. It needs to be heated to about 165 prior to
4 adding it to the evaporator. So there's a pre-heating
5 stop. There's an evaporation stop using electric energy,
6 which is the most efficient way of removing bulk of the
7 water, and a high concentrate -- which you use steam and
8 flash cooled to get the temperature down. That's a
9 processing along with that.

10 So the steam cost calculation is based on
11 Appendix A attached to my testimony.

12 As can be seen in Table 1, the combined energy
13 cost for the pre-heat LoCon and HiCon evaporation is
14 \$82.69 per hour from Mozzarella whey and \$79.04 per hour
15 for Cheddar whey. On a finished product basis this
16 equates to 1.35 cents for Mozzarella whey and 1.23 cents
17 for Cheddar and other whey.

18 The conclusion is that energy costs per pound of
19 Mozzarella whey powder are .12 cents higher than in whey
20 from Cheddar and other cheese through this efficient
21 system.

22 The Table 1 is reasonably sufficiently
23 explanatory. But if explanations are needed, I'll be more
24 than happy to answer the questions as we go along.

25 Continuing further, as noted earlier the cost

1 differences calculated in Table 1 are based upon an
2 efficient four-step evaporation system. Sorry. I missed
3 out something in between.

4 Yeah -- are based on an efficient four-step
5 evaporation system. Attached to my testimony as Appendix
6 B is a similar table that is based on a less efficient
7 system with a four effect TVR heated LoCon and flash
8 cooler. Now, this is the old state of the art, like maybe
9 15 years back. Evaporators used to be TVR steam heated
10 with thermal vapor recompression. Those are not
11 terminally very efficient. So I've also provided a
12 comparative cost between Mozzarella whey operation and
13 Cheddar and other whey operations based on a four-stage
14 TVR operation and a flash cooling.

15 The increased cost of evaporating Mozzarella whey
16 on a less efficient system is 0.25 per pound of finished
17 whey powder. Only .13 cents higher than the efficient
18 system. Regardless of the type of evaporator used, the
19 energy cost difference between evaporating Mozzarella whey
20 and whey from Cheddar, Parmesan and other cheese is very
21 minimal.

22 The second cost difference between processing
23 Mozzarella and other whey is attributable to additional
24 evaporative cleaning due to the higher mineral content on
25 the Mozzarella whey coating on the inside of the

1 evaporator system. To remove the minerals, an additional
2 acid wash is necessary on a daily basis. The acid costs
3 can be summarized below.

4 I am only mentioning acid costs typically because
5 in a Cheddar evaporator the cleaning process consists of
6 washing with caustic soda and an acid wash. In a
7 Mozzarella whey you need to do a pre-acid wash followed by
8 a caustic and an acid wash. So I have not compared the
9 cost of caustic, which is common just compared to cost of
10 total acid consumption in the system.

11 Son 100,000 pounds in our evaporator, our daily
12 acid consumption for a Cheddar, Parmesan whey is about 84
13 gallons, while the Mozzarella whey is 210, making a
14 difference of 126 gallons per day. At a cost of a buck
15 fifty per gal, an acid cost differential works out \$189 a
16 day. And hours of production on a daily basis is 19
17 hours. So acid costs per hour of production is 9.95. And
18 translated that per dollar per pound of powder is 0. -- is
19 about .1 cent for Cheddar and Parmesan, .27 cents for
20 Mozzarella, making a difference .17 cent between the two.

21 As can be seen in the table, the additional acid
22 costs per day for Mozzarella is 189. I think -- I'm just
23 narrating what I read on the table.

24 Combined energy and acid costs. As has been
25 illustrated from the examples, the difference in Cheddar

1 and Mozzarella whey processing costs are easily
2 quantifiable. In summary, additional energy cost per
3 pound whey represent .12 to 0.25 cents per pound of whey.
4 And the additional cleaning costs associated, this is the
5 difference between .12 and .25, the most efficient and the
6 least efficient evaporators. And the additional cleaning
7 costs associated with Mozzarella represent .17 cents per
8 pound. The total different is 0.29 cent to 0.42 cents per
9 pound of finished powder.

10 Bleaching. One area of difference that I will
11 quantify, but should be quantifiable by the Department
12 cost studies relates to bleaching cost associated with the
13 colored Cheddar cheese production. Since I am not
14 specifically familiar with the breakout of colored cheese
15 in the plants studied by CDFA, I cannot offer a cost
16 estimate on this. However, it is important to note that
17 the whey produced from Mozzarella and other non-colored
18 cheese does not require the additional bleach to remove
19 color. Therefore, the costs estimated based upon whey
20 processing in these non-colored cheese plants would be
21 understated by the bleaching costs ordinarily associated
22 with colored Cheddar.

23 Before I go into the conclusion I would like to
24 offer an explanation to the energy costs that is in
25 Addendum A.

1 A therm of gas is defined as 100,000 British
2 Thermal units. Boiler efficiency is typically 82 percent.
3 So BTU's in a usable term is 82,000. What it means is
4 18,000 BTU out of every therm that is burned is released
5 to the stack losses in a boiler. It is not available for
6 usage. This represents one of the most modern efficient
7 boilers today.

8 BTU's per thousand pound of steam is about
9 1,150,000. Therefore, the therms required for a thousand
10 pounds of steam is 14.0244. Cost per therm is 0.5215
11 dollar. Therefore, energy costs per thousand pounds of
12 steam is 7.31. Then there are chemical costs associated
13 with cleaning the boiler water for feeding the boilers,
14 estimated at .5 per thousand pounds. And blow-down costs
15 associated with boiler steam production is .05. In order
16 to avoid buildup of solids in the boiler we need to
17 continuously blow down the deposit in the tube and effect
18 the efficiency in the boiler. That's the why you have a
19 blow-down cost.

20 So the total cost for a thousand pound of steam
21 is 8.31, which is the cost I have used in my cost
22 calculations in Table 1 and Addendum B.

23 In conclusion, the processing of skim whey from
24 all cheese is virtually identical with the exception of
25 differences that I have highlighted in my testimony. The

1 cost differences due to the skim whey composition are
2 easily quantified. And I have done so using CDFA's
3 average energy costs. Additional costs that would be
4 included in Mozzarella plants that can be attributed to a
5 difference in the skim whey composition from that of
6 Cheddar, Parmesan, and other cheese range from .29 to .42
7 cents per pound of whey powder.

8 Thank you for this opportunity to testify. I
9 would welcome any questions you might have at this time.

10 HEARING OFFICER ESTES: Would you like your
11 written testimony enter into the record?

12 MR. VENKATACHALAM: Yes, please.

13 HEARING OFFICER ESTES: It will be introduced as
14 exhibit No. 50.

15 (Thereupon the above-referenced document was
16 marked by the Hearing Officer as Exhibit 50.)

17 HEARING OFFICER ESTES: And do we have questions?

18 AGRICULTURE ECONOMIST GOSSARD: Mr. Vencat, as I
19 understand, that this whole explanation is comparing
20 plants of comparable size. The amount of whey being
21 processed out of Mozzarella is the same as the amount
22 being processed from a Cheddar cheese plant?

23 MR. VENKATACHALAM: I don't understand the
24 question.

25 AGRICULTURE ECONOMIST GOSSARD: Oh, sorry.

1 You're assuming the same scale in comparing the
2 costs? These are comparisons of two plants, one making
3 Cheddar cheese and one making Mozzarella, both producing
4 the same amount or the same volume per hour of skim whey?

5 MR. VENKATACHALAM: Um-hmm. That's correct.

6 But I would like to also say that whether the
7 Cheddar makes at 50,000 an hour or at 100,000 pounds an
8 hour, the cost differences are not significant, because
9 the evaporation process, the factors of 180 pounds of
10 water more -- for Cheddar is still valid. Those are in my
11 table. They are there, my testimony. They don't
12 materially alter at all. What will change will be the
13 investment per pound of powder you make. And that's not
14 included in my testimony. It's only the operating costs
15 and the cleaning costs.

16 AGRICULTURE ECONOMIST GOSSARD: At our last
17 hearing in 2003, Sue Taylor of Leprino Foods entered a
18 document into the record that you had prepared comparing
19 costs of making nonfat dry milk to making skim whey
20 powder. Again, this was comparing operations of
21 comparable size, the plant making the same amount of
22 nonfat dry milk for skim whey powder?

23 MR. VENKATACHALAM: Um-hmm.

24 AGRICULTURE ECONOMIST GOSSARD: No further
25 questions.

1 SUPERVISING AUDITOR HUNTER: Hello, sir. Could
2 you go over again why the Mozzarella whey has a higher
3 mineral content than the Cheddar whey? I didn't quite
4 follow that.

5 MR. VENKATACHALAM: To achieve the stretch that
6 you need in a Mozzarella cheese -- you know, when you
7 apply the Mozzarella cheese on pizza and then bite it, you
8 want it to be stringy and rubbery. To achieve that you
9 need to wash the curd and remove lactose and minerals out
10 of the system. And that's what the washing of the curd
11 does in the system.

12 So in the process the mineral content increases
13 in the whey. So that's really necessary to achieve the
14 desired attribute of the cheese. And the purpose of --
15 but the main purpose is to make the Mozzarella cheese and
16 deal with the whey that you get.

17 SUPERVISING AUDITOR HUNTER: So what you're
18 saying is there's less minerals in the Mozzarella
19 because it is stringier?

20 MR. VENKATACHALAM: Yes. So there's less
21 minerals over there, that's right.

22 SUPERVISING AUDITOR HUNTER: All right. That's
23 good.

24 Your recap, where you say that the total
25 difference of all the things you've talked is between --

1 actually it's a quarter -- it's less than a half a cent
2 what you're talking about?

3 MR. VENKATACHALAM: Exactly.

4 SUPERVISING AUDITOR HUNTER: About a third of a
5 cent -- third to a half.

6 MR. VENKATACHALAM: Between two different plants,
7 if it is a little more than a quarter cent it's a most
8 efficient plant. And the most inefficient plant probably
9 is in the region of 42 cents -- .42 cents.

10 SUPERVISING AUDITOR HUNTER: Not 42 cents?

11 MR. VENKATACHALAM: No, .42 cents.

12 SUPERVISING AUDITOR HUNTER: Yeah. Otherwise
13 less than a half a cent.

14 MR. VENKATACHALAM: You are right, absolutely
15 right.

16 SUPERVISING AUDITOR HUNTER: But this is not the
17 only difference in the processing costs. What about labor
18 costs? Find any difference in labor costs?

19 MR. VENKATACHALAM: No, there shouldn't be in
20 terms of whey. I'm only talking in terms of whey.

21 SUPERVISING AUDITOR HUNTER: Right, in terms of
22 whey. But if the evaporator -- if you're using the
23 evaporator longer to make the same amount of whey
24 Mozzarella -- Mozzarella -- you know, whey from Mozzarella
25 as opposed to whey from Cheddar, there would be a little

1 bit of labor involved in that?

2 MR. VENKATACHALAM: Well, little difference.

3 SUPERVISING AUDITOR HUNTER: Not much maybe.

4 MR. VENKATACHALAM: You've got operation of the
5 pasteurizer, the evaporator, the crystallizer, and the
6 drying and the packaging would be very similar. I do not
7 anticipate a difference in labor costs at all.

8 SUPERVISING AUDITOR HUNTER: Really?

9 MR. VENKATACHALAM: No. No, I wouldn't think so.

10 SUPERVISING AUDITOR HUNTER: All right. And my
11 final question would be -- you've seen the weighted
12 average on our whey studies at about 27 cents a pound.
13 How do you -- how do you see -- what's your opinion about
14 our costs on the four plants we did?

15 MR. VENKATACHALAM: I'm afraid I haven't looked
16 at the studies at all. And I'm not an economist. I am a
17 civil engineer. So I cannot comment on -- perhaps that
18 should be addressed to Sue Taylor tomorrow and she can
19 allude on that. I --

20 SUPERVISING AUDITOR HUNTER: You're not going to
21 hazard a guess on that one?

22 MR. VENKATACHALAM: I haven't looked at that at
23 all. I can't -- there are lots of costs associated
24 with -- I have only looked at the differences between the
25 two. There is a cost -- if you really look at it, whey

1 has got to be again separated and clarified, because there
2 are cheese finds. There's a cost associated with that.
3 You've got a pasteurizer. You've got an evaporator, which
4 is very energy intensive. You've got a -- process where
5 there's a lot of refrigeration involved. You need to cool
6 it down from like 85 to about 45 degrees. There's a lot
7 of refrigeration involved. Then there's a drying process,
8 which is also costly. That's not the most efficient
9 operation. And then there's the bagging costs under the
10 final, you know -- and labor associated with the whole
11 train.

12 But specifics, I am unable to throw any light.
13 But I can only give you in general an explanation why
14 those are so much higher. You know, your 27 or 30 cents,
15 is possible but I can't throw anything more. I'm sorry.

16 SUPERVISING AUDITOR HUNTER: Thank you then.

17 DAIRY MARKETING BRANCH CHIEF IKARI: I just had a
18 question whether or not you've come across any trade
19 journals or any publications that tend to support the
20 testimony that you've provided here in your example.

21 MR. VENKATACHALAM: No, these are based on my own
22 actual experience running evaporators and designing these
23 things for about 25 years. It's based on my own -- I
24 don't think there is too much published data on this. A
25 lot of these are proprietary. And I do stand behind every

1 statement there.

2 DAIRY MARKETING BRANCH CHIEF IKARI: Okay. Thank
3 you.

4 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
5 ASSISTANT ERBA: I have no questions. I appreciate your
6 testimony. Thank you.

7 HEARING OFFICER ESTES: We concluded with
8 questioning?

9 It's about 4:25. I know we want to conclude
10 about 4:45.

11 Do we want to go ahead and proceed and call Mr.
12 McCully to testify at this time?

13 Why don't we go ahead and do that and see if we
14 can -- Mr. McCully, would you please come forward.

15 (Thereupon Mr. Mike McCully was sworn, by
16 the Hearing Officer to tell the truth, and
17 nothing but the truth.)

18 MR. McCULLY: I do.

19 HEARING OFFICER ESTES: And would you please
20 state your name and spell last name for the record?

21 MR. McCULLY: Mike McCully M-c-C-u-l-l-y.

22 HEARING OFFICER ESTES: And would you like your
23 testimony -- your written testimony entered into the
24 record?

25 MR. McCULLY: Yes, please.

1 HEARING OFFICER ESTES: It will be entered into
2 the record as Exhibit No. 51.

3 (Thereupon the above-referenced document was
4 marked by the Hearing Officer as Exhibit 51.)

5 HEARING OFFICER ESTES: Please proceed with your
6 testimony.

7 MR. McCULLY: Mr. Hearing Officer and members of
8 the Hearing Panel, my name is Mike McCully. I'm Associate
9 Director of Dairy Procurement at Kraft Foods in Glenview,
10 Illinois, with responsibilities for U.S. milk procurement
11 in addition to U.S. and global dairy market analysis and
12 dairy commodity risk management.

13 Kraft operates two plants in California, one in
14 Tulare, which produces primarily Parmesan and Cheddar
15 cheese along with dry whey powder, and another in Visalia,
16 which produces primarily cottage cheese, sour cream,
17 butter and nonfat dry milk. In addition, Kraft purchases
18 cheese and other dairy ingredients from several companies
19 located in California.

20 Kraft is a member of the Dairy Institute of
21 California and fully supports their proposal. We feel
22 CDFA's latest cost survey data for cheese, butter, nonfat
23 dry milk and whey are consistent with our costs and other
24 data we've seen and should be used to update the 4a and 4b
25 price formulas.

1 California has achieved a leadership position in
2 the dairy industry given its large, efficient farms and
3 supporting infrastructure of milk processing plants.
4 California now accounts for 20 percent of total U.S. milk
5 production, with a large share of this milk processed into
6 cheese, butter and nonfat dry milk and transported to
7 other parts of the country.

8 Cheese manufacturing capacity has grown steadily
9 over the years, which has fostered growth in the state's
10 milk production. However, in the last 24 months cheese
11 plants have been expanded or built in other states such as
12 New Mexico, South Dakota, Oregon and Idaho, but California
13 has seen little to no expansion.

14 In 1993 California passed Wisconsin as the number
15 one milk-producing state in the country. Given historical
16 trends, California will double Wisconsin's milk output by
17 2008. To handle that increase in milk production, we
18 estimate the State of California will need three
19 additional large cheese plants, or about one new plant per
20 year, or another type of manufacturing facility such as
21 butter/powder or milk protein concentrate.

22 At this time, we know of no plans to expand
23 existing facilities or to build a new plant in the state.
24 As milk supplies continue to grow this year, producers and
25 cooperatives may be forced to ship milk outside the state

1 to find manufacturing capacity. As a result, producers
2 will incur higher shipping costs and, thus, lower milk
3 prices -- net milk prices. This situation damages the
4 entire infrastructure of California's dairy industry.
5 Therefore, it is imperative California's processing sector
6 continue to grow to support future milk production growth.

7 To support the dairy industry's growth in
8 California, it is critical that the minimum regulated
9 prices take into consideration the need to ship
10 manufactured products to the population centers in the
11 midwest and east. Kraft operates four large process
12 cheese plants in Minnesota, Missouri, Illinois, and
13 Pennsylvania, and partners with co-manufacturers of
14 cut-and-wrap operations in Wisconsin and Mississippi. We
15 evaluate suppliers across the country that can deliver
16 products that meet our specifications and do so at a
17 competitive price. As a supplier to these facilities,
18 cheese plants in California require a cost structure that
19 enables them to manufacture cheese, ship it several
20 thousand miles and be priced competitively with local
21 reproduced cheese. Therefore, it is critical to have
22 minimum regulated milk prices that allow for this
23 competition.

24 Depooling of federal orders also complicates the
25 comparison between California and Federal Order prices.

1 Unlike in California, cheese plants in the federal orders
2 can move in and out of the pool each month. The majority
3 of the time cheese plants pool their milk and draw money
4 out of the pool to pay their producers. However, with the
5 current structure of Federal Order price formulas and the
6 volatility seen over the last several years in commodity
7 prices, negative PPD's, or producer price differentials,
8 have become more common and are sometimes quite large.

9 The negative PPD occurs when the Class III price
10 is above the blend price and creates an incentive to
11 depool milk that month. For example, in April of 2004,
12 the PPD in Federal Order 30 in the upper Midwest was a
13 negative \$4.11. A cheese plant could either pay money
14 into the pool or depool their milk that month and pay the
15 blend price. Obviously, nearly every cheese plant
16 depooled their milk. This resulted in a 67 percent drop,
17 which is about 1.25 billion pounds, in milk receipts
18 versus the prior year, April 2003, and thereby reduced the
19 total value of producer milk pooled that month by nearly
20 \$90 million.

21 For further illustration, a mid-size cheese plant
22 receiving two million pounds of milk per day that decided
23 to pool their milk that month would have been required to
24 have met the minimum order price at a cost of \$2.5
25 million.

1 Several alternative proposals are asking for a
2 snubber on the whey price. In short, this is a bad idea.
3 Over the past 10 years central U.S. whey prices have
4 averaged about 22 cents a pound and exceeded .2675, the
5 average whey processing costs in the CDFA survey, less
6 than 20 percent of time. Therefore, most of the time
7 applying a snubber of .2675 would not allow cheese plants
8 to recover the cost from whey processing. The losses from
9 whey operations would result in a higher cost structure
10 for California cheese plants, thereby making them less
11 competitive versus plants in Idaho, Washington, New Mexico
12 and other states. In general, snubbers are price floors
13 in milk price formulas are bad policy and should be
14 rejected.

15 I would also like to discuss the CDFA's cost
16 survey data for dry whey operations. Kraft's Tulare plant
17 is one of four plants included in the survey and may be
18 the only plant that produces both Italian styles, in this
19 case Parmesan, and Cheddar cheeses. The Tulare site was
20 converted from a meat processing plant to a cheese
21 production plant in 1994 and can be considered a mid-size
22 to large efficient facility.

23 And I would take up just a moment for the
24 purpose -- several claims here earlier today that, you
25 know, plants in this are inefficient, grossly inefficient

1 and poorly run. And I can assure you that the Kraft plant
2 is none of those. Like I said, it's an efficient
3 facility.

4 Our experience operating the plant indicates no
5 difference in dry whey production costs between Parmesan
6 and Cheddar whey streams. The solids levels in the whey
7 stream are similar, and the whey from the Parmesan
8 production does not have to be bleached, whereas the whey
9 from yellow Cheddar production does. A review of
10 scientific literature also does not support any proposals
11 that point to significant differences in whey production
12 costs between Cheddar and non-Cheddar whey streams,
13 specifically Italian styles that I've talked about, the
14 Parmesan or Romano.

15 In summary, I would like to encourage the
16 Department to adopt the Dairy Institute proposal. It best
17 addresses the needs of California's dairy industry and
18 positions the entire industry, both producers and
19 processors, for future growth.

20 I thank you for the opportunity to testify here
21 today, and welcome any questions at this time.

22 And I'd also like add a request for the
23 opportunity to file a post-hearing brief.

24 HEARING OFFICER ESTES: Your request is granted.

25 And now we can proceed to questions.

1 AGRICULTURE ECONOMIST GOSSARD: I have one
2 question.

3 You state that with depooling cheese plants pay a
4 blend price. An earlier witness suggested that they don't
5 even have to pay that if they don't want to, because
6 they're unregulated. In your experience do they pay the
7 blend price or do they occasionally pay less than the
8 blend price when they depool?

9 MR. McCULLY: Yeah, that was a question this
10 morning. And It's a good question for us, because we've
11 operated plants around the country. I've had producers
12 that have had to operate -- experience in the past with
13 negative PPD's. And what we have done is depool the milk
14 and pay the blend price. And we think that's very
15 consistent with other -- other companies have done the
16 same in the federal orders.

17 AGRICULTURE ECONOMIST GOSSARD: No further
18 questions.

19 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
20 ASSISTANT ERBA: Mr. McCully, why wouldn't all cheese
21 plants depool when the opportunity presents itself in a
22 Federal Order? You said that nearly all. Why not all?

23 MR. McCULLY: That's a good question. I was
24 actually very surprised when I saw April 2004, which is
25 the most extreme example which I used here, that there

1 was -- and I think it was a very small amount of Class III
2 milk that was pooled that month. And I'm not sure -- and
3 I'm not just guessing. It could be a philosophical reason
4 that they always want to be in the pool. I'm not sure.
5 Anyone that, you know, would -- could quickly look at the
6 numbers, it doesn't make any sense to stay in the pool.

7 ANIMAL HEALTH AND FOOD SAFETY SERVICES SPECIAL
8 ASSISTANT ERBA: Thank you.

9 MR. McCULLY: But it's a very, very small amount.

10 DAIRY MARKETING BRANCH CHIEF IKARI: Just one
11 question.

12 When a plant does that, do they fear losing those
13 producers because the producers want to go somewhere else?

14 MR. McCULLY: If they -- the majority of people
15 when they depool and pay the blend price, everyone is
16 competitive. Why there would want to be, you know, one
17 out there -- there's really no incentive to go out and pay
18 a lot more that month unless they had a track record of
19 being uncompetitive and pay prices and wanted to stay in
20 that month and offer a little more. They'd look at it
21 more long-term average. But, again, that's just a guess.
22 But, you know, it's a very limited number of the people
23 who've done that.

24 DAIRY MARKETING BRANCH CHIEF IKARI: I think it
25 would be more relevant if the plant depooled and didn't

1 pay even the blend price. Then wouldn't we expect in a
2 long term that the producers would go somewhere else?

3 MR. McCULLY: But if they were, probably real
4 quickly, if there is one plant that would -- you know, in
5 that instance say pretty much everyone is going to pay the
6 blend price, if you get one outlier, one plant there that
7 would not, they're quickly going to lose producers.

8 DAIRY MARKETING BRANCH CHIEF IKARI: You
9 mentioned toward the end of your testimony about review of
10 scientific literature also does not support any proposals
11 that point to differences in whey production, costs
12 between Cheddar and non-Cheddar cheese whey streams.
13 Could you share that with us in your post-hearing brief?

14 MR. McCULLY: Sure.

15 DAIRY MARKETING BRANCH CHIEF IKARI: Thank you.

16 HEARING OFFICER ESTES: Are there any additional
17 questions?

18 All right. Thank you for your testimony today.

19 MR. McCULLY: Thank you.

20 I think it's about -- it's almost 4:40, so I
21 think now is probably a good time to adjourn the hearing
22 today.

23 We'll be returning back this same location
24 tomorrow at 9 a.m.

25 DAIRY MARKETING BRANCH CHIEF IKARI: 8 a.m.

1 HEARING OFFICER ESTES: Well, be here at 8 a.m.
2 So perhaps we'll be finished here around 10. But in any
3 event, we will be here at 8 a.m. tomorrow morning. And
4 we'll take additional testimony here from the people that
5 have signed in. If you have not signed in and you still
6 want to testify, you certainly are free to come tomorrow
7 and sign the roster to do so. And anyone else who arrives
8 as a member of the public is entitled to do so as well.

9 So we are adjourned at this time. We'll be back
10 here tomorrow at 8 a.m.

11 (Thereupon the hearing recessed at 4:40 p.m.
12 until Wednesday, February 2 at 8:00 a.m.)

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1 CERTIFICATE OF REPORTER

2 I, JAMES F. PETERS, a Certified Shorthand
3 Reporter of the State of California, and Registered
4 Professional Reporter, do hereby certify:

5 That I am a disinterested person herein; that the
6 foregoing Department of Food and Agriculture, Dairy
7 Marketing Branch hearing was reported in shorthand by me,
8 James F. Peters, a Certified Shorthand Reporter of the
9 State of California, and thereafter transcribed into
10 typewriting.

11 I further certify that I am not of counsel or
12 attorney for any of the parties to said hearing nor in any
13 way interested in the outcome of said hearing.

14 IN WITNESS WHEREOF, I have hereunto set my hand
15 this 6th day of February, 2005.

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22 JAMES F. PETERS, CSR, RPR

23 Certified Shorthand Reporter

24 License No. 10063

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